2022-23 Budget Document

"PROVIDING FOR THE OPTIMAL SAFETY AND WELFARE OF THE COMMUNITY AND OUR MEMBERS"



"THROUGH OUR COMMITMENT TO PROVIDING PROFESSIONAL EMERGENCY AND NON-EMERGENCY SERVICES TO MINIMIZE SUFFERING, PROTECT LIFE, THE ENVIORNMENT AND PROPERTY".

Table of Contents

| Title | Page | Title | Page |
|--|------|---|------|
| MCF&R Strategic Plan | 1 | Materials and Services | 21 |
| Budget Message | 7 | Capital Outlay | 25 |
| Budget Calendar | 11 | Special Funds Summary | 26 |
| General Fund Budget Worksheet | 12 | Reserve Funds Summary | 28 |
| General Fund Resources and Rquirements Summary | 13 | General Fund Capital Outlay Spreadsheets | 31 |
| General Fund Data Charts | 14 | Reserve Fund Capital Outlay Spreadsheets | 41 |
| Personal Services | 17 | LB Forms | 52 |



2022-2027 FIRE DISTRICT STRATEGIC PLAN

The Mid-Columbia Fire and Rescue strategic plan is the result of an in-depth examination by the Strategic Planning Team of the Fire District's vision for the future and a road map of how we will arrive at this destination. The strategic plan is a living document. It will be monitored for accomplishment, reviewed as we move forward, and adjusted as needed to ensure it remains a relevant and detailed path to the future.

The concept driving this plan is simple and straight-forward: Achieve positive outcomes in saving lives, protecting property, caring for our community, and keeping our members safe. The process to do so is anything but simple and we rely heavily on strategic planning to help us chart that course.

In order to achieve the adopted mission, vision, and values, seven goals were identified to provide direction for the Fire District to move forward. A series of objectives were developed for each goal. The objectives describe, in measurable terms, specific projects to address each identified goal. These objectives are believed to be realistic for the plan's five-year timeframe.

Performance measures will be identified for each objective during budget development to provide further definition to specific activities that must be accomplished to complete an objective. Additionally, timelines will be assigned to indicate when, during this plan, an objective is to be initiated and completed, with lead responsibility for each objective assigned as well.

Annually, prior to the development of budget requests, this plan will be reviewed and updated. Completed objectives will be identified, objectives to respond to emerging issues may be added, and adjustments will be made to the remaining objectives to accommodate changing circumstances and conditions.

Mid-Columbia Fire and Rescue will maintain this plan as a forward looking, comprehensive strategy to ensure it remains focused on those efforts that best support the Fire District's mission. As we move forward to begin a new journey, please take the time to review our path forward in the pages that follow. Your involvement and support are very important to the success of our future.

Robert F. Palmer Fire Chief



ΜΟΤΤΟ

"Educate, Serve and Protect."

VISION

Created jointly with the Board of Directors, our shared vision is:

"To provide for the optimal safety and welfare of the community and our members."

We invite community members and partner agencies to help MCFR support and advance the attributes of our vision illustrated below:

- Protection from fire, medical and other emergencies is accomplished through targeted, and pro-active community risk reduction measures. When emergencies do occur, we have competently trained and skilled personnel that provide fast and effective response services.
- We are committed to providing fiscally responsible and efficient services to our community while honoring our values, accomplishing our mission, and achieving our goals.
- The education we deliver through community outreach to the residents and businesses of our community stimulates them to take an active role in EMS and Fire prevention, preparedness, resilience, and cost reduction measures. We see our own personnel practicing the same principles in their lives as well.
- Cooperative sharing of resources and collaborative partnerships enable us to provide a more efficient emergency response system. We see this as a vital component in our ability to reduce and eliminate the risk from fire, rescue, and medical events within our Fire District.
- We will take the Fire District into the future by keeping pace and expanding with community growth (e.g., career and volunteer recruitment, addition of fire station(s) to provide enhanced deployment for faster response times, etc.), and maintaining our commitment to protecting our citizens, families, colleagues, visitors, and the preservation of our profession in the delivery of these services.
- > We will ensure that our equipment, apparatus, and facilities are properly maintained and updated now and into the future.
- > We will ensure that continuity of operations for the Fire District is maintained through established emergency and succession planning.



MISSION

"We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment, and property."

MCFR MEMBERS BELIEVE IN THE FOLLOWING VALUES:

- ➢ P-rofessionalism
- ► R-espect
- ➤ I-ntegrity
- > D-uty
- E-ngaged

FIRE DISTRICT GOALS AND OBJECTIVES

GOAL 1:

G-1.1: Create a sound and sustainable budget for the future growth.

Performance Objectives:

PO-1-1: Provide a balanced budget, maintain fiscal responsibility, and comply with Oregon Revised Statue.

GOAL 2:

G-2.1: Build upon the relationships we have, work on those relationships that require more effort, and look for opportunities to nurture future partnerships.

Performance Objectives:

PO-2.1: Maintain and update current partnerships and agreements with regional and local emergency services.

PO-2.2: Engage relationships with Oregon State Fire Marshal's office to influence funding and programs made available with Wildland Urban Interface legislature.



PO 2.3: Innovate and pursue programs in cooperation with local, state, and federal agencies to offset expenditures of Fire District programs.

PO-2.4: Develop the capacity to participate in State mobilizations.

PO-2.6: Develop reliable and constructive communication between MCFR and all local government entities to facilitate consistent, open, and positive relationships.

PO-2.7: Provide annual service update to community partners, internal members, and the community at large.

PO-2.8: Meet and ensure compliance with collective bargaining contractual obligations.

PO-2.9: Develop consistent communication channels with the local, regional, and state health care community to enhance relationships and to stay informed on evolving community needs.

<u>GOAL 3</u>

G-3.1: Protect our community from fire, medical and other emergencies through targeted and forward thinking CRR (Community Risk Reduction) measures.

Performance Objectives:

PO-3.1: To provide fire safety and other public education to the community.

PO-3.2: Work with regional partners to provide education for community risk reduction.

PO-3.3: Develop new and innovative methods to educate the public in community risk reduction activities.

PO-3.4: Provide response personnel with the information needed to mitigate an incident at commercial and residential occupancies throughout the Fire District.

PO-3.5: Ensure that commercial occupancies within the Fire District operate in a safe manner to protect life and property.

PO-3.6: Investigate programs to reduce the risk of wildland fires within our Fire District.

PO-3.7: Investigate the origin and cause of all fires within the Fire District.

PO-3.8: Provide innovative public outreach campaigns to minimize loss of life and property.



GOAL 4

GOAL 4.1: Provide and maintain competently trained and skilled personnel which deliver fast efficient response services.

Performance Objectives:

PO-4.1: To provide quality, cost-effective training, and development designed to increase individual, and organizational productivity, enhance knowledge, develop skills, and enrich the organization.

PO-4.2: To continue our efforts to increase the number of certified, trained, and competent emergency responders within the Fire District and to market our program within the community.

PO-4.3: Evaluate current fire station locations with response data and risk analysis to determine data-driven needs for future fire stations.

PO-4.4: Collect, analyze, and openly report response data based on Fire District policy to internal customers.

GOAL 5

G-5.1: Ensure that equipment, apparatus, and facilities are properly maintained and updated to provide reliable and dependable response services.

Performance Objectives:

PO-5.1: Adequately fund capital improvement plans.

- PO-5.2: Establish a comprehensive maintenance program which maintains the operational fleet in response ready condition.
- **PO-5.3:** Continue to maintain facilities in a safe and operational status.
- PO-5.4: Establish a comprehensive maintenance program which maintains equipment to Fire District standards.

GOAL 6

G-6.1: Keep pace and expand with community needs and growth to maintain our commitment to meeting the Fire Districts mission.

Performance Objectives:

PO-6.1: Pursue an effective fire fighting force based on Fire District historical and projected data to improve the ISO Public Protection Classification.



PO-6.2: Establish a seasonal wildland response force to meet the intent of becoming the foremost wildland firefighting Fire District in Eastern Oregon.

PO-6.3: Enhance the Fire District's pre-hospital response system to become the preeminent EMS agency in the State of Oregon.

PO-6.4: Study and implement competitive compensation and benefit packages to attract and retain quality personnel.

GOAL 7

Continuity of operations for the Fire District is maintained through emergency operations and succession planning.

Performance Objectives:

- PO-7.1: Maintain and update a standards of cover plan based on changes to occur within the Fire District.
- **PO-7.2:** Develop a continuity of operations plan.
- PO-7.3: Establish an administrative staff succession plan for anticipated retirements.
- PO-7.4: Develop an officer training plan to prepare employees for promotional opportunities.

Fiscal Year 2022 – 2023 BUDGET MESSAGE MID-COLUMBIA FIRE AND RESCUE

The Fire District budget proposal for FY 2022-2023 was prepared by the Fire Chief, Assistant Fire Chief and Office Manager. Budget input and information for this process was provided by administrative and career staff. This budget complies with current regulations set forth within the Oregon Revised Statute and is compiled each year with the governing body's intention to achieve the following: 1) provide a balanced budget; 2) encourage fiscal responsibility; and 3) comply with Oregon State Budget Law.

The District has adopted a revised five-year strategic plan as a roadmap to provide direction for future growth and development. The vision, mission and goals encompassed within this plan have a direct correlation to the budget document. The plan is designed to provide and maintain an enhanced level of safety and service to our community and Fire District members.

The proposed budget incorporates funds to enhance employee wages and benefits. Carryover and reserve fund objectives have been met without significant cutbacks to balance this year's budget. We attribute this to strong financial management, stabilization of ambulance revenue, Ground Emergency Medical Transport and Coordinated Care Organization revenue (the gap between Medicaid reimbursement and actual EMS operational costs), and taxexempt industry coming onto the tax rolls. The 2022-23 FY proposed budget maintains our current staffing levels for single-role EMS and dual-role Fire. The single-role EMS program employs six Emergency Medical Service (EMS) positions focused on providing high-quality Emergency Medical Services to our community based on the ever-increasing demands placed on Fire District resources. Our dual-role Fire Program maintains twenty-one skilled and highly competent fire personnel cross-trained as EMT's for fire/rescue and EMS response. The District is led by a highly qualified administrative staff consisting of the Fire Chief, Assistant Fire Chief, two Division Chiefs and an Office Manager.

This budget maintains current contracts with the City of The Dalles (payroll agreement), Wasco County (911 and GIS agreements), Systems Design West, LLC for third-party ambulance billing services, as well as funds set aside to contract for wildland services if the need should arise. The District is currently engaged in the negotiation process with IAFF Local 1308 for a successor contract.

This budget additionally appropriates revenue for reserve fund transfers necessary to provide current and future funding for larger purchases associate with apparatus, equipment and facilities based upon our 20-year capital improvement and replacement plan. Reserve funds are used for planned purchases not budgeted within the General Fund. Remaining reserves not used for planned purchases are appropriated to provide spending authority for unforeseen/emergency circumstances. The District's goal is to build adequate reserves over time to fund Capital Replacement/Improvement plan purchases, thereby avoiding the need to bond such projects. The taxpayers of the Fire District approved a General Obligation Bond measure on the November 2017 ballot in the amount of \$3,850,000.00 to fund fire apparatus, equipment, and facilities improvements. The issuance of these bonds occurred in February 2018. The bond project fund has since been closed out and the debt service fund is currently in its fourth year of retiring the 15-year bonded indebtedness. We appreciate the support received from taxpayers for this bond and will remain committed to continue efforts to maintain our reserve fund accounts for future apparatus, equipment, and facilities replacement/improvements.

Enterprise Zone (EZ) program funds in the amount of \$56,000.00 each year are received from the EZ program to help retire a 15-year debt for the purchase and construction of a training tower facility. A debt service fund is incorporated into the Training Reserve Fund to retire this debt. An additional \$34,000 is received from the EZ program to support our College Student Intern Program.

The SAFER grant which funded a Recruitment and Retention Coordinator concluded in November 2021. A request to maintain funding for this position over a consecutive four-year period was unsuccessful, however, we have been fortunate to retain this important position independent of grant revenue.

The total FY 2022-23 budget amounts to \$10,698,840. The beginning fund balance for FY 2022-23 is projected to be \$2,062,112. Our ending fund balance is projected to be \$1,247,991. The projected carryover amount is utilized in conjunction with our monthly ambulance collections to carry the fire district through the first 4 to 4 ½ months of conducting business without tax revenue per Fire District policy. Uncollectable current year tax revenues are estimated at 6.0%. Measure 5 compression for the 2021-22 FY is \$89,937 and was \$76,860 for the 2020-21 FY, reflecting an increase of \$13,077. The Urban Renewal tax assessment for FY 2021-22 is \$195,209 and was \$190,338 for FY 2020-21, reflecting an increase of \$4,871.

District property values have been adjusted to reflect a 3.5% growth. A contingency of \$100,000 has been incorporated into the proposed budget. Contingency is used for expenditures which may become necessary that cannot be foreseen and planned during the budget process.

The Personal Service category reflects wages, benefits and equipment for 4-administrative staff, 1-support staff, 21-line fire/EMS personnel, 6-EMS only personnel, and funding to maintain our volunteer program. We anticipate receiving additional funding during the fiscal year to enable the District to employ an additional three to six firefighters. A supplemental budget will be required to appropriate funds received for this for this purpose.

Each budget category is listed below, summarizing the budget totals proposed by category.

PERSONAL SERVICES

Budget Proposal: \$4,935,299

MATERIALS & SERVICES

Budget Proposal: 1,118,437

GENERAL FUND CAPITAL OUTLAY

Budget Proposal: \$31,825

RESERVE FUND TRANSFERS

Budget Proposal: \$529,560

The annual reserve fund transfer requirements necessary to meet Capital Improvement/Replacement projects for the budget year are noted below. Amounts may vary from year to year based upon annual project requirements. Figures are rounded to the nearest dollar amount.

| FUND | REQ. | PLAN TIME |
|------------------------------|-----------|-----------------------------|
| Apparatus Reserve | \$419,000 | Over 15 Years |
| Building Reserve | \$42,500 | Over 15 Years |
| FF Equipment Reserve | \$57,000 | Over 15 Years |
| Training Reserve | \$0 | Over 40 Years |
| Technical Rescue Reserve | \$3710 | Over 15 Years |
| Retirement Liability Reserve | \$5000 | Tx. based on ret. liability |
| Stacker Butte Fund | \$2350 | Rental fee payment |
| Total Transfer Requirements | \$529,560 | |

SPECIAL FUNDS

Stacker Butte and Fire Med are special funds established for managing the funds associated with the Stacker Butte radio site and the Fire Med subscription program.

The Fire Med fund is a separate budget that accounts for the following line items: Fire Med fees; Fire Med grants & other revenue; Fire Med Materials & Services and Fire Med Capital Outlay. The Lifeflight Network handles all marketing, promotions, and fee collections for MCFR's Fire Med program through a partnership agreement. Fire Med supplies funds for the perpetuation of this program as well as for EMS training and equipment.

The Stacker Butte fund is a separate budget that accounts for the following items: Stacker Butte utilities; Sublease fees; Stacker Butte Materials & Services; and Stacker Butte Capital Outlay. Stacker Butte is managed by a Consortium partnership between MCFR, ODF and Columbia River Inter-Tribal Fisheries Enforcement. The Consortium leases a radio site located on Stacker Butte from Janelle Depolo through the Eddins Estate. The Consortium subleases site space to four other public agencies and one private entity. All agencies rely heavily on this site for effective radio coverage and communications.

DEBT SERVICE FUND

The apparatus/equipment bond in the amount of \$3,850,000 was approved by the fire district patrons on November 7, 2017. General Obligation Bonds, Series 2018 were issued on January 19, 2018. A capital project fund was created in the budget to appropriate funds for the purchase of apparatus, and complete facilities improvements authorized by the bond. A capital project fund is normally established when a capital project or series of projects is authorized. Bond purchases were completed, the project fund dissolved, and a debt service fund was established to retire the bond debt incurred.

A debt service fund is required by statute to retire the 15-year debt incurred by the District for the bond proceeds. The District will levy \$317,445 for fiscal year 2022-23. The District will budget \$295,224 in current year taxes, \$4000 in prior year taxes and \$2,000 in interest earned for the debt service fund.

The total principal payment obligation for the proposed FY 2022-23 budget will amount to \$210,000. The total interest expense payment obligation for the Debt Service Fund will amount to \$85,224.

A debt service fund is incorporated into the Training Reserve Fund to retire the training facility debt. The District will budget \$56,000 in EZ revenue, and \$2000 in interest earned. The total principal payment obligation for the proposed FY 2022-23 budget will amount to \$51,829. The total interest expense payment obligation for the Debt Service Fund will amount to \$7567. The District will appropriate an additional \$3396 within the budget to accommodate the difference between the EZ revenue amount and debt service payment.

The District will continue to work towards enhancement of Fire District resources to achieve our commitment to providing professional emergency and non-emergency services that minimizes suffering, and protects life, the environment, and property.

EXHIBIT "A" Mid-Columbia Fire and Rescue

2022-23 Budget Calendar

December 20, 2021 December – February 2022 April 20, 2022 May 17, 2022 May 18 - May 27, 2022 June 8, 2022 June 20, 2022 June 20, 2022 June 20, 2022 July 15, 2022 Appoint Budget Officer Prepare Proposed Budget Publish Notice of Budget Committee Meeting (Chronicle & MCFR Website) Budget Committee Meets/Approves Proposed Budget Budget Committee Meets if Necessary Publish Notice of Hearing and Summary Hold Budget Hearing Adopt Budget, Make Appropriations Submit Budget to County Assessor

David Jacobs

Corey Case

TERM

2021-2025

2021-2025

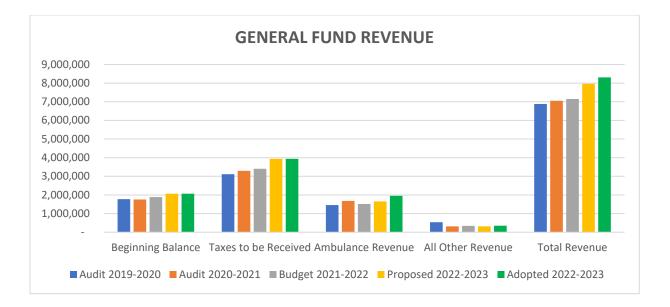
| Dr. John Willer | 2021-22, 2022-23, 2023-24 |
|--------------------|---------------------------|
| Dr. Wallace Wolf | 2022-23, 2023-24, 2024-25 |
| Michael Hamilton | 2021-22, 2022-23, 2023-24 |
| Kiel Nairns | 2022-23, 2023-24, 2024-25 |
| Tom Ashmore | 2022-23, 2023-24, 2024-25 |
| BOARD OF DIRECTORS | TERM |
| Diana Bailey | 2019-2023 |
| David Peters | 2019-2023 |

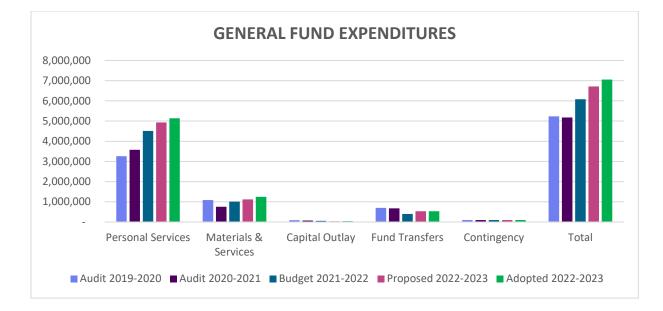
General Fund Budget Worksheet Estimated Property Tax Revenue 2022-2023

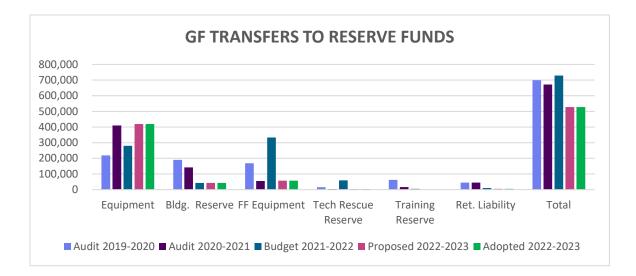
| 2021-2022 Tax Base 4,193,000 4,193,000 Less 4% Uncollectible Taxes 253,000 3540,000 3540,000 Net Estimated Current Vear Tax Revenue 3940,000 3940,000 3940,000 Other Revenue 2022-2023: 2,062,112 2,062,112 2,062,112 2,062,112 2,062,112 2,062,112 2,062,112 2,000 1,350,000 Ambulance Income (Adjusted) 1,10000 1,10,000 1,350,300,30 1,350,350,350,350,350,350,350,350 | Revenue | Based on Permanent Tax Rate of \$2.1004 per \$1,000 of Assessed Value Proposed | Adopted |
|---|---------------------------------------|---|-------------|
| Net Estimated Current Year Tax Revenue 3,940,000 3,940,000 Other Revenue 2022-2023: 2.062,112 2.062,112 2.062,112 201-2022 Carry-over 2.062,112 2.062,112 2.062,112 Prior Year Taxes 110,000 110,000 110,000 Interest Income 42,000 42,000 42,000 Ambulance Income (Adjusted) 1,350,000 1,350,000 666,000 Fire Proteotion Agreements - - - Miscellaneous Revenue 104,000 104,000 104,000 Transfer from FireMed 5,000 5,000 5,000 Grant Proceeds - 35,000 5,000 Grant Proceeds 1,18,437 1,24,802 4,935,299 5,137,745 Materials and Services 1,118,437 1,24,802 4,949 | 2021-2022 Tax Base | | 4,193,000 |
| Other Revenue 2022-2023: 2021-2022 Carry-over 2,062,112 2,062,112 Prior Year Taxes 110,000 110,000 Interest Income 42,000 42,000 Ambulance Income (Adjusted) 1,350,000 1,350,000 Ambulance GEMT 300,000 606,000 Fire Protection Agreements - - Miscellancous Revenue 104,000 104,000 Transfer from FireMed 5,000 5,000 Grant Proceeds - 35,000 Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7,963,112 8,304,112 Expenditures - - Personal Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer - - Uptomice Reserve Transfer - - Stech Plattic Transfer 2,350 2,350 Training Reserve Transfer - - Dechnical Rescue Reserve Transfer 3,100 3,000 | Less 6% Uncollectible Taxes | 253,000 |) 253,000 |
| 2021-2022 Carry-over 2,062,112 2,062,112 2,062,112 Prior Year Taxes 110,000 110,000 Interest Income 42,000 42,000 Ambulance Income (Adjusted) 1,350,000 1,350,000 Ambulance GEMT 300,000 606,000 Fire Protection Agreements - - Miscellaneous Revenue 104,000 104,000 Transfer from Retirement Liability Fund 5,000 5,000 Grant Proceeds - 35,000 Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7963,112 8,304,112 Expenditures - - - Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer - - Technical Reserve Transfer - - Utay 31,825 43,975 Equipment Reserve Transfer - - | Net Estimated Current Year Tax Re | evenue 3,940,000 |) 3,940,000 |
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| Ambulance GEMT 300,000 606,000 Fire Protection Agreements - - Miscellaneous Revenue 104,000 104,000 Transfer from FireMed 5,000 5,000 Grant Proceeds - 35,000 Total Other Revenue 4,023,112 4,364,112 Total Other Revenue 4,023,112 8,304,112 Expenditures 7,963,112 8,304,112 Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer - - Technical Rescue Reserve Transfer - - Technical Rescue Reserve Transfer 5,000 50,000 Total Expenditures and Transfers 5,130 5,700 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,0 | Interest Income | 42,000 | 42,000 |
| Fire Protection Agreements - - Miscellaneous Revenue 104,000 104,000 Transfer from FireMed 5,000 5,000 Transfer from Retirement Liability Fund 50,000 50,000 Grant Proceeds - 35,000 Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7,963,112 8,304,112 Expenditures 9 5,137,745 Materials and Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer - - Technical Rescue Reserve Transfer 2,350 2,350 Training Reserve Transfer 57,000 57,000 Stacker Butte Transfer 5,000 57,000 Stacker Butte Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,12 | Ambulance Income (Adjusted) | 1,350,000 | 1,350,000 |
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| Transfer from Retirement Liability Fund 50,000 50,000 Grant Proceeds - 35,000 Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7,963,112 8,304,112 Expenditures 7,963,112 8,304,112 Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 5,000 5,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Miscellaneous Revenue | 104,000 | 104,000 |
| Grant Proceeds . 35,000 Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7,963,112 8,304,112 Expenditures Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer - - Technical Rescue Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer - - Tefighting Reserve Transfer 5,000 5,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Contingency 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Transfer from FireMed | 5,000 | 5,000 |
| Total Other Revenue 4,023,112 4,364,112 Total Revenue All Sources 7,963,112 8,304,112 Expenditures Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Transfer from Retirement Liability Fu | and 50,000 | 50,000 |
| Total Revenue All Sources 7,963,112 8,304,112 Expenditures Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 5,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Grant Proceeds | - | 35,000 |
| Expenditures Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 50,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Total Other Revenue | 4,023,112 | 2 4,364,112 |
| Personal Services 4,935,299 5,137,745 Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 5,000 57,000 Retirement Liability Transfer 5,000 50,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Total Revenue All Sources | 7,963,112 | 2 8,304,112 |
| Materials and Services 1,118,437 1,242,802 Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Expenditures | | |
| Capital Outlay 31,825 43,975 Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Personal Services | 4,935,299 | 5,137,745 |
| Equipment Reserve Transfer 419,000 419,000 Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Firefighting Reserve Transfer 5,000 5,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Materials and Services | 1,118,437 | 7 1,242,802 |
| Building Reserve Transfer 42,500 42,500 Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Capital Outlay | 31,825 | 5 43,975 |
| Training Reserve Transfer - - Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Equipment Reserve Transfer | 419,000 |) 419,000 |
| Technical Rescue Reserve Transfer 3,710 3,710 Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Building Reserve Transfer | 42,500 | 42,500 |
| Stacker Butte Transfer 2,350 2,350 Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Training Reserve Transfer | - | - |
| Firefighting Reserve Transfer 57,000 57,000 Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Technical Rescue Reserve Transfer | 3,710 |) 3,710 |
| Retirement Liability Transfer 5,000 5,000 Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Stacker Butte Transfer | 2,350 | 2,350 |
| Total Expenditures and Transfers 6,615,121 6,954,082 Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Firefighting Reserve Transfer | 57,000 | 57,000 |
| Contingency 100,000 100,000 Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Retirement Liability Transfer | 5,000 | 5,000 |
| Total Expenditures and Contingency 6,715,121 7,054,082 Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Total Expenditures and Transfers | 6,615,121 | 6,954,082 |
| Carry-over to fiscal year 2023-2024 1,247,991 1,250,030 | Contingency | 100,000 | 0 100,000 |
| | Total Expenditures and Contingency | 6,715,121 | 7,054,082 |
| Total Appropriations 7,963,112 8,304,112 | Carry-over to fiscal year 2023-2024 | 1,247,991 | 1,250,030 |
| | Total Appropriations | 7,963,112 | 2 8,304,112 |

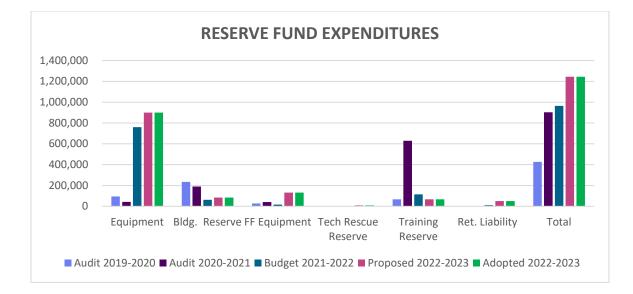
2022-2023 General Fund Resources and Requirements

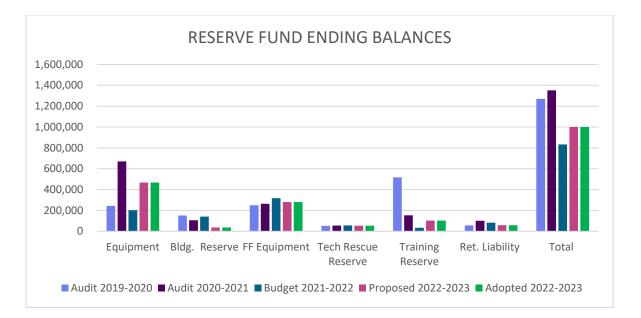
| | | Resources | | | |
|---------------------|---------------------|-------------------------------------|---------------------|---------------------|--------------------|
| 2019-2020 Budget | 2020-2021 Budget | Description | 2021-2022 Budget | 2022-23 Proposed | 2022-23 Adopted |
| 1,773,912 | 1,905,213 | Carry-over | 1,889,898 | 2,062,112 | 2,062,112 |
| 111,424 | 100,000 | Prior Year Taxes | 110,000 | 110,000 | 110,000 |
| 43,229 | 40,000 | Interest Earnings | 42,000 | 42,000 | 42,000 |
| 3,110,473 | 3,216,407 | Current Year Taxes | 3,400,754 | 3,940,000 | 3,940,000 |
| 35,127 | 0 | Payments In lieu of Taxes | 0 | 0 | C |
| 1,458,924 | 1,545,000 | Ambulance Revenue | 1,515,000 | 1,350,000 | 1,350,000 |
| 0 | 0 | Ambulance GEMT | 0 | 300,000 | 606,000 |
| 0 | 900 | Fire Protection Agreements | 900 | 0 | 0 |
| 5,000 | 5,000 | Transfer from FireMed | 5,000 | 5,000 | 5,000 |
| 0 | 21,050 | Transfer from Retirement Liability | 10,000 | 50,000 | 50,000 |
| 108,169 | 84,000 | Miscellaneous Income | 84,000 | 104,000 | 104,000 |
| 236,618 | 140,445 | Grant Proceeds | 88,000 | 0 | 35,000 |
| 11,260 | 75,000 | Sale of Surplus Property | 0 | 0 | 0 |
| 6,894,136 | 7,058,015 | Total Resources | 7,145,552 | 7,963,112 | 8,304,112 |
| | | Requirements | | | |
| 3,257,362 | 4,044,073 | Personal Services | 4,513,713 | 4,935,299 | 5,137,745 |
| 1,086,957 | 961,370 | Materials and Services | 1,011,791 | 1,118,437 | 1,242,802 |
| 90,184 | 102,700 | Capital Outlay | 56,445 | 31,825 | 43,975 |
| 699,596 | 672,000 | Reserve and Special Funds Transfers | 398,430 | 529,560 | 529,560 |
| 0 | 100,000 | Contingency | 100,000 | 100,000 | 100,000 |
| 0 | 0 | Prior Period Adjustment | 0 | 0 | C |
| 1,760,037 | 1,177,872 | Unappropriated Ending Fund Balance | 1,065,173 | 1,247,991 | 1,250,030 |
| 6,894,136 | 7,058,015 | Total Requirements | 7,145,552 | 7,963,112 | 8,304,112 |











| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|----------------------|
| | | Personnel Wages | | | |
| 104,064 | 117,536 | Fire Chief : Chief Administrator and Budget Officer of the District. Plans, directs, coordinates, organizes and supervises the operations of all District fire, EMS and administrative services. Administers District annual budget and provides planning for future fire protection and EMS needs. Coordinates District activities with outside agencies. Develops and implements policies and programs in accordance with District Mission Statement. Responds to major fire alarms and personally directs fire suppression activities as necessary. Supervises and evaluates staff, and maintains departmental efficiency and effectiveness. | 129,800 | 139,042 | 139,042 |
| 0 | 0 | Assistant Fire Chief: Operations: The Assistant Fire Chief is second in command of the Fire District and oversees the Operations, Training and Prevention Divisions. The role of the Assistant Fire Chief is to provide supervision over the planning, directing, and reviewing the operations, training and prevention programs of the Fire District including fire suppression, hazardous material mitigation, fire prevention, life safety code compliance, public safety education, emergency medical services, emergency management, human resource management, and administrative support services. To assist in coordinating assigned activities with other outside agencies; and to provide highly responsible and complex executive level support to the Fire Chief as a member of the Fire Chief's management team. | 122,966 | 131,715 | 131,715 |
| 90,542 | 106,056 | Division Chief: Operations: The role of the Division Chief of Operations is to assist in planning, directing, and reviewing the activities and operations of the Fire District including fire suppression, hazardous material mitigation, fire prevention, life safety code compliance, public safety education, emergency medical services, emergency management, human resource management, and administrative support services. To assist in coordinating assigned activities with other outside agencies; and to provide highly responsible and complex executive level support to the Fire Chief as a member of the Fire Chief's management team. | 0 | 0 | 0 |
| 92,544 | 105,258 | Division Chief: Fire Prevention and Public Education – The role of the Division Chief of fire prevention and public education involves administrative work in the performance and direction of activities including the compliance with administrative codes, laws and ordinances, policies, procedures and/or special instructions, and fire investigations. The primary focus of this position is fire prevention, fire investigation and public education. It further involves specialized work in the instruction and training of the public and Fire District personnel in the techniques of fire prevention and fire investigation with the ability to develop, coordinate and conduct an effective program of fire prevention and education and to provide highly responsible and complex staff assistance to the Fire Chief. | 120,009 | 128,554 | 128,554 |
| 93,035 | 105,545 | Division Chief: Training and Volunteer Recruitment and Retention – The role of the Division Chief of Training and Volunteer Recruitment and Retention will include planning, implementing and monitoring the overall Department training and volunteer recruitment and retention programs. This position is responsible to plan, develop, coordinate, and implement the services and activities of the Fire Districts training program; to coordinate assigned activities with other outside agencies. This position additionally manages the District's volunteer and resident volunteer programs including the recruitment, training, scheduling, and retention of volunteers and may assist with coordination and participation of fire prevention and public education programs within the realm of volunteer recruitment and retention. This position is primarily responsible for the overall success of the Fire Chief. | 120,009 | 128,554 | 128,554 |
| 0 | 0 | Administrative Assistant: Position eliminated due to Office re-structuring FY 13-14 | 0 | 0 | 0 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|--|---------------------|-----------------------|----------------------|
| 0 | 0 | Office Specialist: Position eliminated due to Office re-structuring FY 13-14 | 0 | 0 | 0 |
| 58,584 | 58,671 | Office Manager / Admin Clerk: Exercises discretion when performing confidential duties for the management team. The work is of an independent nature under the general command of the Fire Chief and/or his designee, and with latitude for administrative judgment and discretion, provides a high level of administrative, clerical and operational support for the management staff. This position performs tasks, some of which require advanced or specialized knowledge and skills such as human resource functions; equipment, facilities; and inventory management; specialized record keeping and database management; and/or specified information-gathering. | 49,960 | 62,617 | 62,617 |
| 0 | 3,126 | Background Investigator: A temporary position that conducts background investigations of applicants to determine suitability of employment, researches information and prepares written recommendations based on findings. This position is utilized by the fire district as required when a conditional offer of employment has been given to a potential candidate. | 9,900 | 4500 | 0 |
| 0 | 0 | Data Entry Clerk / Receptionist: Assists in providing administrative support to the daily operations of the Fire District and various management personnel; performs a wide variety of clerical, secretarial, and support duties; types, files, distributes a variety of documents; responds to requests for information from management/supervisory personnel or general public. | 0 | 0 | 0 |
| 219,628 | 250,860 | Captain : Manages shift activities (station duties as well as call response), personnel and equipment. Co-ordinates activities between shifts and administers District policies. Supervises work assignments of fire personnel, directs the frequent inspection of equipment and apparatus to assure proper functioning. Supervises, trains and evaluates assigned staff. In addition to carrying out their duties relative to training and operations, the captains dedicate significant time in the following areas: apparatus specifications, technical rescue, EMS software development and network integration. Wage includes base, education, EMT and Paramedic incentives. | 283,866 | 294,580 | 294,580 |
| 196,580 | 194,640 | Lieutenant: Responds to emergencies and calls for assistance as an officer, supervising the performance and safety of assigned firefighting personnel and determines the necessity for additional resources at the scene of an emergency incident; directs firefighting and emergency operations until relieved by a superior officer. Performs a wide variety of general staff work as assigned; participates in department meetings, assists in coordinating the maintenance and repair of apparatus, support equipment and the fire station. Supervises, trains and evaluates assigned staff. Wage includes base, education, EMT and paramedic incentives. | 264,793 | 272,950 | 272,950 |
| 0 | 0 | Engineer: Change in classification based on Collective Bargaining Agreement. | 0 | 0 | 0 |
| 717,717 | 1,007,250 | Firefighter: The Firefighter is an entry-level class for emergency service work in the Fire District. The Firefighter will undergo initial recruit training while on probation and will continue to learn the general duties of firefighter/EMS work. Firefighters will attend regularly scheduled training in firefighting methods, emergency medical services, fire code enforcement and prevention practices, salvage operations, public relations, public education, physical fitness and associated topics throughout his/her tenure within this class. The Firefighter will play an active role in preserving and protecting life and property by performing firefighting, basic and advanced emergency medical care, hazardous materials, fire prevention and public education, emergency driving, apparatus operation and other associated job performance requirements. The Firefighter will ensure the readiness of firefighting equipment, apparatus and facilities. Drives and operates all fire and emergency equipment when qualified to do so. | 1,140,910 | 1,157,360 | 1,256,700 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|----------------------|
| 0 | 0 | Single Role EMS: This position responds to calls for basic and advanced life support emergency medical services, mass casualty and man-made/natural disasters, rescues and other incidents. Single Role EMT's (EMT's and Paramedics) assist in emergency medical services training and education; and operate District vehicles and EMS apparatus, specialized equipment, and tools. These positions assist in the routine maintenance and inspection of the ambulance, equipment, and tools; and participate in the cleaning and maintenance of the Fire District. | 192,489 | 337,470 | 337,470 |
| 1,572,694 | 1,948,942 | TOTAL PERSONNEL WAGES | 2,434,702 | 2,657,342 | 2,752,182 |
| | | Programs and Benefits | | | |
| 16,233 | 5,263 | Volunteer Program: Covers costs associated with the Volunteer Length of Service Award Program (LOSAP) and administrative fees, annual volunteer awards banquet, Volunteer Christmas Party, the 4 th of July Picnic, Volunteer Association memberships, 501(c)(3) non-profit status and other program support. | 24,750 | 20,750 | 20,750 |
| 6,031 | 2,910 | Volunteer Reimbursement: Covers the costs associated with reimbursement of volunteer/student volunteer members for their participation in shiftwork, callback, transfers, standby, and incident response. | 20,000 | 7,000 | 7,000 |
| 0 | 0 | Cadet Program: Discontinued. | 0 | 0 | 0 |
| 16,220 | 30,731 | Uniforms: Uniforms, badges, boots, name tags for District staff and Volunteers (Note: "Uniforms Career" and "Uniforms Volunteers" consolidated in "Uniforms" fiscal year 04-05). | 27,400 | 22,980 | 26,880 |
| 43,510 | 31,052 | Holiday: Per Union contract, accrued holiday time used or taken in cash. | 55,541 | 66,541 | 66,541 |
| 82,094 | 126,398 | Overtime - Sick: Overtime paid to career staff called in to work for sick employees when number of on-duty personnel drops below minimum manning standards . | 87,150 | 90,846 | 90,846 |
| 18,244 | 27,718 | Overtime - Fire: All fire suppression related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum. | 62,250 | 64,890 | 99,890 |
| 122,984 | 124,213 | Overtime - Ambulance: All EMS related overtime (excluding training), including call-back to meet minimum manning standards. Paid at time and 1/2 with two hour minimum. | 90,513 | 121,128 | 121,128 |
| 611 | 1,494 | Overtime - Technical Rescue: Training overtime for Technical Rescue. More training planned for this year. | 22,908 | 9,408 | 9,408 |
| 16,275 | 12,094 | Overtime - Training: Overtime paid to career personnel for required training. | 25,896 | 41,790 | 48,510 |
| 33,448 | 39,674 | Overtime - Other: Fire pre-planning, Safety Committee, Shift Officer's meeting, Apparatus Committee, Staff meetings and District projects. | 44,000 | 56,000 | 56,000 |
| 4,358 | 4,579 | Ambulance Stand-By : Implemented 2007-2008 Budget Year to enable District to staff more Portland Transfers | 4,375 | 12,000 | 12,000 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|----------------------|
| 0 | 0 | Callback Response Incentive: Discontinued | 0 | 0 | 0 |
| 37,438 | 38,236 | Overtime - FLSA (Fair Labor Standards Act): Firefighter regularly scheduled shift hours (before overtime) which exceed 52 hours per week are to be paid overtime. District career personnel work a 27 day cycle, requiring FLSA payment for 6.4 hours per month. | 78,078 | 100,940 | 103,632 |
| 442,532 | 458,479 | Retirement: District transitioned to PERS FY 12-13. Set by Union contract and required by law. District to pay Employee 6% IAP portion. | 569,945 | 644,352 | 673,650 |
| 35,142 | 31,459 | PEHP (Retiree Medical Savings Account): Per Union contract, District contributes 2% of base pay plus incentives for each employee for the purpose of purchasing post employment health insurance. | 48,505 | 55,585 | 57,573 |
| 44,648 | 55,369 | Workers Compensation: Premium includes coverage for career staff, administration, volunteers and board members. | 70,650 | 72,600 | 72,600 |
| 12,823 | 12,947 | Life Insurance: Term life and dependent life insurance for career staff, administration and volunteers as required by law and union contract. | 17,296 | 16,631 | 17,603 |
| 463,994 | 489,568 | Health Insurance: Medical, dental and vision coverage for all paid staff. Budget reflects 10% employee contribution toward premium cost. This line item also includes administrative costs for Section 125 plan as well as the VEBA contribution. | 618,768 | 615,300 | 639,370 |
| 18,337 | 30,197 | Occupational Healthcare : Employee and volunteer fitness resource materials and supplies. Annual physicals for all respirator users (required by OSHA). Inoculation Program included in this item as of FY 2005-06. | 60,015 | 47,296 | 47,296 |
| 15,260 | 13,015 | Long Term Disability: Group long term disability insurance covering all full-time paid staff. | 20,300 | 20,300 | 20,300 |
| 30,384 | 33,546 | Medicare: 1.45% of total wages, including overtime, as required by law. | 41,243 | 43,925 | 43,925 |
| 15,339 | 46,594 | Defined Contribution: Fire Chief Employment Contract and new hires while they serve required PERS waiting period. Also includes contribution paid by the District. | 85,927 | 105,195 | 109,161 |
| 2,155 | 2,239 | Payroll Expenses : Social Security 6.2% for Temporary Employees. | 3,500 | 3500 | 2,500 |
| 0 | 12 | Unemployment Expense | 0 | 0 | 0 |
| 125,741 | 0 | Vacation: Costs associated with use of vacation accural, retirement cash-out or VEBA contribution. | 0 | 30,000 | 30,000 |
| 12,091 | 9,311 | Funeral Leave | 0 | 0 | 0 |
| 68,775 | 0 | Sick Leave Used: Costs associated with retirement cashout or VEBA contribution. | 0 | 9,000 | 9,000 |
| 1,684,667 | 1,627,098 | TOTAL PROGRAMS & BENEFITS | 2,079,010 | 2,277,957 | 2,385,563 |
| 3,257,361 | 3,576,040 | TOTAL PERSONAL SERVICES | 4,513,712 | 4,935,299 | 5,137,745 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-23 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|---------------------|--------------------|
| 60,675 | 62,804 | General Insurance: Buildings, apparatus, business personal property and liability. Excess liability coverage of \$10,000,000. Public officials bond. | 68,000 | 79,700 | 79,700 |
| 1,818 | 2,141 | Advertising, Publications: Fire District and Volunteer Program Marketing, Project ELFF, budget and other public notices. | 4,000 | 10000 | 10,600 |
| 28,085 | 24,264 | Dues, Subscriptions: Annual subscriptions for Fire, EMS and Occupational Health related publications. Yearly membership fees for Special Districts, National Fire Protection Association (NFPA), Oregon Fire Chiefs Association (OFCA), Oregon Fire District Directors Association (OFDDA), app. fees, and other related association dues. | 24,350 | 28,503 | 28,503 |
| 0 | 3,199 | Elections: Certification of Board Member Election - 3 positions up for election. | 0 | 7,605 | 7,605 |
| 12,449 | 15,618 | Office Expense: Paper and pre-printed forms (letterhead, envelopes, time sheets, purchase orders, etc.). General office supplies for all District activities and software updates. | 28,024 | 24,180 | 24,180 |
| 1,656 | 1,478 | Office Equipment Maintenance: Copier maintenance agreement. | 3,150 | 1,600 | 1,600 |
| 3,062 | 3,354 | Office Equipment Lease : Lease / Purchase Networkable printer, copier, scanner for open office. | 3,150 | 3,150 | 3,150 |
| 25 | 887 | Bank Charges: Local Government Investment Pool (LGIP) ,Online Banking, ACH , eBay / PayPal Fees as well a as other associated fees. | 800 | 2,400 | 2,400 |
| 2,293 | 1,766 | Janitorial Supplies: General cleaning supplies and paper products for both stations. | 3,500 | 3,500 | 3,500 |
| 12 | 415 | Residence Supplies: Small Kitchen appliances / utensils - both Stations. | 1,000 | 1,600 | 1,600 |
| 28,664 | 31,710 | Gas and Diesel: For all Fire and EMS apparatus and equipment. | 40,000 | 50000 | 75,000 |
| 7,416 | 12,419 | Tires and Batteries: Apparatus tires and batteries replaced as needed. | 8,500 | 18,880 | 18,880 |
| 64,606 | 25,160 | Equipment Maintenance: Medic and fire apparatus parts, repair and general maintenance. Station generator annual maintenance. | 37,000 | 35000 | 42,500 |
| 4,850 | 1,100 | Communication Repair: Radio batteries, parts and labor costs for repair and maintenance of all portable radios and pagers. | 4,600 | 4,600 | 4,600 |
| 1,577 | 1,132 | Small Equipment Maintenance, Shop Supplies: Repair, maintenance and replacement of small equipment. General shop supplies (cleaning fluids, shop rags, hardware). | 2,000 | 1,250 | 1,250 |
| 6,508 | 3,230 | Fire Equipment Maintenance: Repairs and maintenance of fire hose, SCBA (self contained breathing apparatus), SCBA compressor and fill station. Includes MSA equipment, portacount, radiological monitor, extrication tool, portable pump, breathing air quality testing and other fire equipment as needed. | 5,950 | 5,950 | 5,950 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-23 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|---------------------|--------------------|
| 10,730 | 10,934 | EMS Equipment Maintenance: Covers maintenance agreement for LifePaks, Zolls, and battery support systems (reducing repair and upgrade costs), BioMedic equipment checks. Stryker cot annual maintenance and EMS equipment repairs. Meets Federal and State testing requirements for patient care equipment used in monitoring and patient resuscitation. | 11,684 | 14,334 | 14,334 |
| 3,435 | 6,934 | Equipment Testing: Annual testing and calibration req. (per manufacturer, ISO, NFPA, DPSST, OSHA) of the following equipment: Aerial ladder, waterway and waterway pressure, ground ladders, MSA monitors, portacount, pump testing, Posicheck cal. and testing, oil Spectro analysis of aerial ladder hyd. fluid, SCBA bottle hydrotesting, PPE extractor ozone maintenance testing, breathing air testing as well as other associated testing. | 11,280 | 11,280 | 11,280 |
| 157,775 | 84,911 | Ambulance Billing Expense: Billing services fee - invoiced monthly at \$22.50 per billable account plus postage. GEMT FFS/CCO reimbursement program contract reports, payments, and fees. | 122,500 | 118800 | 188,800 |
| 18,850 | 19,650 | Audit, Budget: Annual audit services, preparation of financial statements, and state audit filing fee. | 19,850 | 21,350 | 21,350 |
| 185,381 | 72,938 | Legal Services: Contract review, legal advice and research, Board meetings, legal defense, contract bargaining, review and interpretation, dispute res., mediation, arbitration, document/policy review. | 100,300 | 100,300 | 100,300 |
| 33,049 | 70,492 | Professional Services: Wasco County GIS, computer network IT, ERS contract fee, web domain, website hosting, City finance contract, entry and promotional assessment, dark fiber link and installation. | 55,132 | 100912 | 120,212 |
| 3,027 | 3,049 | Water: Station 1, Station 2. | 4,500 | 4,500 | 4,500 |
| 10,180 | 8,949 | Natural Gas: Station 1, Station 2 and storage building. | 12,000 | 12,000 | 12,000 |
| 12,211 | 12,679 | Electricity: Station 1, Station 2 and storage building. | 14,000 | 14,000 | 14,000 |
| 23,087 | 24,717 | Telephone: Local and long distance service, Gorge Networks, Shoretel partner support, First Net lines, Net Motion VPN, US Cellular cell phone service; both stations. | 30,504 | 31,752 | 31,752 |
| 3,399 | 3,068 | Sewer: Station 1, Station 2. | 4,000 | 4,000 | 4,000 |
| 5,657 | 5,638 | Garbage: EMS hazardous waste removal and bi-monthly garbage service for both stations. | 6,440 | 6,780 | 6,780 |
| 67 | 0 | Laundry: MCMC ambulance laundry charges, general laundry supplies. | 0 | 0 | 0 |
| 443 | 11,201 | EMS Training Supplies: Target Solutions Online Training, maintenance training, CPR Cards as well as other associated supplies. | 6,155 | 6,155 | 6,155 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-23 Proposed | 2022-23 Adopted |
|---------------------|---------------------|--|---------------------|---------------------|--------------------|
| 1,913 | 3,726 | EMS Dues: Ambulance and ambulance service licenses, CLEA lab license, EMT, AEMT, Intermediate and Paramedic recertification fees as necessary. | 800 | 5825 | 5,990 |
| 6,000 | 6,000 | Physician Advisor: Annual contract with Oregon certified physician who serves as supervising physician for the ambulance service. The District operates under physician's medical license as required by law | 12,000 | 12,000 | 12,000 |
| 10,122 | 9,303 | Ambulance Expense - Transport: Meal costs for District EMS staff transporting patients to Portland hospitals. Currently \$21.00 per diem as per union contract. | 10,500 | 11,000 | 11,000 |
| 60,013 | 52,234 | Ambulance Expendable Supplies: Disposable items, medications and supplies used in patient care, RFID reader inventory tracking tags. | 59,000 | 60,000 | 60,000 |
| 1,679 | 2,104 | Ambulance Non Expendable Supplies: Cot batteries, Airway bags / med boxes. | 1,300 | 5,800 | 5,800 |
| 297 | 297 | Hazardous Materials: Absorbent and cache supplies | 1,500 | 1,500 | 1,500 |
| 10,964 | 15,082 | Firefighting Supplies - Tools / Equip. Wildland hose, wildland hand tools, hose supplies, firefighting supplies, Class A & AFFF foam, etc. | 18,400 | 17300 | 19,100 |
| 62,070 | 25,461 | Firefighting Supplies - PPE Wildland equipment - helmets, helmet shrouds, goggles, gloves, boots, clothing, headlamps, fire shelters, radio harnesses. Structural equipment - protective hoods, turnout boots, spanner wrenches, flashlights, turnout bags and structural helmets. | 25,570 | 33,425 | 33,425 |
| 10,895 | 11,010 | Fire Prevention Supplies: First Due size-up, pre-plan, Community Connect, First Due prevention module, NFPA NFC subscription, investigation tools/supplies, Address signs/numbers, printed materials, Smartdraw 5 user subscriptions, Mid-Columbia Fire Prevention program, direct mail costs for self-inspection program, etc. | 15,150 | 16,999 | 16,999 |
| 4,040 | 4,239 | Public Education: Materials and advertisement used to support Community Risk Reduction programs conducted by the Fire District. Handout materials would include items like fire & life safety brochures, coloring books, junior firefighter badges & helmets. Other items would include things like fire safety advertisement and purchasing of smoke detectors and other items necessary to support the Fire District's Community Risk Reduction programs. | 21,000 | 20,800 | 20,800 |
| 4,939 | 6,509 | Fire Training Supplies and Materials: Instructional programs, manuals and supplies to provide District personnel with current information and training materials to meet state and federal certification and safety requirements and support the Fire District training programs. | 8,730 | 18,055 | 18,055 |
| 2,813 | 5,187 | Fire Suppression Expense: Meal and fluid costs for firefighters engaged in active fire suppression and some training sessions, and special meetings. | 10,000 | 10,000 | 10,000 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-23 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|---------------------|--------------------|
| 2,276 | 0 | Fire Board Meals and Lodging: Oregon Fire District Directors Association (OFDDA) annual conference, Special Districts conference and Board of Directors special meetings. | 6,900 | 6,900 | 6,900 |
| 1,200 | 0 | Fire Board Conference: Registrations costs for annual OFDDA and Special Districts conference. | 2,800 | 2,800 | 2,800 |
| 2,475 | 0 | EMS Scholarships : To assist District volunteers toward attaining their one-year EMT Certificate at Columbia Gorge Community College. | 4,300 | 4,300 | 4,300 |
| 4,967 | 3,333 | Voluntary Training - Bargaining Unit: Training, skills development and continuing education for District career staff. Includes tuition, transportation, meals and lodging. | 10,500 | 10,500 | 10,500 |
| 64,298 | 14,727 | General Training - All : Refreshments for training, staff conferences/training meetings, lodging, pallets for live fire training, officer level training, 48 hr. refresher, 24 hr. refresher, SCBA and Zoll technician training. | 41,850 | 25,840 | 25,840 |
| 736 | 50 | Voluntary Training - Administration: Training and continuing education for District administration over and above required training. Includes tuition, transportation, meals, lodging. | 4,000 | 4,000 | 4,000 |
| 12,304 | 7,365 | Voluntary Training - Volunteers: General Volunteer training and conferences. EZ Funds - tuition reimbursement. | 20,500 | 34,500 | 34,500 |
| 18,508 | 11,551 | Building Maintenance: Floors and carpet cleaning, general repair and maintenance for Station 1 and Station 2. | 9,200 | 13,740 | 13,740 |
| 6,222 | 6,590 | Building Maintenance Agreements: Elevator extended warranty contract, fire alarm and fire sprinkler maintenance contracts and testing. Elevator monitor agreement and inspections. | 7,000 | 7,000 | 7,000 |
| 4,294 | 3,726 | Grounds Maintenance: Landscape maintenance for Station 1 and Station 2. Includes, pruning, weed control, plant replacement where needed, parking lot (asphalt) cleaning, sprinkler system repairs, yard debris dump fees and snow removal as needed. | 3,000 | 3,150 | 3,150 |
| 2,162 | 1,091 | Postage and Shipping: Postage and postal meter lease. Delivery charges in-bound and out-bound. | 2,372 | 2,372 | 2,372 |
| 4,621 | 2,929 | Miscellaneous Expense: Remembrances (cards, flowers, plants, etc.) in time of illness or death. Volunteer and Career Person awards, certificates and citations, Background check expenses. | 7,550 | 7,550 | 7,550 |
| 95,882 | 38,626 | 911 Services: Annual Wasco County Communications Agency (WCCA) contract | 73,500 | 57,000 | 57,000 |
| 2,091 | 951 | Training Prop Maintenance: Previously called "Training Trailer Maintenance". General repair and maintenance costs. | 2,000 | 2,000 | 2,000 |
| 1,088,768 | 757,928 | TOTAL MATERIALS & SERVICES | 1,011,791 | 1,118,437 | 1,242,802 |

Capital Outlay

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|--|---------------------|-----------------------|----------------------|
| 31,924 | 47,917 | Firefighting Equipment: 1 1/2" Structural Nozzles; 2 1/2" Structural Nozzles; 1 3/4" stural hose replacement. | 18,720 | 9,150 | 18,750 |
| 10,580 | 16,957 | Office Equipment: Computers & Monitors; Backup main printer copier/ fax; Station 2 printer copier/ fax; Replacement monitors, TV's for CAD and status updates; Hardward to sling video to TV. | 14,650 | 11,200 | 11,200 |
| 0 | 0 | Station Equipment: MOVED TO BUILDING RESERVE FUND | 0 | 0 | 0 |
| 14373 | 0 | Ambulance Equipment: No planned purchases. | 0 | 0 | 0 |
| 8,749 | 7,349 | Radio Equipment: Portable radios, pagers and Dell 7220. | 7,575 | 7,575 | 10,125 |
| 2921 | 698 | Fire Training Equipment: No planned purchases. | 1,500 | 0 | 0 |
| 19486 | 0 | Public Ed/Prevention: I Pad Pro. | 0 | 1,600 | 1,600 |
| 0 | 0 | Occupational Healthcare Equipment: MOVED TO BUILDING RESERVE FUND | 0 | 0 | 0 |
| 2,151 | 0 | EMS Training Equipment: Intubation head; Chest decompression trailer; Surgical chricothyrotomy trainer. | 14,000 | 2,300 | 2,300 |
| 90,184 | 72,921 | Total Capital Outlay | 56,445 | 31,825 | 43,975 |

Special Funds Summary

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|----------------------|
| | | Debt Service Fund | | | |
| 13,032 | 29,137 | Beginning Fund Balance | 36,494 | 44,408 | 44,408 |
| 5,027 | 3,826 | Prior Year Taxes | 4,000 | 4,000 | 4,000 |
| 2,989 | 970 | Interest Earned | 2,000 | 2,000 | 2,000 |
| 282,955 | 279,606 | Current Year Taxes | 285,450 | 317,445 | 317,445 |
| 99,866 | 95,131 | Interest Expense | 90,450 | 85,224 | 85,224 |
| 175,000 | 180,000 | Bond Principal Payments | 195,000 | 210,000 | 210,000 |
| 0 | 0 | Other Financing Sources : Bond Refinancing / Admin Expense | 0 | 0 | 0 |
| 0 | 0 | Prior Period Adjustment | 0 | 0 | 0 |
| 29,137 | 38,408 | Ending Fund Balance | 42,493 | 72,629 | 72,629 |
| | | FireMed Fund | | | |
| 64,848 | 36,304 | Beginning Fund Balance | 26,608 | 57,489 | 57,489 |
| 1,278 | 449 | Interest Earned | 1000 | 1000 | 1000 |
| 0 | 0 | Transfer from Other Funds | 0 | 0 | 0 |
| 40,937 | 46,670 | FireMed Fees - Memberships | 40,000 | 40,000 | 40,000 |
| 5,000 | 5,000 | FireMed Write-Offs: Transferred to General Fund | 5,000 | 5,000 | 5,000 |
| 0 | 0 | FireMed Other Revenue : Marketing agreement with LifeFlight | 0 | 0 | 0 |
| 0 | 0 | Materials and Services: Qtrly Licensing Fee | 1,000 | 6,200 | 6,200 |
| 65,760 | 41,234 | Capital Outlay: ZOLL Monitor, ZOLL Pro AED, ZOLL AED Plus. | 14,700 | 34,000 | 34,000 |
| 0 | 0 | Prior Period Adjustment | 0 | 53,289 | 53,289 |
| 36,303 | 37,189 | Ending Fund Balance | 46,908 | 0 | 0 |

| 2019-2020 Actual | 2020-2021 Actual | Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-2023 Adopted |
|---------------------|---------------------|--|---------------------|-----------------------|----------------------|
| | | Stacker Butte Fund | | | |
| 36,168 | 42,520 | Beginning Fund Balance | 43,755 | 40,769 | 40,769 |
| 865 | 326 | Interest Earned | 1000 | 1000 | 1000 |
| 4,704 | 2,345 | SB Consortium Utilities | 9,625 | 9,625 | 9,625 |
| 0 | 0 | Transfer from General Fund: | 2,350 | 2,350 | 2,350 |
| 18,571 | 17,669 | Sub-lease and Rental Fees: USFS, Gorge Networks, ODOT, WSDOT, Klickitat County | 19,170 | 19,170 | 19,170 |
| 17,788 | 20,727 | Materials and Services: Lease Agreement and Utilities | 28,510 | 28,510 | 28,510 |
| 0 | 0 | Capital Outlay: Building and site maintanence | 5,000 | 5,000 | 5,000 |
| 0 | 0 | Prior Period Adjustment | 0 | 0 | 0 |
| 42,520 | 42,134 | Ending Fund Balance | 42,390 | 39,404 | 39,404 |
| | | Capital Project Fund | | | |
| 424,328 | 79,565 | Beginning Fund Balance | 0 | 0 | 0 |
| 7,245 | 242 | Interest Earned | 0 | 0 | 0 |
| 0 | 0 | Sale of Bonds | 0 | 0 | 0 |
| 352,008 | 79,807 | Capital Outlay | 0 | 0 | 0 |
| 79,565 | 0 | Ending Fund Balance | 0 | 0 | 0 |

Special Funds Summary

| 2019-2020 Actual | 2020-2021 Actual | Reserve Funds Summary Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|--------------------|
| | | Apparatus Equipment Reserve Fund | | | |
| 97186 | 244024 | Beginning Fund Balance | 678,726 | 944,695 | 944,695 |
| 3786 | 2446 | Interest Earned | 3,500 | 3,500 | 3,500 |
| 218473 | 410000 | Transferred from Other Funds | 280,000 | 419,000 | 419,000 |
| 19691 | 57502 | Sale of Equipment : old Truck 3321 | 0 | 0 | 0 |
| 0 | 0 | FEMA Grant Proceeds | 0 | 0 | 0 |
| 95112 | 42777 | Planned Capital Outlay Purchases: Two Type III Brush Apparatus Fund Balance: These funds are reserved for future planned CIP expenditures but have been | 760,000 | 900,000 | 900,000 |
| 0 | 0 | appropriated for use in the case of a major unforeseen emergency replacement or repair. | 202,226 | 467,195 | 467,195 |
| 244024 | 671195 | Ending Fund Balance | 0 | 0 | 0 |
| | | Building Reserve Fund | | | |
| 50,778 | 151,652 | Beginning Fund Balance | 156,958 | 77,750 | 77,750 |
| 1,306 | 785 | Interest Earned | 1,200 | 1,200 | 1,200 |
| 0 | 0 | Enterprise Zone Fee Revenue | 0 | 0 | 0 |
| 145,006 | 0 | Grant / Other Revenue | 2,500 | 0 | 0 |
| 189,850 | 142,510 | Transferred from Other Funds | 42,500 | 42,500 | 42,500 |
| 235,288 | 189,697 | Capital Outlay: Bay door openers; Exhaust fan motor relocation; Station 2 sign and light; Office carpet replacement; Station 1 security fence; Mezzanine stair treads; Vacuum cleaner; Appliance replacement; and Mattress sets. | 62,350 | 84,550 | 84,550 |
| 0 | 0 | Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair. | 140,808 | 36,900 | 36,900 |
| 151652 | 105250 | Ending Fund Balance | 0 | 0 | 0 |

| 2019-2020 Actual | 2020-2021 Actual | Reserve Funds Summary Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|--------------------|
| | | Training Reserve Fund | | | |
| 84,586 | | Beginning Fund Balance | 133,834 | 81,530 | 81,530 |
| 3,082 | | Interest Earned | 2,000 | 2,000 | 2,000 |
| 0 | | Training Reserve Income - Classes | 3,000 | 3,000 | 3,000 |
| 434,308 | | Training Reserve Other Income | 56,000 | 56,000 | 56,000 |
| 62,800 | | Transferred from Other Funds | 16,000 | 5,090 | 5,090 |
| 0 | | Training Tower Loan Proceeds | 0 | 0 | 0 |
| 6,630 | | Capital Outlay: No planned purchases. | 0 | 53,000 | 53,000 |
| 0 | | Training Reserve Materials and Services: | 3,000 | 0 | 0 |
| 48,825 | | Training Tower Loan Principal | 49,807 | 50,808 | 50,808 |
| 12,235 | | Training Tower Loan Interest | 12,188 | 10,282 | 10,282 |
| 0 | | Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair. | 145,839 | 33,530 | 33,530 |
| 517,086 | | Ending Fund Balance | 0 | 0 | 0 |
| | | Technical Rescue Reserve Fund | | | |
| 37,319 | 51,551 | Beginning Fund Balance | 54,261 | 57,984 | 57,984 |
| 874 | 422 | Interest Earned | 1,000 | 1,000 | 1,000 |
| 0 | 0 | Grant / Other Revenue | 0 | 0 | 0 |
| 15,000 | 3,710 | Transferred from Other Funds | 3,710 | 3,710 | 3,710 |
| 0 | 9 | Materials and Services: Replacement of rope as needed | 1,000 | 1,000 | 1,000 |
| 1,642 | 0 | Capital Outlay: Miscellaneous supplies and replacement of damaged materials Fund Balance: These funds are reserved for future planned CIP expenditures but have been | 1,400 | 8,452 | 8,452 |
| 0 | 0 | appropriated for use in the case of a major unforeseen emergency replacement or repair. | 56,571 | 53,242 | 53,242 |
| 51,551 | 55,674 | Ending Fund Balance | 0 | 0 | 0 |

| 2019-2020 Actual | 2020-2021 Actual | Reserve Funds Summary Description | 2021-2022 Budget | 2022-2023 Proposed | 2022-23 Adopted |
|---------------------|---------------------|---|---------------------|-----------------------|--------------------|
| | | Firefighting Equipment Reserve Fund | | | |
| 105,126 | 249,380 | Beginning Fund Balance | 275,560 | 305,875 | 305,875 |
| 2,740 | 1,937 | Interest Earned | 2,500 | 2,500 | 2,500 |
| 168,473 | 54,780 | Transferred from Other Funds | 54,780 | 57,000 | 57,000 |
| 0 | 0 | FEMA Grant Proceeds: None | 0 | 0 | 0 |
| 0 | 0 | Grant Matching Funds: None | 0 | 0 | 0 |
| 26,959 | 41,502 | Capital Outlay: Structural turnouts | 16,000 | 81,800 | 81,800 |
| 0 | 0 | Fund Balance: These funds are reserved for future planned CIP expenditures but have been appropriated for use in the case of a major unforeseen emergency replacement or repair. | 316,840 | 233,575 | 233,575 |
| 0 | 0 | Suppression Expenses | 0 | 50,000 | 50,000 |
| 249,380 | 264,595 | Ending Fund Balance | 0 | 0 | 0 |
| | | Retirement Liability Fund | | | |
| 10,887 | 56,240 | Beginning Fund Balance | 82,240 | 102,745 | 102,745 |
| 353 | 505 | Interest Earned | 1,000 | 1,000 | 1,000 |
| 45000 | 45000 | Transferred from Other Funds | 10,000 | 5,000 | 5,000 |
| 0 | 0 | Retirement Expense Appropriation : | 0 | 0 | 0 |
| 0 | 0 | Transfer to GF: To cover expense of vacation / holiday / sick leave payout upon retirement. | 10,000 | 50,000 | 50,000 |
| 56,240 | 101,745 | Ending Fund Balance | 83,240 | 58,745 | 58,745 |

| Description | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|-------------------------|--------|--------|---------|--------|---------|---------|---------|---------|---------|--------|--------|---------|---------|
| | | | • | | -• | | | | | ••••= | | | |
| Radio Equipment | 7,575 | - | - | - | 22,500 | 72,000 | 28,000 | 15,200 | 60,000 | - | - | 30,500 | 72,000 |
| Prevention | 1,600 | 2,000 | - | - | - | 500 | 15,000 | 22,000 | 3,500 | 1,600 | 500 | - | - |
| Office Equipment | 11,200 | 3,300 | 12,100 | 10,500 | 26,800 | 11,500 | 4,800 | 8,800 | 12,000 | 3,600 | 19,200 | 9,000 | 3,300 |
| Fire Fighting Equipment | 9,150 | 13,650 | 40,500 | 2,100 | 20,300 | 46,500 | 15,000 | 30,100 | 44,500 | 14,000 | 13,500 | 60,350 | 35,800 |
| Ambulance Equipment | - | 17,220 | 58,000 | 38,000 | 68,500 | 47,800 | 165,000 | 121,280 | 6,900 | 13,800 | 6,000 | 6,400 | 57,000 |
| Fire Training Equipment | - | 10,800 | 7,400 | 5,500 | 5,200 | 6,300 | 2,000 | 3,500 | 14,000 | 7,500 | 500 | 2,400 | 12,000 |
| EMS Training Equipment | 2,300 | 1,350 | 16,250 | 8,300 | 7,600 | 6,850 | 10,100 | - | 4,500 | 1,700 | - | 10,500 | 7,550 |
| | | | | | | | | | | | | | |
| Annual Total | 31,825 | 48,320 | 134,250 | 64,400 | 150,900 | 191,450 | 239,900 | 200,880 | 145,400 | 42,200 | 39,700 | 119,150 | 187,650 |

| ltem | Budget Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|-----------------------------|-------------|-----|------|---------|---------|-------|-------|-------|-------|--------|--------|--------|--------|--------|-------|-------|--------|--------|
| Pager / Radios | | 70 | 7 | 375 | 70 | 1,875 | | | | | | 28,000 | | | | | | |
| Cell Phone | | 9 | 5 | 800 | 9 | | | | | | | | 7,200 | | | | | |
| Portable Radio / Chargers | | 70 | 7 | 850 | 70 | 3,400 | | | | | 72,000 | | | | | | | 72,000 |
| David Clark Intercom System | | 5 | 12 | 4,000 | 1 | | | | | | | | 8,000 | | | | 8,000 | |
| Mobile Radios | | 30 | 10 | 2,000 | 30 | | | | | | | | | 60,000 | | | | |
| MDT | | 9 | 7 | 2,300 | | 2,300 | | | | 22,500 | | | | | | | 22500 | |
| Totals | | | | | | 7,575 | 0 | 0 | 0 | 22,500 | 72,000 | 28,000 | 15,200 | 60,000 | 0 | 0 | 30,500 | 72,000 |

| Item | Budget Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|-------------------------------------|-------------|-----|------|---------|---------|--------|-------|--------|--------|--------|--------|-------|-------|--------|-------|--------|-------|-------|
| PC Workstation - Sta. 1 | 6533-01 | 10 | 5 | 1,800 | 1-3 | 5,400 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Computer Server - Station 1 | 6533-01 | 1 | 6 | 5,000 | 1 | | | 7,000 | | | | | 7,000 | | | | | |
| Computer Server - Station 2 B/U | 6533-01 | 1 | 6 | 5,000 | 1 | | | | | | 7,000 | | | | | 7,000 | | |
| Computer-Training Room | 6533-01 | 1 | 5 | 2,300 | 2 | | 1,500 | | | | | 1,500 | | | | | 1,500 | |
| Computer/Monitors - PPE Tracking | 6533-01 | 1 | 5 | 1,600 | 1 | | | | 1,600 | | | | | 1,600 | | | | |
| Monitors | 6533-02 | 1 | 5 | 200 | 10 | 400 | | | 2,000 | | | | | 2,000 | | | | |
| CAD TVs | 6533-03 | 3 | 8 | 900 | 11 | 2,700 | | | | | | | | | | | 2,700 | |
| CAD interface | 6533-04 | 2 | 8 | 600 | 8 | 1,200 | | | | | | | | | | | 1,200 | |
| Mini Laptops / iPad | 6533-01 | 4 | 5 | 500 | 2 | | | | 1,800 | | | | | | 1,800 | | | |
| Telephone System - 2011 | 6533-01 | 1 | 15 | 25,000 | 1 | | | | | 25,000 | | | | | | | | |
| PC Workstation - Sta. 2 | 6533-01 | 2 | 5 | 1,500 | 1 | | | | 900 | | 900 | | | 900 | | 900 | | |
| Telephone System - Sta. 2 | 6533-01 | 1 | 15 | 8,500 | 1 | | | | | | | | | | | 9,500 | | |
| SCBA Computer | 6533-01 | 1 | 5 | 1,500 | 1 | | | | 900 | | | | | 900 | | | | |
| Training Lab Computers | 6533-01 | 2 | 6 | 1,500 | | | | 1,800 | | | 1,800 | | | 1,800 | | | 1,800 | |
| Video Conferencing Equipment | 6533-01 | 2 | 5 | 1,500 | | | | | 1500 | | | | | 1500 | | | | |
| Printer, Color Laser, Chiefs Office | 6533-01 | 4 | 5 | 750 | 3 | 1,500 | | 1,500 | | | | 1500 | | 1500 | | | | 1,500 |
| Total | | | | | | 11,200 | 3,300 | 12,100 | 10,500 | 26,800 | 11,500 | 4,800 | 8,800 | 12,000 | 3,600 | 19,200 | 9,000 | 3,300 |

| ltem | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|-----------------------|-----|------|---------|---------|-------|-------|-------|-------|-------|-------|--------|--------|-------|-------|-------|-------|-------|
| Sparky Head | 2 | 15 | 1,500 | | | 1,500 | | | | | | | 1,500 | | | | |
| Sparky Turnouts | 4 | 15 | 500 | | | 500 | | | | 500 | | | | | 500 | | |
| Digital Camera | 1 | 10 | 2000 | | | | | | | | | | 2000 | | | | |
| LED Reader Board | 1 | 20 | 22,000 | | | | | | | | | 22,000 | | | | | |
| Investigation Trailer | 1 | 20 | 7,500 | | | | | | | | | | | | | | |
| IPAD for Prevention | 1 | 8 | 1,600 | | 1,600 | | | | | | | | | 1,600 | | | |
| Extinguisher Prop | 1 | 10 | 15,000 | | | | | | | | 15,000 | | | | | | |
| | | | | | | | | | | | | | | | | | |
| Totals | | | | | 1,600 | 2,000 | | • | • | 500 | 15,000 | 22,000 | 3,500 | 1,600 | 500 | - | • |

| Description | Budget Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|---|-------------|-----|------|---------|------------|-------|-------|--------|-------|-------|--------|-------|--------|--------|-------|--------|--------|-------|
| Breathing Air, SCBA and Monitoring Equip. | | | | | | | | | | | | | | | | | | |
| Compressor Room Cascade Bottles - Purchased 2007 | | 6 | 24 | 2000 | 6 | | | | | | | | | | | 12,000 | | |
| SCBA | | 48 | 15 | 3500 | 48 | | | | | | | | | | | | | |
| Portable Cascade System Cylinders | | 12 | 24 | 1000 | 3 | | | 3,000 | | | 3,000 | | | 3,000 | | | 3,000 | |
| Atmospheric Monitor | | 3 | 4 | 700 | 3 | | | | 2,100 | | | | 2,100 | | | | 2,100 | |
| Breathing Air Compressor | | 1 | 15 | 32500 | 1 | | | | | | | | | | | | | |
| Breathing Air Fill Station | | 1 | 15 | 30000 | 1 | | | | | | 30,000 | | | | | | | |
| Hose | | | | | | | | | | | | | | | | | | |
| Large Diameter Hose | | 60 | 10 | 600 | 60 | | | 36,000 | | | | | | | | | | |
| 2-1/2" Structural Hose | | 120 | 10 | 250 | 120 | | | | | | | | | 30,000 | | | | |
| 1-3/4" Structural Hose | | 120 | 10 | 225 | 6 | 1,350 | | | | | | | 27,000 | | | | | |
| Hard Suction Drafting Hose | | 14 | 15 | 500 | 14 | | | | | | | | | | | | | 7,000 |
| Applicators | | | | | | | | | | | | | | | | | | |
| Structure Nozzles 1 1/2" | | 25 | 10 | 500 | 6 | 3,000 | | | | | | | | | | | 12,500 | |
| Structure Nozzles 2 1/2" | | 12 | 10 | 800 | 6 | 4,800 | | | | | | | | | | | 8,000 | |
| 1 1/2" Piercing Nozzles | | 4 | 10 | 550 | 4 | | 2,200 | | | | | | | | | | 2,200 | |
| Appliances | | | | | | | | | | | | | | | | | | |
| Suction Intake Appliance | | 3 | 15 | 1000 | 1 | | 3,450 | | | | | | | | | | | |
| Hydrant Valves | | 8 | 15 | 500 | 2 | | | 1,000 | | | | 1,000 | | | | 1,000 | | |
| | | | | | | | | | | | | | | | | | | |

| Description | Budget Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|---|-------------|-----|------|---------|------------|-------|-------|-------|-------|-------|-------|--------|-------|-------|--------|-------|--------|-------|
| Generators and Portable Pumps | | | | | | | | | | | | | | | | | | |
| Electric PPV Fans | | 2 | 10 | 5000 | 2 | | | | | | | | | | 10,000 | | | |
| Float Pump or Portable Pump | | 2 | 10 | 3750 | 1 | | | | | | | | | 7,000 | | | | |
| Small Pumps | | 2 | 15 | 1500 | 1 | | | | | | | | | | | | | |
| Portable Generator - 35 kvw | | 2 | 10 | 500 | | | | | | | | | 1,000 | | | | | |
| Power Tools | | | | | | | | | | | | | | | | | | |
| Chain Saws | | 9 | 8 | 1500 | 1 | | | | | | | 13,500 | | | | | | |
| Circular Saw (2000 & 2002) - K12 | | 4 | 10 | 1000 | 4 | | | | | | | | | 4,000 | | | | |
| Ventilation Equipment | | | | | | | | | | | | | | | | | | |
| Gas Fan | | 4 | 15 | 2000 | 4 | | 8,000 | | | | | | | | | | | |
| Accountability, RIT, and Self-Rescue | | | | | | | | | | | | | | | | | | |
| Self Rescue Escape Kits (2001) | | 18 | 8 | 500 | 18 | | | | | | 9,000 | | | | | | | 9,000 |
| RIT Kits and Accessories | | 6 | 12 | 500 | 1 | | | 500 | | 500 | | 500 | | 500 | | 500 | | |
| Miscellaneous | | | | | | | | | | | | | | | | | | |
| Flow Meter w/gauges (2017) | | 1 | 20 | 2250 | 1 | | | | | | | | | | | | | |
| Knox Box Key Retainers | | 15 | 15 | 850 | 3 | | | | | | | | | | | | 12,750 | |
| Hose Tester (2007) | | 1 | 15 | 3000 | 1 | | | | | | | | | | | | | |
| Rescue Jacks | | 1 | 15 | 4500 | 1 | | | | | | 4,500 | | | | | | | |
| Fold-a-Tank Frame w/liner (new in 2018) | | 2 | 15 | 2000 | 2 | | | | | | | | | | 4,000 | | | |
| Apparatus Light Bar Replacements | | 30 | 15 | 2000 | 2 | | | | | | | | | | | | | |

| Description | Budget Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|------------------------|-------------|-----|------|---------|------------|-------|--------|--------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Thermal Imager Cameras | | 6 | 7 | 3300 | 6 | | | | | 19,800 | | | | | | | 19,800 | 19,800 |
| Total | | | | | | 9,150 | 13,650 | 40,500 | 2,100 | 20,300 | 46,500 | 15,000 | 30,100 | 44,500 | 14,000 | 13,500 | 60,350 | 35,800 |

| Description | Budg Line | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|---------------------------------|-----------|-----|------|---------|---------|-------|--------|--------|--------|--------|--------|---------|---------|-------|--------|-------|-------|--------|
| PowerLOAD for Stretcher Loading | | 5 | 10 | 22,500 | 3,2 | | | | | 67,500 | 45,000 | | | | | | | |
| Back Board | | 12 | 15 | 250 | 6 | | 1,500 | | | | | | | 1,500 | | | | |
| Monitor/Defib | | 7 | 10 | 40,000 | 4,3 | | | | | | | 160,000 | 120,000 | | | | | |
| Vacuum Matress Set | | 5 | 7 | 1,400 | 3,2 | | 4,200 | | | | 2,800 | | | | 4,200 | | | |
| Traction Splints | | 5 | 15 | 640 | 3,2 | | 1,920 | | | | | | 1,280 | | | | | |
| Monitor Battery Support System | | 2 | 10 | 2,200 | 1 | | | | | | | | | 4,400 | | | | |
| Portable Suction Unit | | 5 | 7 | 800 | 5 | | | | | | | 4,000 | | | | | | |
| Stair Chair | | 5 | 7 | 3,200 | 3,2 | | 9,600 | | | | | | | | 9,600 | | 6,400 | |
| Equipment Bags | | 5 | 7 | 500 | 2 | | | 1,000 | | 1,000 | | 1,000 | | 1,000 | | 1,000 | | |
| Scoop Stretcher | | 5 | 10 | 1,000 | 1 | | | | | | | | | | | 5,000 | | |
| Power Cots | | 5 | 10 | 19,000 | 3,2 | | | 57,000 | 38,000 | | | | | | | | | 57,000 |
| Total | | | | | | • | 17,220 | 58,000 | 38,000 | 68,500 | 47,800 | 165,000 | 121,280 | 6,900 | 13,800 | 6,000 | 6,400 | 57,000 |

| Description | Qty | Life | Cost Ea | Rep Qtv | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|---------------------------------|-----|------|---------|------------|-------|--------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|--------|
| Camera, Digital | 1 | 8 | 1275 | 1 | | | | | | | | 1,500 | | | | | |
| Video Camera, Digital | 1 | 12 | 2000 | 1 | | | | | | | | | | 2,000 | | | |
| Projection Screen, Freestanding | 1 | 10 | 225 | 1 | | | | 250 | | | | | | | | | 350 |
| Projection screen, Wall Mounted | 3 | 12 | 350 | 1 | | | 1,200 | | | 1,300 | | | | | | | 1,400 |
| Projector, LCD, Mounted | 2 | 18 | 9000 | 1 | | | | 2,000 | | | | 2,000 | | | | | 2,000 |
| Television | 2 | 5 | 1200 | 1 | | | | 2,500 | | | | | | 2,500 | | | |
| Sound System, Training Room | 1 | 12 | 2000 | 1 | | | | | | | | | 2,000 | | | | 1,750 |
| Conference Room A/V | 1 | 10 | 750 | 1 | | | | 750 | | | | | | | | | |
| Easel Board | 1 | 8 | 250 | 2 | | | 500 | | | | | | | | 500 | | |
| Adult Rescue Manikin | 1 | 8 | 950 | 1 | | 1,800 | | | | | | | 2,000 | | | | |
| Smoke Simulator/Generator | 1 | 10 | 1700 | 2 | | | | | | 2,000 | | | | | | | |
| Forcible Entry Prop | 1 | 8 | 8000 | 1 | | 9,000 | | | | | | | 10,000 | | | | |
| White Boards, Training Room | 3 | 10 | 650 | 3 | | | 2,250 | | | | | | | | | | 2,500 |
| White Boards, Conference Room | 3 | 10 | 650 | 3 | | | 2,250 | | | | | | | | | | 2,500 |
| Training Room Tables | 30 | 12 | 160 | 30 | | | | | 5,200 | | | | | | | | |
| Training Room Chairs | 48 | 10 | 40 | 40 | | | | | | | | | | | | 2,400 | |
| Conference Room Tables | 6 | 10 | 160 | | | | 1,200 | | | | | | | | | | 1,500 |
| Conference Room Chairs | 10 | 10 | 175 | | | | | | | | 2,000 | | | 3,000 | | | |
| Flow Meter, Portable | 1 | 10 | 2250 | 1 | | | | | | 3,000 | | | | | | | |
| Total | | | | | - | 10,800 | 7,400 | 5,500 | 5,200 | 6,300 | 2,000 | 3,500 | 14,000 | 7,500 | 500 | 2,400 | 12,000 |

| Description | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|----------------------------------|-----|------|---------|------------|-------|-------|--------|-------|-------|-------|--------|-------|-------|-------|-------|--------|-------|
| Laerdal Cardiac Rhythm Simulator | 1 | 8 | 2750 | 1 | | | | 3,100 | | | | | | | | 3,300 | |
| Resusci Infant (Crisis) | 1 | 10 | 3200 | 1 | | | | | | 4,600 | | | | | | | |
| Resusci Annie CPR-D | 1 | 6 | 3600 | 1 | | | 4,250 | | | | | | 4,500 | | | | |
| Resusci Infant | 1 | 6 | 600 | 1 | | | | 900 | | | | | | 1,100 | | | |
| Adult Intubation Manikin | 1 | 10 | 1200 | 1 | 1,200 | | | | | | | | | | | 1200 | |
| Infant Intubation Head | 1 | 7 | 1100 | 1 | | | | | | 1,200 | | | | | | | 1,300 |
| IV Arm | 1 | 7 | 650 | 1 | | 750 | | | | | 850 | | | | | | |
| Cricothyrotomy Simulator | 1 | 8 | 600 | 1 | 600 | | | | | | | | | 600 | | | |
| Adult Rescue Manikin - 160 lb | 1 | 8 | 1400 | 1 | | | | | 4,500 | | | | | | | | 5,000 |
| Crisis Adult Manikin | 1 | 10 | 9000 | 1 | | | 12,000 | | | | | | | | | | |
| Infant IV Head | 1 | 7 | 500 | 1 | | 600 | | | | | 750 | | | | | | |
| Resusci Junior (4 Pack) | 1 | 7 | 750 | 1 | | | | | | 1,050 | | | | | | | 750 |
| Chest Decompression Manikin | 1 | 6 | 500 | 1 | 500 | | | | | | 500 | | | | | | 500 |
| Little Annie (4 Pack) | 1 | 7 | 800 | 1 | | | | | 1,100 | | | | | | | 1,200 | |
| ALS Infant | 1 | 8 | 2500 | 1 | | | | 3,600 | | | | | | | | 4,000 | |
| ALS Child | 1 | 8 | 6800 | 1 | | | | | | | 8,000 | | | | | | |
| Fat Fred / CPR | 1 | 8 | 600 | 1 | | | | 700 | | | | | | | | 800 | |
| LCD Projector | 1 | 10 | 2000 | 1 | | | | | 2,000 | | | | | | | | |
| Total | | | | | 2,300 | 1,350 | 16,250 | 8,300 | 7,600 | 6,850 | 10,100 | - | 4,500 | 1,700 | - | 10,500 | 7,550 |

RESERVE FUND SUMMARY

| Description | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 | 35-36 | 36-37 | 15 Year Average | 20 |) Year |
|------------------|---------|---------|---------|---------|-----------|---------|---------|---------|---------|---------|--------|---------|---------|---------|---------|-----------------|-----------------|------------|
| Building | 74,550 | 37,250 | 36,200 | 25,000 | 16,100 | 43,250 | 44,450 | 43,250 | 44,450 | 62,650 | 34,450 | 29,550 | 35,100 | 39,350 | 63,600 | \$ 41,946.67 | \$ | 41,946.67 |
| FF Equipment | 1,400 | 27,900 | 16,900 | 11,900 | 22,900 | 44,900 | 199,900 | 357,400 | 12,400 | 21,400 | 1,400 | 55,500 | 10,500 | 21,500 | 21,500 | \$ 55,160.00 | \$ | 55,160.00 |
| Technical Rescue | 0 | 2,700 | 3,475 | 10,800 | 1,750 | 1,400 | 0 | 0 | 20,000 | 0 | 1,500 | 14,000 | 1,750 | 0 | 1,750 | \$ 3,941.67 | \$ | 3,941.67 |
| Fire Apparatus | 120,000 | 120,000 | 460,000 | 0 | 1,200,000 | 60,000 | 120,000 | 0 | 300,000 | 120,000 | 0 | 0 | 300,000 | 378,000 | 120,000 | \$ 219,866.67 | \$ | 386,200 |
| Training | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 24,000 | 24,000 | \$ 56,933.33 | \$ | 56,933.33 |
| Total | 257,950 | 249,850 | 578,575 | 109,700 | 1,302,750 | 211,550 | 426,350 | 462,650 | 438,850 | 266,050 | 99,350 | 161,050 | 409,350 | 462,850 | 230,850 | \$ 377,848.33 | \$ 5 | 544,181.67 |

BUILDING RESERVE FUND- FACILITY

| ltem | Qty | Life | Cost Ea. | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|--|-----|------|-----------------|--------|--------|--------|--------|-------|--------|--------|--------|--------|--------|--------|--------|
| Interior Painting (1 & 2) | | 10 | | | | | | | | 5,250 | 5,500 | 6,000 | 6,500 | 7,000 | |
| Exterior Painting (1 & 2) | | 10 | | | | | | | | | 20,000 | 15,000 | | | |
| West Bay Painting | | 10 | | | | | | | | 14,000 | | | | | |
| East Bay Painting | | 10 | | | | | | | 16,000 | | | | | | |
| Station 2 Bay Painting | | | | | 9,000 | | | | | | | | | 9,000 | |
| Mezzanine Painting - Upper and Lower | | 10 | | | | | | | 4,500 | | | | | | |
| Carpet | | 8 | 3.70 / sq ft | 9,900 | 9,900 | 10,000 | 10,200 | | | | | | | | 10,300 |
| Tile Flooring | | 10 | 6.50 / sq ft | | | | 9,800 | 9,900 | 10,000 | 10,200 | | | | | |
| Replace A/C Units | 7 | 15 | 8,000 | | | | | | | | | | | 16,000 | 16,000 |
| Duct Cleaning | 2,3 | 3 | 3,000 | | | 3,000 | | | 3,000 | | | 3,000 | | | 3,000 |
| Seal Asphalt Station 1 & 2 | 1 | 5 | 19,000 | | | 20,000 | | | | | 20,000 | | | | |
| Kitchen Cabinets (1 & 2) | 1 | 15 | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Misc Roof, Gutters, Bldg. Locks, etc. | | | | 40,000 | | | | | | | | | | | |
| Sub Total - Facility | | | | 49,900 | 18,900 | 33,000 | 20,000 | 9,900 | 33,500 | 29,450 | 45,500 | 24,000 | 6,500 | 32,000 | 29,300 |
| Sub Total - Contents | | | | 24,650 | 18,350 | 3,200 | 5,000 | 6,200 | 9,750 | 15,000 | 17,150 | 10,450 | 23,050 | 3,100 | 10,050 |

BUILDING RESERVE FUND- FACILITY

| ltem | Qty | Life | Cost Ea. | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|-------|-----|------|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Total | | | | 74,550 | 37,250 | 36,200 | 25,000 | 16,100 | 43,250 | 44,450 | 62,650 | 34,450 | 29,550 | 35,100 | 39,350 |

BUILDING RESERVE FUND- CONTENTS

| Item | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|---------------------------------|-----|------|---------|---------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|
| Twin Bed Box Spring/Mattress | 21 | 10 | 400 SET | 3 SETS | 1,800 | 1,800 | | | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | | |
| | 2 | | 400 | 2 | 1,200 | | | | | 1,200 | | | | | 1,200 | |
| Dishwasher - Living Quarters | 2 | | 400 | 2 | | | (00 | | | | | (00 | | | | |
| Dishwasher - Breakroom | 1 | 5 | 600 | 1 | | | 600 | | | | | 600 | | | | |
| Snow 4x4 - Sta. 1 | | 10 | 10,000 | 1 | | | | | | | | 10,000 | | | | |
| Ice Machine - Sta. 1 & 2 | 2 | 15 | 2,000 | | | 2,000 | | | | | | | 2,000 | | | |
| Flammable Liq. Cab - Sta. 1 & 2 | 3 | 27 | 1,500 | | 1,500 | | | | | 1,500 | | | | | | |
| Washer - Living Quarters | 1 | 10 | 1,100 | 1 | | 1,100 | | | | | | | | | | 1,100 |
| Dryer - Living Quarters | 1 | 10 | 700 | 1 | | 700 | | | | | | | | | | 700 |
| Washer - Apparatus Bay | 1 | 10 | 1,100 | 1 | | | 1,100 | | | | | | | | 1,100 | |
| Dryer - Apparatus Bay | 1 | 10 | 700 | | | | | | | | 700 | | | | | |
| Eye Wash Station | 2 | 10 | 250 | 1 | 250 | | | 250 | | | | | 250 | | | |
| Microwave | 3 | 8 | 500 | 1 | | 500 | | | | 500 | | | | 500 | | |
| Couch - Day Room | 2 | 10 | 600 | 2 | | | | | 3,000 | | | | | | | |
| Refrigerator - Kitchen | 5 | 10 | 1,800 | 1 | 9,000 | | | | | | | | | 9,000 | | |
| Refrigerator - Under Counter | 1 | 10 | 800 | 1 | 800 | | | | | | | | | 800 | 800 | |
| Refrigerator - Rehab Fluids | 1 | 10 | 1,200 | 1 | 1,200 | | | | | | | 1,200 | | 1,200 | | |

BUILDING RESERVE FUND- CONTENTS

| Item | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|---|-----|------|-------------|---------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Recliner | 6 | 8 | 1,000 | 3 | 3,000 | | | 3,000 | | | | | | 3,000 | | |
| Stove (Station 1 and 2) | 3 | 10 | | 1 | | | | | | | | 2,800 | | | | |
| Office Chairs (Dormitory Rooms) | 6 | | | 6 | | 750 | | 750 | | 750 | | 750 | | 750 | | 750 |
| Kitchen Table | 1 | 12 | | 1 | | | | | | | | | | 2,000 | | |
| Kitchen Chairs | 8 | 10 | | 10 | | | | | | 2,000 | | | | | | |
| Lobby Furniture Set | 3 | 15 | | 10 | | | | | | | | | | 2,000 | | |
| | | 4 | 300 | | 900 | | | | 900 | | | | 900 | | | |
| Vacuum Cleaners | 3 | | | 2 | | 2,000 | | | | | | | | | | |
| Powersmith Machine | 1 | 20 | 2000 | 1 | | 2,000 | | | | 2,000 | | | | 2,000 | | |
| Exercise Bike | 2 | 8 | 2000 | 1 | | , | | | | , | | | | , | | |
| Stair Mill | 2 | 8 | 5000 | 1 | 5,000 | | | | | | | | 5,000 | | | |
| Dumb Bells 5 - 60 lbs. 2 ea. | 1 | - | 500 | 1 | | | | | 500 | | | | | | | |
| Treadmill | 1 | 5 | | 1 | | 7,500 | | | | | 7,500 | | | | | 7,500 |
| | 1 | | | | | | | 500 | | | | | 500 | | | |
| Television Monitor Leg Press Machine | 1 | 20 | 500 1500 | | | | 1,500 | | | | | | | | | |

BUILDING RESERVE FUND- CONTENTS

| Item | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|--------------------|-----|------|---------|---------|--------|--------|-------|-------|-------|-------|--------|--------|--------|--------|-------|--------|
| Roman Chair | 1 | 5 | 500 | 1 | | | | 500 | | | | | | | | |
| Elliptical Trainer | 1 | 10 | 5000 | 1 | | | | | | | 5,000 | | | | | |
| | | | | | | | | | | | | | | | | |
| | | | | | 24,650 | 18,350 | 3,200 | 5,000 | 6,200 | 9,750 | 15,000 | 17,150 | 10,450 | 23,050 | 3,100 | 10,050 |

| Item | Qnty | Purchase Date | Initial cost | Unit Life (Years) | Replacement Cost Per Unit | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 | 35-36 | 36-37 |
|---|------|--------------------|--------------------|-------------------------|------------------------------|-------|--------|--------|--------|--------|--------|--------|---------|--------|--------|-------|--------|--------|--------|--------|
| Super-Deluxe Turnouts | 12 | New Lot / Grant | New Lot / Grant | 10 | 2,100 | | 10,500 | 10,500 | 10,500 | 10,500 | | | | | | | 10,500 | 10,500 | 10,500 | 10,500 |
| V-Force Turnouts | 21 | | 68,000 | 10 | 2,500 | | | | | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | | | | | 11,000 | 11,000 |
| Ext. Turnouts | 5 | | | | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | | | | |
| Turnout Washer | 1 | 1998 | 7000 | 12 | 20,000 | | | | | | | | | | 20,000 | | | | | |
| Breathing Air Compressor | 1 | 2013 | 15,000 | 20 | 45,000 | | | | | | | | | | | | 45,000 | | | |
| Breathing Air Fill Station | 1 | 1995 | 15,000 | 20 | 15,000 | | | | | | | | | | | | | | | |
| Extrication Tool (Genesis) | 1 | 2019 | 24,000 | 10 | 30,000 | | | | | | | | 30,000 | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| Air Bag System | 1 | 1998 | 4,000 | 15 | 15,000 | | | | | | | 15,000 | | | | | | | | |
| Air Bag System | 1 | 1999 | 4,000 | 15 | 15,000 | | | | | | | | 15,000 | | | | | | | |
| IRIS Cam (MSA) | 2 | 2003/2012 | 10,000 | 15 | 15,000 | | | | | | 15,000 | | | | | | | | | |
| SCBA & Accessories | 44 | 2015 | 261,270 | 15 | 300,000 | | | | | | | | 300,000 | | | | | | | |
| PTO Driven Air Compressor | 1 | New Item | New Item | 25 | 15,000 | | | | | | | | | | | | | | | |
| Solar Panels w/Battery Bank | 4 | 2003 | 2,600 | 20 | 5,000 | | | 5,000 | | | | | | | | | | | | |
| HazMat Decon Trailer | 1 | 2005 | 60,000 | 35 | 80,000 | | | | | | | | | | | | | | | |
| Station 2 - FN Control Station (Digital) | 1 | 2007 | 15,500 | 20 | 17,500 | | | | | | 17,500 | | | | | | | | | |
| Station 2 - FS Control Station (Digital) | 1 | 2008 | 15,500 | 20 | 17,500 | | | | | | | 17,500 | | | | | | | | |

| Item | Qnty | Purchase Date | Initial cost | Unit Life | Replacement Cost Per Unit | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 33-34 | 33-35 | 33-35 |
|---|---------|------------------|--------------|--------------|------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|------------------|-------------------|------------------|-------------------|---------|-------------------|------------------|
| Stacker Butte - FN Repeater (Digital) | 1 | 2008 | 17,500 | 20 | 20,000 | | | | | | | 20,000 | | | | | | | | |
| Flagpoint - FS Repeater (Solar/Digital) | 1 | 2008 | 17,500 | 20 | 20,000 | | | | | | | 20,000 | | | | | | | | |
| Bakeoven Repeater (Digital) | 1 | 2008 | 17,500 | 20 | 20,000 | | | | | | | 20,000 | | | | | | | | |
| Mosier Repeater (Digital) | 1 | 2008 | 17,500 | 20 | 20,000 | | | | | | | 20,000 | | | | | | | | |
| Central-FN Backup 100 W Mobile Base (Digital) | 1 | 2008 | 15,500 | 20 | 17,500 | | | | | | | 17,500 | | | | | | | | |
| Stacker Butte - FS Backup Control Station | 1 | 2008 | 15,500 | 20 | 17,500 | | | | | | | 17,500 | | | | | | | | |
| Central - Tac 2/Tac 5100 W Mobile Base (Digital) | 1 | 2008 | 15,500 | 20 | 17,700 | | | | | | | 17,500 | | | | | | | | |
| Central - Microwave Link - Central to Stacker | 1 | 2008 | 20,000 | 20 | 22,500 | | | | | | | 22,500 | | | | | | | | |
| Backup Generator - Station 2 | 1 | 2003 | 10,000 | 20 | 12,500 | | 12,500 | | | | | | | | | | | | | |
| Propane Tank - Stacker Butte | 1 | 2003 | 2,500 | 20 | 3,500 | | 3,500 | | | | | | | | | | | | | |
| Master Stream Device | 4 | 2019 | 2,500 | 20 | 4,000 | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| Extrication / stabilization equipment | Various | 2010 | Varies | 20 | Varies | | | | | | | | | | | | | | | |
| Portacount 8030 | 1 | 2012 | 9,500 | 10 | 8,000 | | | | | | | | | | | | | | | |
| Totals | | | | | | 1,400 | 27,900 | 16,900 | 11,900 | 22,900 | 44,900 | 199,900 | 357,400 | 12,400 | 21,400 | 1,400 | 55,500 | 10,500 | 21,500 | 21,500 |
| Starting Balance | I | | | | | 305,875 1,400 | 361,755 27,900 | 391,135 16,900 | 431,515 11,900 | 476,895 22,900 | 511,275 44,900 | 523,655 199,900 | 381,035 357,400 | 80,915 12,400 | 125,795 21,400 | 161,675 1,400 | 217,555 55,500 | | 266,115 21,500 | 301,895 |
| Expense Transfer in | | | | | - | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 57,280 | 55,500 | 57,280 | 57,280 | 21,500 57,280 |
| Ending Balance | | | | | = | 361,755 | , | 431,515 | 476,895 | 511,275 | 523,655 | 381,035 | 80,915 | 125,795 | 161,675 | 217,555 | 219,335 | , | 301,895 | 337,675 |
| Enung Datance | | | | | | 501,755 | 571,155 | 451,515 | 4/0,095 | 511,275 | 525,055 | 301,035 | 00,715 | 125,195 | 101,075 | 217,555 | 219,555 | 200,115 | 301,095 | 337,075 |

TECH RESCUE RESERVE FUND

| Description | Qty | Life | Cost Ea | Rep Qty | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|---|-----|------|---------|------------|-------|-------|-------|--------|-------|-------|-------|-------|--------|-------|-------|--------|
| Rescue Harness | 18 | 8 | 600 | 6 | | | | 10,800 | | | | | | | | 10,800 |
| Victim Harness | 3 | 8 | 400 | 1 | | | 1,800 | | | | | | | | | 1,800 |
| Artificial High Directional | 1 | 15 | 20,000 | 1 | | | | | | | | | 20,000 | | | |
| Stokes Stretcher - SST w/accessories | 2 | 10 | 1500 | 1 | | | 1,675 | | 1,750 | | | | | | | |
| Load Cell | 1 | 5 | 1000 | 1 | | 1,300 | | | | 1,400 | | | | | 1,500 | |
| Sked Stretcher | 1 | 12 | 700 | 1 | | 1400 | | | | | | | | | | 1400 |
| | | | | | | | | | | | | | | | | |
| Total | | | | | - | 2,700 | 3,475 | 10,800 | 1,750 | 1,400 | - | - | 20,000 | - | 1,500 | 14,000 |

TRAINING RESERVE FUND

| Item | Qnty | Purchase Date | Initial Cost | Unit Life (Vears) | Projected Cost | Note | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 | 34-35 |
|----------------|-------|------------------|-----------------|-------------------------|-------------------|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Training Tower | 1 | 2018 | 500,000 | 40 | 700,000.00 | Planned Purchase/Possible Grant | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | Repl |
| Car Fire Prop | 1 | 2022 | 56,000 | 20 | 70,000.00 | | | | | | | | | | | | | | |
| | Total | | | | | | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 62,000 | 24,000 |
| | | | | | | | | | | | | | | | | | | | 25 years to t |

| Unit ID | Year of Unit | Make | Initial Cost | Unit Life (Years) | Projected Cost | Note | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 30-31 | 31-32 | 32-33 | 33-34 |
|------------|------------------|-----------------------|-----------------|-------------------------|---------------------------|--------------|---------------|--------------|-------|-----------------|--------------|--------------|-------|---------------|---------------|-------|-------|---------------|
| E-23 | 2007 | KME | 100,000 | 20 | \$ 889,000.00 | Replace 2026 | | | | \$ 600,000.00 | | | | | | | | |
| E-21 | 2019 | Rosenbauer | 610,000 | 20 | \$ 889,000.00 | Replace 2039 | | | | | | | | | | | | |
| E-24 | 2001 | Central States | 280,000 | 20 | \$ 889,000.00 | Replace 2026 | | | | \$ 600,000.00 | | | | | | | | |
| E-22 | 2019 | Rosenbauer | 610,000 | 20 | \$ 889,000.00 | Replace 2039 | | | | | | | | | | | | |
| TR21 | 2018 | Rosenbauer | 910,000 | 20 | \$ 1,200,000.00 | Replace 2038 | | | | | | | | | | | | |
| WT21 | 2018 | Rosenbauer | 376,000 | 20 | \$ 548,000.00 | Replace 2038 | | | | | | | | | | | | |
| WT23 | 2018 | Rosenbauer | 376,000 | 20 | \$ 548,000.00 | Replace 2038 | | | | | | | | | | | | |
| BR23 | 2018 | Cascade Fire Equip | 120,000 | 15 | \$ 159,000.00 | Replace 2034 | | | | | | | | | | | | |
| B-21 | 1995 Type III | BME | 0 | 15 | \$ 330,000.00 | Replace 2023 | | | | | | | | | | | | |
| B-22 | Type III | | 0 | 15 | \$ 330,000.00 | Replace 2023 | | | | | | | | | | | | |
| BR24 | 2017 | Cascade Fire Equip | 120,000 | 15 | \$ 159,000.00 | Replace 2034 | | | | | | | | | | | | |
| Unit 21 | 2011 | Dodge Durango | 48,000 | 8 | \$ 60,000.00 | Replace 2023 | \$ 60,000.00 | | | | | | | | \$ 60,000.00 | | | |
| C22 | 2013 | Chev. | 48,000 | 8 | \$ 60,000.00 | Replace 2023 | \$ 60,000.00 | | | | | | | | \$ 60,000.00 | | | |
| C21 | 2015 | Dodge | 48,000 | 8 | \$ 60,000.00 | Replace 2027 | | | | | \$ 60,000.00 | | | | | | | |
| C24 | 2020 | F-250 | 60,000 | 8 | \$ 60,000.00 | Replace 2028 | | | | | | \$ 60,000.00 | | | | | | |
| C23 | 2020 | F-250 | 60,000 | 8 | \$ 60,000.00 | Replace 2028 | | | | | | \$ 60,000.00 | | | | | | |
| Unit ID | Year of Unit | Make | Initial Cost | Unit Life (Years) | Projected Cost | Note | 21-22 | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 | 29-30 | 15-16 | 15-16 | 15-16 |
| M-23 | 2018 | Horton Dodge | 220,000 | 10 | 263000/ 150000 remount | Replace 2028 | | | | | | | | \$ 150,000.00 | | | | |
| M-24 | 2013 Type I | Dodge | 95,000 | 10 | 225,000 | Replace 2023 | | \$230,000.00 | | | | | | | | | | \$ 150,000.00 |
| M-25 | 2014 Type I | Chevy Braun | 85,000 | 10 | 248,000 | Replace 2024 | | \$230,000.00 | | | | | | | | | | \$ 150,000.00 |
| M21 | 2018 | Horton Dodge | 220,000 | 10 | 263000/ 150000 remount | Replace 2028 | | | | | | | | \$ 150,000.00 | | | | |
| M22 | 2018 | Horton Dodge | 220,000 | 10 | 263000/ 150000 remount | Replace 2028 | | | | | | | | \$ 150,000.00 | | | | |
| Total | | | | | | | \$ 120,000.00 | \$460,000.00 | \$ - | \$ 1,200,000.00 | \$ 60,000.00 | \$120,000.00 | \$ - | \$ 300,000.00 | \$ 120,000.00 | \$ - | \$ - | \$ 300,000.00 |

NOTICE OF BUDGET HEARING

A public meeting of Mid-Columbia Fire and Rescue VI-801 will be held on June 20, 2022 at 5:30 pm at 1400 W. 8th Street, The Dalles, Oregon. The purpose of this meeting is to discuss and adopt the budget for the fiscal year beginning July 1, 2022 as approved by the Mid-Columbia Fire and Rescue VI-801 Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at Mid-Columbia Fire and Rescue, 1400 W. 8th Street, The Dalles Oregon, between the hours of 8:00 a.m. and 5:00 p.m. or online at www.mcfr.org. This budget covers the period from July 1, 2022 to June 30, 2023. A copy of the budget may be inspected or obtained at Mid-Columbia Fire and Rescue, 1400 W. 8th Street, The Dalles Oregon, between the hours of 8:00 a.m. and 5:00 p.m. or online at www.mcfr.org. This budget covers the period from July 1, 2022 to June 30, 2023. A copy of the budget may be inspected or obtained at Mid-Columbia Fire and Rescue, 1400 W. 8th Street, The Dalles Oregon, between the accounting that is the same as the preceding year. If different, the major changes and their effect on the budget are explained below. Public comment may be submitted in writing prior to the budget hearing to rpalmer@mcfr.org by June 10, 2022, 5:00 p.m. PST. Public comment may also be provided in person during the public hearing on June 20, 2022. The public may either attend the budget hearing in person or secure access to view and listen to the budget hearing online by using the "Go To" meeting link or the telephone number and access code provided below: The public may register for the MCFR budget hearing meeting on June 20, 2022 5:30 PM PDT at https://attendee.gotowebinar.com/register/8764133940294751758. The webinar ID is 628-738-955. After registering, you will receive a confirmation email containing information about joining the webinar. To listen to the MCFR budget hearing on June 20, 2022 5:30 PM PDT over the telephone, please follo

Contact: Robert Palmer, Fire Chief

Telephone: (541) 296-9445 Email: rpalmer@mcfr.org

| FINANCIAL SUMMARY - RESOURCES | | | | | | | | | | | | |
|---|---------------|---------------------|---------------------|--|--|--|--|--|--|--|--|--|
| TOTAL OF ALL FUNDS | Actual Amount | Adopted Budget | Approved Budget | | | | | | | | | |
| | 2020-2021 | This Year 2021-2022 | Next Year 2022-2023 | | | | | | | | | |
| Beginning Fund Balance/Net Working Capital | 3,217,496 | 3,398,890 | 3,798,340 | | | | | | | | | |
| Fees, Licenses, Permits, Fines, Assessments & Other Service Charges | 1,749,230 | 1,960,795 | 2,033,295 | | | | | | | | | |
| Federal, State and all Other Grants, Gifts, Allocations and Donations | 115,470 | 88,000 | 35,000 | | | | | | | | | |
| Revenue from Bonds and Other Debt | 284,402 | 291,450 | 323,445 | | | | | | | | | |
| Interfund Transfers / Internal Service Reimbursements | 677,000 | 413,430 | 584,560 | | | | | | | | | |
| All Other Resources Except Current Year Property Taxes | 516,502 | 308,600 | 325,200 | | | | | | | | | |
| Current Year Property Taxes Estimated to be Received | 3,291,289 | 3,400,754 | 3,940,000 | | | | | | | | | |
| Total Resources | 9,851,389 | 9,861,918 | 11,039,840 | | | | | | | | | |

| FINANCIAL SUMMARY - RI | EQUIREMENTS BY OBJECT CL | ASSIFICATION | |
|---|--------------------------|--------------|------------|
| Personnel Services | 3,576,039 | 4,593,877 | 5,137,745 |
| Materials and Services (GF, Spec Funds) | 778,664 | 1,115,157 | 1,337,012 |
| Capital Outlay (all funds) | 1,035,637 | 968,895 | 1,157,777 |
| Debt Service | 336,183 | 346,540 | 354,620 |
| Interfund Transfers | 677,000 | 413,430 | 584,560 |
| Contingencies | 0 | 100,000 | 100,000 |
| Special Payments | | 0 | |
| Unappropriated Ending Balance and Reserved for Future Expenditure | 3,447,867 | 2,324,019 | 2,368,126 |
| Total Requirements | 9,851,389 | 9,861,918 | 11,039,840 |

| FINANCIAL SUMMARY - REQ | AND FTE BY ORGANIZATIONAL UNIT C | R PROGRAM * | |
|--|----------------------------------|-------------|-----------|
| Name of Organizational Unit or Program FTE for that unit or program | | | |
| Administration | 730,920 | 829,340 | 906,900 |
| FTE | 5.75 | 5.25 | 5.25 |
| Public Safety | 3,675,969 | 4,905,630 | 5,521,622 |
| FTE | 18 | 21 | 30 |
| FTE | | | |
| FTE | | | |
| Not Allocated to Organizational Unit or Program | 672,000 | 498,430 | 629,560 |
| FTE | | | |
| Total Requirements | 5,078,889 | 6,233,400 | 7,058,082 |
| Total FTE | 24 | 26.75 | 32.00 |

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING

| | PROPERTY TAX LEVIES | | |
|---|------------------------|------------------------|-------------------------|
| | Rate or Amount Imposed | Rate or Amount Imposed | Rate or Amount Approved |
| | This Year 2019-2020 | This Year 2020-2021 | Next Year 2021-2022 |
| Permanent Rate Levy (rate limit \$2.1004 per \$1,000) | 2.1004 | 2.1004 | \$2.1004 |
| Local Option Levy | | | |
| Levy For General Obligation Bonds | \$317,445 | | |

| STATEMENT OF INDEBTEDNESS | | | | | | | | | | | | |
|---------------------------|----------------------------|--------------------------------|--|--|--|--|--|--|--|--|--|--|
| LONG TERM DEBT | Estimated Debt Outstanding | Estimated Debt Authorized, But | | | | | | | | | | |
| | on July 1. | Not Incurred on July 1 | | | | | | | | | | |
| General Obligation Bonds | \$3,180,000 | | | | | | | | | | | |
| Other Bonds | | | | | | | | | | | | |
| Other Borrowings | \$505,778 | | | | | | | | | | | |
| Total | \$3,685,778 | | | | | | | | | | | |

SPECIAL FUND RESOURCES AND REQUIREMENTS

Capital Project Fund

Mid-Columbia Fire and Rescue

(Fund)

(Name of Municipal Corporation)

| | | Historical Data | | | | | | Budg | et for Next Year 202 | 2 - 23 | П |
|----|------------------|-----------------|----------------|---------------------------------------|---------------------|-----------------|--------------------|----------------|----------------------|----------------|----|
| | Actu | Jal | | | | DESCR | RIPTION | | | | |
| [| Second Preceding | First Preceding | Adopted Budget | | RES | OURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019- 20 | Year 2020 - 21 | Year 2021- 22 | | | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 424,328 | 79,565 | - | 2 | Cash on hand * | (cash basis), o | r | | | | 2 |
| 3 | | | | | Working Capita | | | | | | 3 |
| 4 | | | | 4 | Previously levie | d taxes estima | ted to be received | | | | 4 |
| 5 | 7,245 | 242 | - | | Interest | | | | | | 5 |
| 6 | - | | | 6 | Sale of Bonds | | | | | | 6 |
| 7 | | | | 7 | | | | | | | 7 |
| 8 | - | | | 8 | | | | | | | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 431,573 | 79,807 | - | 10 | Total Resources | | | | | | 10 |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | - | | | | | 12 |
| 13 | 431,573 | 79,807 | - | 13 | | | RESOURCES | - | - | - | 13 |
| 14 | | | | 14 | | REQUI | REMENTS ** | | | | 14 |
| | | | | | Org. Unit or | Object | | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | | |
| 15 | | | | 15 | Trog. a network | classification | | | | | 15 |
| 16 | 352,008 | 79 <i>,</i> 807 | - | 16 | | | Capital Outlay | | | | 16 |
| 17 | - | - | - | 17 | | | | | | | 17 |
| 18 | - | - | - | 18 | | | | | | | 18 |
| 19 | | | | 19 | | | | | | | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 22 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | | 26 |
| 27 | | | | 27 | | | | | | | 27 |
| 28 | | | | 28 28 5 discharge (reise seer) | | | | | | | 28 |
| 29 | 424,328 | - | | 29 Ending balance (prior years) | | | | | | | 29 |
| 30 | | | - | 30 UNAPPROPRIATED ENDING FUND BALANCE | | | | - | - | - | 30 |
| 31 | 776,336 | 79,807 | - | 31 | | TOTAL RI | EQUIREMENTS | - | - | - | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

SPECIAL FUND RESOURCES AND REQUIREMENTS

FireMed

Mid-Columbia Fire and Rescue (Name of Municipal Corporation)

| | | Historical Data | | | | | | Budge | et for Next Year 2022 | 2 - 23 |
|----------|-----------------------------------|-----------------------------------|--------------------------------|---------------------------------|--|--------------------------|-------------------------------|-------------------------------|---------------------------------|------------------------------|
| | Acti | | | | | DESC | RIPTION | | | 2.0 |
| | Second Preceding Year 2019- 20 | First Preceding Year 2020 - 21 | Adopted Budget Year 2021-22 | | RES | OURCES ANI | D REQUIREMENTS | Proposed By Budget Officer | Approved By Budget Committee | Adopted By Governing Body |
| 1 | | | | 1 | | RE | SOURCES | | _ | 1 |
| 2 | 64,848 | 36,304 | 26,608 | 2 | Cash on hand * | (cash basis), o | r | 57,489 | 57,489 | 57,489 2 |
| 3 | | | | 3 | Working Capital | (accrual basis | 5) | | | 3 |
| 4 | | | | 4 | Previously levied | d taxes estima | ted to be received | | | 4 |
| 5 | 1,278 | 449 | 1,000 | - | Interest | | | 1,000 | 1,000 | 1,000 5 |
| 6 | | | | | Transferred IN, 1 | | nds | | | 6 |
| 7 | | | | 7 | FireMed Other F | Revenue | | | | 7 |
| 8 | 40,937 | 46,670 | 40,000 | 8 | ireMed Fees | | | 40,000 | 40,000 | 40,000 8 |
| 9 | | | | 9 | Total Resources, except taxes to be levied | | | | | 9 |
| 10 | 107,063 | 83,423 | 67,608 | 10 | Total Resources | , except taxes | to be levied | 98,489 | 98,489 | 98,489 10 |
| 11 | | | | 11 | Taxes estimated | | d | | | 11 |
| 12 | | | | 12 | Taxes collected in year levied | | | | | 12 |
| 13 | 107,063 | 83,423 | 67,608 | 13 | | TOTAL | RESOURCES | 98,489 | 98,489 | 98,489 13 |
| 14 | | | | 14 | | REQU | REMENTS ** | | | 14 |
| 15 | | | | 15 | Org. Unit or Prog. & Activity | Object Classification | Detail | | | 45 |
| 15 16 | | _ | 1,000 | 15 | | | Materials and Services | 6.200 | 6,200 | 15 6,200 16 |
| 17 | 65,760 | 41,234 | , | 10 | | | Capital Outlay | 34,000 | 34,000 | 34,000 17 |
| 18 | 5,000 | 5,000 | 5,000 | | | | Transfer to General Fund | 5,000 | 5,000 | 5,000 18 |
| 19 | 5,000 | 3,000 | 5,000 | 19 | | | Reserve for unforssen expense | 53,289 | 53,289 | 53,289 19 |
| 20 | | | | 20 | | | | | | 20 |
| 21 | | | | 21 | | | | | | 21 |
| 22 | | | | 22 | | | | | | 22 |
| 23 | | | | 23 | | | | | | 23 |
| 24 | | | | 24 | | | | | | 24 |
| 25 | | | | 25 | | | | | | 25 |
| 26 | | | | 26 | | | | | 26 | |
| 27 | | | | 27 | | | | | | 27 |
| 28 | | | | 28 | | | | | | 28 |
| 29 | 36,303 | 37,189 | | 29 Ending balance (prior years) | | | | | 29 | |
| 30 | | | 46,908 | | | | _ | - | - 30 | |
| 31 | 107,063 | 83,423 | 67,608 | 31 | TOTAL REQUIREMENTS | | | 98,489 | 98,489 | 98,489 31 |

(Fund)

54

150-504-011 (Rev 10-16)

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year **List requirements by organizational unit or program, activity, object classification, then expenditure detail. If the requirement is "not

allocated", then list by object classification and expenditure detail.

SPECIAL FUND RESOURCES AND REQUIREMENTS

Stacker Butte (Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)
Budget for Next Year 2022 - 23

| | | Historical Data | | | | | | Budge | t for Next Year 2022 | 2 - 23 | Л |
|----------|------------------|-----------------|----------------|----------|---------------------|----------------|------------------------|----------------|----------------------|----------------|--|
| | Acti | lal | | | | DESCR | RIPTION | | | | |
| | Second Preceding | First Preceding | Adopted Budget | | RES | SOURCES ANI | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019- 20 | Year 2020 - 21 | Year 2021-22 | | | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 36,168 | 42,520 | 43,755 | | Cash on hand * | | | 40,769 | 40,769 | 40,769 | 2 |
| 3 | | | | | Working Capita | | | | | | 3 |
| 4 | | | | | , | d taxes estima | ted to be received | | | | 4 |
| 5 | 865 | 326 | 1,000 | - | Interest | | | 1,000 | 1,000 | 1,000 | 5 |
| 6 | | - | 2,350 | | Transferred IN, | | nds | 2,350 | 2,350 | 2,350 | 6 |
| 7 | 18,571 | 17,669 | 19,170 | | Sub-Lease and F | | | 19,170 | 19,170 | 19,170 | 7 |
| 8 | 4,704 | 2,345 | 9,625 | 8 | SB Consortium | Utilities | | 9,625 | 9,625 | 9,625 | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 60,308 | 62,860 | 75,900 | 10 | Total Resources | | | 72,914 | 72,914 | 72,914 | 10 |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | - | | | | | 12 |
| 13 | 60,308 | 62,861 | 75,900 | 13 | | TOTAL | RESOURCES | 72,914 | 72,914 | 72,914 | 13 |
| 14 | | | | 14 | | REQUI | REMENTS ** | | | | 14 |
| | | | | | Org. Unit or | Object | | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | | |
| 15 | | | | 15 | з , | | | | | | 15 |
| 16 | 17,788 | 20,727 | 28,510 | 16 | | | Materials and Services | 28,510 | 28,510 | | 16 |
| 17 | - | - | 5,000 | 17 | | | Capital Outlay | 5,000 | 5,000 | 5,000 | 17 |
| 18 | - | | | 18 | | | | | | | 18 |
| 19 | | | | 19 | | | | | | | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 22 | | | | | | | 21 |
| 22 23 | | | | 22 | | } | | | | | 20 21 22 23 24 25 26 27 28 |
| 23 24 | | | | 23 | | } | | | | | 23 |
| - | | | | 24 25 | | } | | | | | 24 |
| 25 | | | | 25 | | } | | | | | 25 |
| 26 27 | | | | 26 | | } | | | | | 20 |
| 27 | | | | 27 | | } | | | | | 27 |
| 28 29 | 42,520 | 42,134 | | | Ending balance | (prior years) | l | | | | 28 |
| 30 | 42,320 | 42,134 | 42,390 | 30 | | | ENDING FUND BALANCE | 39,404 | 39,404 | 39,404 | 30 |
| 31 | 60,308 | 62,861 | | 31 | 5114 | | EQUIREMENTS | 72,914 | 72,914 | 72,914 | |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

This fund is authorized and established by resolution / ordinance number

06-95 on (date) 05/15/1995 for the following specified purpose:

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Capital Expenditure / Building Maintenance

Building Reserve (Fund) Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | DESCRIPTION RESOURCES AND REQUIREMENTS | | | | Budge | et for Next Year 2022 | 2 - 23 | |
|----|------------------|-----------------|----------------|---|---------------------|----------------|------------------------------------|----------------|-----------------------|----------------|--|
| [| Actu | lal | | | | | | | | | |
| | Second Preceding | First Preceding | Adopted Budget | | RES | OURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019-20 | Year 2020-21 | Year 2021-22 | | - | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 50,778 | 151,652 | 156,958 | | Cash on hand * | | | 77,750 | 77,750 | 77,750 | 2 |
| 3 | | | | | Working Capita | | | | | | 3 |
| 4 | | | | 4 | Previously levie | d taxes estima | ted to be received | | | | 4 |
| 5 | 1,306 | 785 | 1,200 | | Interest | | | 1,200 | 1,200 | 1,200 | 5 |
| 6 | 189,850 | 142,510 | 42,500 | 6 | Transferred IN, | from other fun | ds | 42,500 | 42,500 | 42,500 | 6 |
| 7 | | | | 7 | Enterprise Zone | Fee Revenue | | | | | 7 |
| 8 | 145,006 | | 2,500 | 8 | Other Revenue | | | | | | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 386,940 | 294,947 | 203,158 | 10 | Total Resources | , except taxes | to be levied | 121,450 | 121,450 | 121,450 | 10 |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | | | | | | 12 |
| 13 | 386,940 | 294,947 | 203,158 | 13 | | TOTAL | RESOURCES | 121,450 | 121,450 | 121,450 | 13 |
| 14 | | | | 14 | | REQUI | REMENTS ** | | | | 14 |
| | | | | | Org. Unit or | Object | | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | | |
| 15 | | | | 15 | Tiog. & Activity | classification | | | | | 15 |
| 16 | 235,288 | 189,697 | 62,350 | 16 | | | Capital Outlay | 84,550 | 84,550 | 84,550 | 16 |
| 17 | | | 140,808 | 17 | | | Reserved for Future Ex./ Unforseen | 36,900 | 36,900 | 36,900 | 17 |
| 18 | | | | 18 | | | | | | | 18 |
| 19 | | | | 19 | | | | | | | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 20 21 22 23 24 25 26 27 28 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | | 26 |
| 27 | | | | 27 | | | | | | | 27 |
| 28 | | | | 28 | | | | | | | 28 |
| 29 | 151,652 | 105,250 | | | Ending balance | | | | | | 29 |
| 30 | | | - | 30 | UNA | PPROPRIATED | ENDING FUND BALANCE | - | | | 30 |
| 31 | 386,940 | 294,947 | 203,158 | 31 | | TOTAL RE | EQUIREMENTS | 121,450 | 121,450 | 121,450 | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

150-504-011 (Rev 10-16)

This fund is authorized and established by resolution / ordinance number

06-95 on (date) 05/15/1995 for the following specified purpose:

To Purchase and Maintain Fire Suppression Equipment

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Equipment Reserve

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | | | | | Budge | et for Next Year 2022 | 2 - 23 | Г |
|----|------------------|-----------------|----------------|----|---------------------|--------------------|-------------------------------------|----------------|-----------------------|----------------|----|
| | Actu | Jal | | | | DESCR | RIPTION | | | | 1 |
| | Second Preceding | First Preceding | Adopted Budget | | RES | OURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019-20 | Year 2020-21 | Year 2021 - 22 | | | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 97,186 | 244,024 | 678,726 | | Cash on hand * | | | 944,695 | 944,695 | 944,695 | 2 |
| 3 | | | | | Working Capita | | | | | | 3 |
| 4 | | | | | | d taxes estima | ted to be received | | | | 4 |
| 5 | 3,786 | 2,446 | 3,500 | | Interest | | | 3,500 | 3,500 | 3,500 | |
| 6 | 218,473 | 410,000 | 280,000 | 6 | Transferred IN, | from other fur | nds | 419,000 | 419,000 | 419,000 | 6 |
| 7 | 19,691 | 57,502 | - | 7 | Sale of Equipme | ent | | | | | 7 |
| 8 | | | | 8 | FEMA Grant Pro | oceeds | | | | | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 339,136 | 713,972 | 962,226 | 10 | | | | 1,367,195 | 1,367,195 | 1,367,195 | |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | | | | | | 12 |
| 13 | 339,136 | 713,972 | 962,226 | 13 | | TOTAL | RESOURCES | 1,367,195 | 1,367,195 | 1,367,195 | 13 |
| 14 | | | | 14 | | REQUIREMENTS ** | | | | | 14 |
| | | | | | Org. Unit or | Object | | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | | |
| 15 | | | | 15 | Trog. & Activity | classification | | | | | 15 |
| 16 | 95,112 | 42,777 | 760,000 | 16 | | | Capital Outlay | 900,000 | 900,000 | 900,000 | |
| 17 | | | 202,226 | 17 | | | Res. For Future Exp/ Unforseen exp. | 467,195 | 467,195 | 467,195 | |
| 18 | | | | 18 | | | | | | | 18 |
| 19 | | | | 19 | | | | | | | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 22 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | | 26 |
| 27 | | | | 27 | | | | | | | 27 |
| 28 | | | | 28 | | | | | | | 28 |
| 29 | 244,024 | 671,195 | | | Ending balance | | | | | | 29 |
| 30 | | | - | 30 | UNA | | ENDING FUND BALANCE | 1,367,195 | | | 30 |
| 31 | 339,136 | 713,972 | 962,226 | 31 | | TOTAL REQUIREMENTS | | | 1,367,195 | 1,367,195 | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

150-504-011 (Rev 10-16)

This fund is authorized and established by resolution / ordinance number

00-06 on (date) 06/19/2000 for the following specified purpose:

Capital Equipment and Maintenance

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

FF Equipment and Suppression Reserve (Fund) Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | | | | | Budge | t for Next Year 2022 | 2 - 23 | Ι |
|----|------------------|-----------------|----------------|----|---------------------|--------------------|--|----------------|----------------------|----------------|----|
| | Actu | al | | | | | RIPTION | | | | |
| | Second Preceding | First Preceding | Adopted Budget | | RES | OURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019-20 | Year 2020-21 | Year 2021 - 22 | | | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 105,126 | 249,380 | 275,560 | | Cash on hand * | | | 305,875 | 305,875 | 305,875 | _ |
| 3 | | | | | Working Capital | | | | | | 3 |
| 4 | | | | | | d taxes estima | ted to be received | | | | 4 |
| 5 | 2,740 | 1,937 | 2,500 | - | Interest | | | 2,500 | 2,500 | 2,500 | |
| 6 | 168,473 | 54,780 | 54,780 | _ | Transferred IN, | | ds | 57,000 | 57,000 | 57,000 | - |
| 7 | | | | | FEMA Grant Pro | oceeds | | | | | 7 |
| 8 | | | | 8 | | | | | | | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 276,339 | 306,097 | 332,840 | 10 | Total Resources | | | 365,375 | 365,375 | 365,375 | |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | | | | | | 12 |
| 13 | 276,339 | 306,097 | 332,840 | 13 | | TOTAL RESOURCES | | 365,375 | 365,375 | 365,375 | 13 |
| 14 | | | | 14 | | REQUIREMENTS ** | | | | | 14 |
| | | | | | Org. Unit or | Object | | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | | |
| 15 | | | | 15 | | classification | | | | | 15 |
| 16 | 26,959 | 41,502 | 16,000 | 16 | | | Capital Outlay | 81,800 | 81,800 | 81,800 | |
| 17 | | | 316,840 | 17 | | | Rsv. for future exp. or unforseen exp. | 233,575 | 233,575 | 233,575 | |
| 18 | | | | 18 | | | Suppression Expenses | 50,000 | 50,000 | 50,000 | |
| 19 | | | | 19 | | | | | | | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 22 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | | 26 |
| 27 | | | | 27 | | | | | | | 27 |
| 28 | | | | 28 | | | | | | | 28 |
| 29 | 249,380 | 264,595 | | 29 | Ending balance | | | | | | 29 |
| 30 | | | - | 30 | UNA | PPROPRIATED | ENDING FUND BALANCE | | - | - | 30 |
| 31 | 276,339 | 306,097 | 332,840 | 31 | | TOTAL REQUIREMENTS | | | 365,375 | 365,375 | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

This fund is authorized and established by resolution / ordinance number

on (date) 05/2010 for the following specified purpose:

Liabilities created by retirement of personnel

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Retirement Liability Fund

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | Ι | | | | Budg | et for Next Year 202 | 2-23 |
|----|------------------|-----------------|----------------|---|---------------------|---------------------------------|---------------------------------------|----------------|----------------------|-------------------|
| | Actu | lal | | DESCRIPTION RESOURCES AND REQUIREMENTS | | | CRIPTION | | | |
| | Second Preceding | First Preceding | Adopted Budget | | F | RESOURCES A | ND REQUIREMENTS | Proposed By | Approved By | Adopted By |
| | Year 2019-20 | Year 2020-21 | Year 2021 - 22 | | | | | Budget Officer | Budget Committee | Governing Body |
| 1 | | | | 1 | | | | | | 1 |
| 2 | 10,887 | 56,240 | 82,240 | 2 | Cash on hand * | | | 102,745 | 102,745 | 102,745 2 |
| 3 | | | | | Working Capita | | | | | 3 |
| 4 | | | | 4 | Previously levie | d taxes estimat | ed to be received | | | 4 |
| 5 | 353 | 505 | 1,000 | - | Interest | | | 1,000 | 1,000 | 1,000 5 |
| 6 | 45,000 | 45,000 | 10,000 | 6 | Transferred IN, | from other fun | ds | 5,000 | 5,000 | 5,000 6 |
| 7 | | | | 7 | Grant / Other R | evenue | | | | 7 |
| 8 | | | | 8 | | | | | | 8 |
| 9 | | | | 9 | | | | | | 9 |
| 10 | 56,240 | 101,745 | 93,240 | 10 | Total Resources | s, except taxes | to be levied | 108,745 | 108,745 | 108,745 10 |
| 11 | | | | 11 | Taxes estimated | | 1 | | | 11 |
| 12 | | | | 12 | Taxes collected | in year levied | | | | 12 |
| 13 | 56,240 | 101,745 | 93,240 | 13 | | τοτ | AL RESOURCES | 108,745 | 108,745 | 108,745 13 |
| 14 | | | | 14 | | TOTAL RESOURCES REQUIREMENTS ** | | | | 14 |
| | | | | | Org. Unit or | Object | | | | |
| | | | | | Prog. & Activity | Classification | Detail | | | |
| 15 | | | | 15 | Trog. a netwry | clussification | | | | 15 |
| 16 | - | - | 10,000 | | | | Transfer to General Fund/Ret. Expense | 50,000 | 50,000 | 50,000 16 |
| 17 | | | | 17 | | | | | | 17 |
| 18 | | | | 18 | | | | | | 18 |
| 19 | | | | 19 | | | | | | 19 |
| 20 | | | | 20 | | | | | | 20 |
| 21 | | | | 21 | | | | | | 21 |
| 22 | | | | 22 | | | | | | 22 |
| 23 | | | | 23 | | | | | | 23 |
| 24 | | | | 24 | | | | | | 24 |
| 25 | | | | 25 | | | | | | 25 |
| 26 | | | | 26 | | | | | | 26 |
| 27 | | | | 27 | | | | | | 27 |
| 28 | | | | 28 | | | | | | 28 |
| 29 | 56,240 | 101,745 | | | Ending balance | | | | | 29 |
| 30 | | | 83,240 | 30 | U | | ED ENDING FUND BALANCE | 58,745 | 58,745 | 58,745 30 |
| 31 | 56,240 | 101,745 | 93,240 | 31 | | TOTAL | REQUIREMENTS | 108,745 | 108,745 | 108,745 33 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

This fund is authorized and established by resolution / ordinance number

99-09 on (date) 06/21/99 for the following specified purpose:

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Capital Expenditure / Maintenance

Technical Rescue

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | | | | | Budge | t for Next Year 2022 | 2 - 23 | Л |
|----|------------------|-----------------|----------------|----|---------------------|---|--|----------------|----------------------|----------------|----|
| | Acti | ual | | | | DESCR | RIPTION | | | | |
| | Second Preceding | First Preceding | Adopted Budget | | RES | SOURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2019-20 | Year 2020-21 | Year 2021-22 | | - | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 37,319 | 51,551 | 54,261 | | Cash on hand * | | | 57,984 | 57,984 | 57,984 | 2 |
| 3 | | | | | Working Capita | | | | | | 3 |
| 4 | | | | | · · · · · | d taxes estima | ted to be received | | | | 4 |
| 5 | 874 | 422 | 1,000 | 5 | Interest | | | 1,000 | 1,000 | 1,000 | |
| 6 | 15,000 | 3,710 | 3,710 | 6 | Transferred IN, | | ds | 3,710 | 3,710 | 3,710 | 6 |
| 7 | - | | | 7 | Grant / Other R | evenue | | | | | 7 |
| 8 | | | | 8 | | | | | | | 8 |
| 9 | | | | 9 | | | | | | | 9 |
| 10 | 53,193 | 55,683 | 58,971 | | Total Resources | | | 62,694 | 62,694 | 62,694 | |
| 11 | | | | 11 | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | xes collected in year levied TOTAL RESOURCES | | | | | 12 |
| 13 | 53,193 | 55,683 | 58,971 | 13 | | | | 62,694 | 62,694 | 62,694 | |
| 14 | | | | 14 | | REQUIREMENTS ** | | | | | 14 |
| | | | | | Org. Unit or | Object | D () () | | | | |
| 15 | | | | 15 | Prog. & Activity | Classification | Detail | | | | 15 |
| 16 | - | 9 | 1,000 | 16 | | | Materials and Services | 1,000 | 1,000 | 1,000 | - |
| 17 | 1,642 | - | 1,000 | 10 | | | Capital Outlay | 8,452 | 8,452 | 8,452 | _ |
| 18 | 1,042 | | 56,571 | 17 | | | Rsv. For future exp. Or unforseen exp. | 53,242 | 53,242 | 53,242 | |
| 19 | | | 50,571 | 10 | | | | 55,242 | 55,242 | 55,242 | 19 |
| 20 | | | | 20 | | | | | | | 20 |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 22 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | | 26 |
| 27 | | | | 27 | | | | | | | 27 |
| 28 | | | | 28 | | | | | | | 28 |
| 29 | 51,551 | 55,674 | | 29 | Ending balance | (prior years) | | | | | 29 |
| 30 | | | _ | 30 | | | ENDING FUND BALANCE | _ | - | | 30 |
| 31 | 53,193 | 55,683 | 58,971 | 31 | | | | 62,694 | 62,694 | 62,694 | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

150-504-011 (Rev 10-16)

This fund is authorized and established by resolution / ordinance number

09-08 on (date) 06/15/98 for the following specified purpose:

RESERVE FUND RESOURCES AND REQUIREMENTS

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: Reviewed Annually

Capital Expenditure / Maintenance

Training Reserve

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | Historical Data | | | | | | Budg | et for Next Year 202 | 1-22 | |
|----|------------------|-----------------|----------------|----|---------------------------------|---|---------------------------------|----------------|----------------------|----------------|----------------------------------|
| | Actu | lal | | | | DESCR | RIPTION | | | | |
| | Second Preceding | First Preceding | Adopted Budget | | RES | OURCES AND | D REQUIREMENTS | Proposed By | Approved By | Adopted By | |
| | Year 2018-19 | Year 2019-20 | Year 2020 - 21 | | | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | | | SOURCES | | | | 1 |
| 2 | 84,586 | 517,086 | 81,530 | | Cash on hand * | | | 104,513 | 104,513 | 104,513 | |
| 3 | | | | | Working Capital | | | | | | 3 |
| 4 | | | | | | d taxes estima | ted to be received | | | | 4 |
| 5 | 3,082 | 1,823 | 2,000 | - | Interest | | | 2,000 | 2,000 | 2,000 | 5 |
| 6 | 62,800 | 16,000 | 5,090 | 6 | Transferred IN, | | | - | - | - | 6 |
| 7 | - | | 3,000 | 7 | Income From Cl | | | 8,500 | 8,500 | 8,500 | 7 |
| 8 | 434,308 | 247,444 | 56,000 | _ | Training Reserve | | | 56,000 | 56,000 | 56,000 | - |
| 9 | | | | | Training Tower | | | | | | 9 |
| 10 | 584,776 | 782,353 | 147,620 | | Total Resources | | | 171,013 | 171,013 | 171,013 | _ |
| 11 | | | | | Taxes estimated | | d | | | | 11 |
| 12 | | | | 12 | Taxes collected | xes collected in year levied TOTAL RESOURCES | | | | | 12 |
| 13 | 584,776 | 782,353 | 147,620 | 13 | | | | | 171,013 | 171,013 | 13 |
| 14 | | | | 14 | | REQUIREMENTS ** | | | | | 14 |
| | | | | | Org. Unit or | Org. Unit or Object Detail | | | | | |
| 15 | | | | 15 | Prog. & Activity | Classification | | | | | 15 |
| 16 | | - | - | 16 | | | Materials and Services | 8,500 | 8,500 | 8,500 | 16 |
| 17 | 6,630 | 567,698 | 53,000 | 17 | | | Capital Outlay | - | - | - | 17 |
| 18 | 48,825 | 49,807 | 50,808 | 18 | | | Training Tower Loan Principal | 51,829 | 51,829 | 51,829 | 18 |
| 19 | 12,235 | 11,245 | 10,282 | 19 | | | Training Tower Loan Interest | 7,567 | 7,567 | 7,567 | 19 |
| 20 | | | | 20 | | | Reserved for Unforseen Expense. | 103,117 | 103,117 | 103,117 | |
| 21 | | | | 21 | | | | | | | 21 |
| 22 | | | | 22 | | | | | | | 22 23 |
| 23 | | | | 23 | | | | | | | 23 |
| 24 | | | | 24 | | | | | | | 24 25 26 27 28 29 |
| 25 | | | | 25 | | | | | | | 25 |
| 26 | | | | 26 | | | | | | 26 | |
| 27 | | | | 27 | | | | | | 27 | |
| 28 | | | | 28 | | | | | | | 28 |
| 29 | 517,086 | 153,603 | - | 29 | 29 Ending balance (prior years) | | | | | 29 | |
| 30 | | | 33,530 | 30 | | | | | | | 30 |
| 31 | 584,776 | 782,353 | 147,620 | 31 | TOTAL REQUIREMENTS | | | 171,013 | 171,013 | 171,013 | 31 |

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

150-504-011 (Rev 10-16)

RESOURCES

General Fund

(Fund)

Mid-Columbia Fire and Rescue

(Name of Municipal Corporation)

| | | | His | storical Data | | | | | | Budge | et foi | r Next Year 2022 | -202 | 23 | |
|----|----|------------------------------------|-----|------------------------------|----|---|----|--|-----|-----------------------------|--------|--------------------------------|------|------------------------------|----|
| | | Actu nd Preceding ar 2019-20 | Fi | rst Preceding ear 2020-21 | Þ | Adopted Budget This Year Year 2021-22 | | RESOURCE DESCRIPTION | | roposed By Idget Officer | Вι | Approved By udget Committee | | Adopted By Governing Body | |
| | | | | | | | | | | | | | | | |
| 1 | \$ | 1,773,912 | \$ | 1,760,037 | \$ | 1,962,759 | 1 | Available cash on hand* (cash basis) or | \$ | 2,062,112 | \$ | 2,062,112 | \$ | 2,062,112 | 1 |
| 2 | | | | | \$ | - | 2 | Net working capital (accrual basis) | | | | | | | 2 |
| 3 | \$ | 111,424 | \$ | 68,837 | \$ | 110,000 | 3 | Previously levied taxes estimated to be received | \$ | 110,000 | \$ | 110,000 | \$ | 110,000 | 3 |
| 4 | \$ | 43,229 | \$ | 17,403 | \$ | 42,000 | 4 | Interest | \$ | 42,000 | \$ | 42,000 | \$ | 42,000 | 4 |
| 5 | \$ | 236,618 | \$ | 115,470 | \$ | 88,000 | 5 | Grant | \$ | - | \$ | - | \$ | 35,000 | 5 |
| 6 | \$ | 108,169 | \$ | 116,381 | \$ | 84,000 | 6 | Micellaneous Income | \$ | 104,000 | \$ | 104,000 | \$ | 104,000 | 6 |
| 7 | \$ | 1,458,924 | \$ | 1,682,546 | \$ | 1,889,000 | 7 | Ambulance Service Income | \$ | 1,650,000 | \$ | 1,650,000 | \$ | 1,956,000 | 7 |
| 8 | | | \$ | - | \$ | 900 | 8 | Fire Protection Agreements | \$ | - | \$ | - | \$ | - | 8 |
| 9 | \$ | 11,260 | \$ | - | \$ | - | 9 | Sale of Surplus Property | \$ | - | \$ | - | \$ | - | 9 |
| 10 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | 10 | Transfer from Fire Med | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | 10 |
| 11 | \$ | - | \$ | - | \$ | 10,000 | 11 | Transfer from Retirement Liability | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | 11 |
| 12 | \$ | 35,127 | \$ | - | \$ | - | | Payments in Lieu of Taxes | \$ | - | \$ | - | \$ | - | 12 |
| 13 | | | | | | | 13 | | | | | | | | 13 |
| 14 | | | | | | | 14 | | | | | | | | 14 |
| 15 | | | | | | | 15 | | | | | | | | 15 |
| 16 | | | | | | | 16 | | | | | | | | 16 |
| 17 | | | | | | | 17 | | | | | | | | 17 |
| 18 | | | | | | | 18 | | | | | | | | 18 |
| 19 | | | | | | | 19 | | | | | | | | 19 |
| 20 | | | | | | | 20 | | | | | | | | 20 |
| 21 | | | | | | | 21 | | | | | | | | 21 |
| 22 | | | | | | | 22 | | | | | | | | 22 |
| 23 | | | | | | | 23 | | | | | | | | 23 |
| 24 | | | | | | | 24 | | | | | | | | 24 |
| 25 | | | | | | | 25 | | | | | | | | 25 |
| 26 | | | | | | | 26 | | l l | | | | | | 26 |
| 27 | | | | | | | 27 | | | | | | | | 27 |
| 28 | | | | | | | 28 | | | | | | | | 28 |
| 29 | \$ | 3,783,663 | \$ | 3,765,674 | \$ | 4,191,659 | 29 | Total resources, except taxes to be levied | \$ | 4,023,112 | \$ | 4,023,112 | \$ | 4,364,112.00 | 29 |
| 30 | - | · · | • | | \$ | 3,400,754 | | Taxes estimated to be received | \$ | 3,940,000 | \$ | 3,940,000 | \$ | | 30 |
| 31 | \$ | 3,110,473 | \$ | 3,291,289 | · | · · | | Taxes collected in year levied | | · · | | · · | | · · | 31 |
| 32 | \$ | 6,894,136 | \$ | 7,056,963 | \$ | 7,592,413 | 32 | TOTAL RESOURCES | \$ | 7,963,112 | \$ | 7,963,112.00 | \$ | 8,304,112.00 | 32 |

150-504-020 (rev 10-16)

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

| | | | | | REQUIREMENTS SUMMARY | | | | |
|----------|---------------------|-----------------|----------------|----------|---|----------------|------------------------|----------------|----------|
| | FORM | | ALL | ΟCΑΤ | ED TO AN ORGANIZATIONAL UNIT OR PROGRAM & | ACTIVITY | | | |
| | LB-30 | | | | General Fund | | | | |
| | | | | | (name of fund) | | | | |
| | | Historical Data | | | | Dur | last Fax Naut Veen 202 | 2.22 | Т |
| | Ac | tual | Adopted Budget | | REQUIREMENTS FOR: | Buc | lget For Next Year 202 | 2-23 | |
| | Second Preceding | First Preceding | This Year | | Administration | Proposed By | Approved By | Adopted By | |
| | Year 2019-20 | Year 2020-21 | 2021-22 | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | T | T | 1 | PERSONNEL SERVICES | | T | | 1 |
| 2 | | | | 2 | | | | | 2 |
| 3 4 | | | | 3 | | | | | 4 |
| 4 5 | | | | 5 | | | | | 5 |
| 6 | | | | 6 | | | | | 6 |
| 7 | | | | 7 | | | | | 7 |
| 8 | 647,749 | 730,920 | 829,340 | 8 | TOTAL PERSONNEL SERVICES | 906,900 | 906,900 | 902,900 | 8 |
| 9 | 5.00 | 5.25 | 5.25 | 9 | Total Full-Time Equivalent (FTE) | 5.25 | 5.25 | 5.25 | 9 |
| 10 | | | | 10 | MATERIALS AND SERVICES | | | | 10 |
| 11 | | | | 11 | | | | | 11 |
| 12 | | | | 12 | | | | | 12 |
| 13 | | | | 13 | | | | | 13 |
| 14 | | | | 14 | | | | | 14 |
| 15 | | | | 15 | | | | | 15 |
| 16 17 | | | | 16 17 | | | | | 16 17 |
| 17 | | | | 17 | | | | | 18 |
| 19 | | | | 19 | | | | | 19 |
| 20 | | | | 20 | | | | | 20 |
| 21 | | | | 21 | | | | | 21 |
| 22 | | | | 22 | | | | | 22 |
| 23 | | | | 23 | | | | | 23 |
| 24 | | | | 24 | | | | | 24 |
| 25 | | | | 25 | | | | | 25 |
| 26 | | | | 26 | | | | | 26 |
| 27 | 0 | 0 | 0 | 27 | TOTAL MATERIALS AND SERVICES | 0 | 0 | 0 | 27 |
| 28 29 | | I | Ι | 28 29 | CAPITAL OUTLAY | | | | 28 29 |
| 29 30 | | | | 30 | | | | | 30 |
| 31 | | | | 31 | | | | | 31 |
| 32 | | | | 32 | | | | | 32 |
| 33 | | | | 33 | | | | | 33 |
| 34 | | | l | 34 | | | | | 34 |
| 35 | 0 | 0 | 0 | 35 | TOTAL CAPITAL OUTLAY | 0 | 0 | 0 | 35 |
| 36 | 647,749 | 730,920 | 829,340 | 36 | ORGANIZATIONAL UNIT / ACTIVITY TOTAL | 906,900 | 906,900 | 902,900 | 36 |
| 150- | 504-030 (Rev 10-16) | | | | | | | | |

REQUIREMENTS SUMMARY

FORM LB-30 NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM

General Fund

| | | | | | (name of fund) | | | | |
|----|------------------|-----------------|-----------------------------|----|---|----------------|-----------------------|----------------|----|
| | | Historical Data | 1 | _ | | Bud | get For Next Year 20_ | | |
| | Second Preceding | First Preceding | Adopted Budget This Year | | REQUIREMENTS DESCRIPTION | Proposed By | Approved By | Adopted By | - |
| | Year 20 | Year 20 | 20 | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | Γ | T | 1 | PERSONNEL SERVICES NOT ALLOCATED | | Π | | 1 |
| 2 | | | | 2 | | | | | 2 |
| 3 | | | | 3 | | | | | 3 |
| 4 | 0 | 0 | 0 | _ | TOTAL PERSONNEL SERVICES | 0 | 0 | 0 | 4 |
| 5 | | | | | Total Full-Time Equivalent (FTE) | | | | 5 |
| 6 | | | 1 | 6 | MATERIALS AND SERVICES NOT ALLOCATED | | | | 6 |
| 7 | | | | 7 | | | | | 7 |
| 8 | | | | 8 | | | | | 8 |
| 9 | 0 | 0 | 0 | | TOTAL MATERIALS AND SERVICES | 0 | 0 | 0 | 9 |
| 10 | | | 1 | 10 | CAPITAL OUTLAY NOT ALLOCATED | | | | 10 |
| 11 | | | | 11 | | | | | 11 |
| 12 | | | | 12 | | | | | 12 |
| 13 | 0 | 0 | 0 | 13 | TOTAL CAPITAL OUTLAY | 0 | 0 | 0 | 13 |
| 14 | | | - | 14 | DEBT SERVICE | | | | 14 |
| 15 | | | | 15 | | | | | 15 |
| 16 | | | | 16 | | | | | 16 |
| 17 | 0 | 0 | 0 | 17 | TOTAL DEBT SERVICE | 0 | 0 | 0 | 17 |
| 18 | | | | 18 | SPECIAL PAYMENTS | | | | 18 |
| 19 | | | | 19 | | | | | 19 |
| 20 | | | | 20 | | | | | 20 |
| 21 | 0 | 0 | 0 | 21 | TOTAL SPECIAL PAYMENTS | 0 | 0 | 0 | 21 |
| 22 | | | | 22 | INTERFUND TRANSFERS | | | | 22 |
| 23 | | | | 23 | | | | | 23 |
| 24 | | | | 24 | | | | | 24 |
| 25 | | | | 25 | | | | | 25 |
| 26 | | | | 26 | | | | | 26 |
| 27 | | | | 27 | | | | | 27 |
| 28 | 0 | 0 | 0 | 28 | TOTAL INTERFUND TRANSFERS | 0 | 0 | 0 | 28 |
| 29 | | | | 29 | OPERATING CONTINGENCY | | | | 29 |
| 30 | 0 | 0 | 0 | 30 | Total Requirements NOT ALLOCATED | 0 | 0 | 0 | 30 |
| 31 | | | | 31 | Total Requirements for ALL Org. Units/Progams within fund | | | | 31 |
| 32 | | | | 32 | Reserved for future expenditure | | | | 32 |
| 33 | | | | 33 | Ending balance (prior years) | | | | 33 |
| 34 | | | | | UNAPPROPRIATED ENDING FUND BALANCE | | | | 34 |
| 35 | 0 | 0 | 0 | 35 | TOTAL REQUIREMENTS | 0 | 0 | 0 | 35 |
| | | | | 1 | | | | | |

150-504-030 (Rev 10-16)

REQUIREMENTS SUMMARY

FORM LB-30

ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM & ACTIVITY

General Fund

(name of fund)

| | | Historical Data | | | | Dura | ant Fair Naut Veen 202 | | |
|----|----------------------------------|---------------------------------|----------------------|----|--------------------------------------|-------------------------------|---------------------------------|------------------------------|----|
| | Actu | al | Adopted Budget | | REQUIREMENTS FOR: | Buo | get For Next Year 202 | 2-23 | |
| | Second Preceding Year 2019-20 | First Preceding Year 2020-21 | This Year 2021-22 | | Public Safety | Proposed By Budget Officer | Approved By Budget Committee | Adopted By Governing Body | |
| 1 | | 1 | | 1 | PERSONNEL SERVICES | | | - , | 1 |
| 2 | | | | 2 | | | | | 2 |
| 3 | | | | 3 | | | | | 3 |
| 4 | | | | 4 | | | | | 4 |
| 5 | | | | 5 | | | | | 5 |
| 6 | | | | 6 | | | | | 6 |
| 7 | | | | 7 | | | | | 7 |
| 8 | 2,609,613 | 2,845,119 | 3,764,537 | 8 | TOTAL PERSONNEL SERVICES | 4,028,399 | 4,028,399 | 4,234,845 | 8 |
| 9 | 18.00 | 21.00 | 27.00 | 9 | Total Full-Time Equivalent (FTE) | 27.00 | 30.00 | 30.00 | 9 |
| 10 | | | | 10 | MATERIALS AND SERVICES | | | | 10 |
| 11 | | | | 11 | | | | | 11 |
| 12 | | | | 12 | | | | | 12 |
| 13 | | | | 13 | | | | | 13 |
| 14 | | | | 14 | | | | | 14 |
| 15 | | | | 15 | | | | | 15 |
| 16 | | | | 16 | | | | | 16 |
| 17 | | | | 17 | | | | | 17 |
| 18 | | | | 18 | | | | | 18 |
| 19 | | | | 19 | | | | | 19 |
| 20 | | | | 20 | | | | | 20 |
| 21 | | | | 21 | | | | | 21 |
| 22 | | | | 22 | | | | | 22 |
| 23 | | | | 23 | | | | | 23 |
| 24 | | | | 24 | | | | | 24 |
| 25 | | | | 25 | | | | | 25 |
| 26 | | | | 26 | | | | | 26 |
| 27 | 1,088,768 | 757,928 | 1,084,647 | 27 | TOTAL MATERIALS AND SERVICES | 1,118,437 | 1,118,437 | 1,242,802 | 27 |
| 28 | | - | | 28 | | | _ | | 28 |
| 29 | | | | 29 | | | | | 29 |
| 30 | | | | 30 | | | | | 30 |
| 31 | | | | 31 | | | | | 31 |
| 32 | | | | 32 | | | | | 32 |
| 33 | | | | 33 | | | | | 33 |
| 34 | | | | 34 | | | | | 34 |
| 35 | 90,184 | 72,922 | 56,445 | 35 | TOTAL CAPITAL OUTLAY | 31,825 | 31,825 | 43,975 | 35 |
| 36 | 3,788,565 | 3,675,969 | 4,905,630 | 36 | ORGANIZATIONAL UNIT / ACTIVITY TOTAL | 5,178,661 | 5,178,661 | 5,521,622 | 36 |

150-504-030 (Rev 10-16)

REQUIREMENTS SUMMARY

FORM LB-30 NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM

Public Safety

(name of fund)

| | | Historical Data | | | | Pu | dget For Next FY 2022 | 22 | |
|----|-------------------------------------|-----------------|----------------|----------------------------------|--|---------------------------------|------------------------------|-----------|----------|
| | Ac | tual | Adopted Budget | | REQUIREMENTS DESCRIPTION | Bu | aget for Next 11 2022 | -25 | |
| | Second Preceding FY Year 2019-20 | | | | Proposed By Budget Officer | Approved By Budget Committee | Adopted By Governing Body | | |
| 1 | | 1 PERSONNEL S | | PERSONNEL SERVICES NOT ALLOCATED | | | | 1 | |
| 2 | | | | 2 | | | | | 2 |
| 3 | | | | 3 | | | | | 3 |
| 4 | 0 | 0 | 0 | 4 | TOTAL PERSONNEL SERVICES | 0 | 0 | 0 | 4 |
| 5 | | | | 5 | Total Full-Time Equivalent (FTE) | | | | 5 |
| 6 | | | | 6 | MATERIALS AND SERVICES NOT ALLOCATED | | | | 6 |
| 7 | | | | 7 | | | | | 7 |
| 8 | | | | 8 | | | | | 8 |
| 9 | 0 | 0 | 0 | 9 | TOTAL MATERIALS AND SERVICES | 0 | 0 | 0 | 9 |
| 10 | | | | 10 | CAPITAL OUTLAY NOT ALLOCATED | | | | 10 |
| 11 | | | | 11 | | | | | 11 |
| 12 | | | | 12 | | | | | 12 |
| 13 | 0 | 0 | 0 | 13 | TOTAL CAPITAL OUTLAY | 0 | 0 | 0 | 13 |
| 14 | | | - | 14 | DEBT SERVICE | | | | 14 |
| 15 | | | | 15 | | | | | 15 |
| 16 | | | | 16 | | | | | 16 |
| 17 | 0 | 0 | 0 | | TOTAL DEBT SERVICE | 0 | 0 | 0 | 17 |
| 18 | | r | Т | 18 | SPECIAL PAYMENTS | | r | | 18 |
| 19 | | | | 19 | | | | | 19 |
| 20 | | | | 20 | | | | | 20 |
| 21 | 0 | 0 | 0 | | TOTAL SPECIAL PAYMENTS | 0 | 0 | 0 | 21 |
| 22 | | ſ | Г | 22 | | | [| | 22 |
| 23 | 636,796 | 672,000 | | - | Transfer to Reserve Funds | 527,210 | 527,210 | 527,210 | 23 |
| 24 | 62,800 | | 7,440 | - | Transfer to Special Funds | 2,350 | 2,350 | 2,350 | 24 |
| 25 | | | | 25 | | | | | 25 |
| 26 | | | | 26 | | | | | 26 |
| 27 | coo 500 | 672.000 | 200.420 | 27 | | 530.500 | 530.500 | 530 500 | 27 28 |
| 28 | 699,596 | 672,000 | 398,430 | | | 529,560 | 529,560 | 529,560 | _ |
| 29 | | | 100,000 | - | | 100,000 | 100,000 | 100,000 | 29 |
| 30 | 699,596 | 672,000 | 498,430 | 1 | Total Requirements NOT ALLOCATED | 629,560 | 629,560 | 629,560 | 30 |
| 31 | 4,436,314 | 4,406,889 | 5,734,970 | - | Total Requirements for ALL Org.Units/Progams within fund | 6,081,561 | 6,081,561 | 6,424,522 | 31 |
| 32 | | | | 66 | Reserved for future expenditure | | | | 32 |
| 33 | 1,760,037 | 1,978,074 | | 00 | Ending balance (prior years) | | | | 33 |
| 34 | | | 1,359,013 | | UNAPPROPRIATED ENDING FUND BALANCE | 1,247,991 | 1,247,991 | 1,250,030 | 34 |
| 35 | 6,895,946 | 7,056,963 | 7,592,413 | 35 | TOTAL REQUIREMENTS | 7,959,112 | 7,959,112 | 8,304,112 | 35 |

150-504-030 (Rev 10-16)

DETAILED REQUIREMENTS

General Fund

(Name of Fund)

| | | Historical Data | | | | Budget | for Next Year 2022 | - 23 | |
|----|------------------|-----------------|----------------|----|--|----------------|--------------------|----------------|----|
| | Ac | tual | Adopted Budget | | REQUIREMENTS FOR: | Budget | | 25 | 1 |
| | Second Preceding | First Preceding | This Year | | Administration | Proposed by | Approved by | Adopted by | |
| | Year 2019 - 20 | Year 2020 - 21 | Year 2021-22 | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | Object Classification Detail | | | | 1 |
| 2 | 104,064 | 117,536 | 129,800 | 2 | Personnel Services Fire Chief | 139,042 | 139,042 | 139,042 | 2 |
| 3 | | | 122,966 | 3 | Personnel Services Assistant Fire Chief | 131,715 | 131,715 | 131,715 | 3 |
| 4 | 90,542 | 106,056 | | 4 | Personnel Services Division Chief : Operations | - | - | - | 4 |
| 5 | 92,544 | 105,258 | 120,009 | 5 | Personnel Services Division Chief : Prevention / Pub. Ed | 128,554 | 128,554 | 128,554 | 5 |
| 6 | 93,035 | 105,545 | 120,009 | 6 | Personnel Services Division Chief : FEMA Funded | 128,554 | 128,554 | 128,554 | 6 |
| 7 | 58,584 | 58,671 | 49,960 | 7 | Personnel Services Office Manager / Admin Clerk | 62,617 | 62,617 | 62,617 | 7 |
| 8 | - | 3,126 | 9,900 | 8 | Personnel Services Background Investigator | 4,500 | 4,500 | - | 8 |
| 9 | - | | - | 9 | Personnel Services Data Entry Clerk | - | - | - | 9 |
| 10 | 53 | 3,039 | 3,800 | 10 | Personnel Services Uniforms | 3,000 | 3,000 | 3,000 | 10 |
| 11 | | | - | 11 | Personnel Services Sick Leave Redemption | - | - | - | 11 |
| 12 | 87,711 | 88,756 | 113,815 | 12 | Personnel Services Retirement | 124,002 | 124,002 | 124,002 | 12 |
| 13 | 1,560 | 1,499 | 2,500 | 13 | Personnel Services Workers Compensation | 2,600 | 2,600 | 2,600 | 13 |
| 14 | 1,011 | 1,386 | 1,500 | 14 | Personnel Services Life Insurance | 1,500 | 1,500 | 1,500 | 14 |
| 15 | 93,923 | 105,222 | 109,568 | 15 | Personnel Services Health Insurance | 121,600 | 121,600 | 123,100 | 15 |
| 16 | 1,128 | 3,363 | 4,100 | 16 | Personnel Services Occupational Healthcare | 5,500 | 5,500 | 5,500 | 16 |
| 17 | 3,180 | 3,046 | 2,800 | 17 | Personnel Services Long Term Disability | 2,800 | 2,800 | 2,800 | 17 |
| 18 | | | - | 18 | Personnel Services Unemployment | - | - | - | 18 |
| 19 | 5,580 | 6,929 | 8,050 | 19 | Personnel Services Medicare | 8,925 | 8,925 | 8,925 | 19 |
| 20 | 6,300 | 13,822 | 18,708 | 20 | Personnel Services Defined Contribution | 29,181 | 29,181 | 29,181 | 20 |
| 21 | - | 193 | 1,000 | 21 | Personnel Services Social Security | 1,000 | 1,000 | - | 21 |
| 22 | 8,534 | 7,473 | 10,855 | 22 | Personnel Services PEHP Plan | 11,810 | 11,810 | 11,810 | 22 |
| 23 | | | | 23 | | | | | 23 |
| 24 | | | | 24 | | | | | 24 |
| 25 | | | | 25 | | | | | 25 |
| 26 | | | | 26 | | | | | 26 |
| 27 | | | | 27 | | | | | 27 |
| 28 | | | | 28 | | | | | 28 |
| 29 | | | | 29 | | | | | 29 |
| 30 | | | | 30 | Total Full Time Equivalent (FTE)* : 5.25 | | | | 30 |
| 31 | | | | 31 | Ending balance (prior years) | | | | 31 |
| 32 | | | | | UNAPPROPRIATED ENDING FUND BALANCE | | | | 32 |
| 33 | 647,749 | 730,920 | 829,340 | 33 | TOTAL REQUIREMENTS : Admin | 906,900 | 906,900 | 902,900 | 33 |

150-504-031 (Rev 10-16)

* When budgeting for Personnel Services Expenditures, include number of related full-time equivalent

DETAILED REQUIREMENTS

General Fund

| · · · · · | | | | | | (Name of Fund) | | | | | | | | |
|-----------|--|-----------------|----------------|----|------------------------------|-----------------------------------|---------------------|---------------|-----------|----|--|-------------|------------|---|
| | Historical Data Actual Adopted Budget | | | RF | QUIREMENTS FOR: | Budge | t for Next Year 202 | 2-23 | | | | | | |
| | Second Preceding | First Preceding | This Year | | | - | | Public Safety | | | | Approved by | Adopted by | 1 |
| | Year 2019 - 20 | Year 2020- 21 | Year 20201- 22 | | 1 | Budget Committee | Governing Body | | | — | | | | |
| 1 | | | | 1 | Object Classification | Detail | | | | 1 | | | | |
| 2 | 31,924 | 47,917 | 18,720 | 2 | Capital Outlay | Firefighting Equipment | 9,150 | 9,150 | 18,750 | 2 | | | | |
| 3 | 10,580 | 16,957 | 14,650 | 3 | Capital Outlay | Office Equipment | 11,200 | 11,200 | 11,200 | _ | | | | |
| 4 | - | | - | 4 | Capital Outlay | Station Equipment | - | - | - | 4 | | | | |
| 5 | 14,373 | - | - | 5 | Capital Outlay | Ambulance Equipment | - | - | - | 5 | | | | |
| 6 | 8,749 | 7,349 | 7,575 | 6 | Capital Outlay | Radio Equipment | 7,575 | 7,575 | 10,125 | 6 | | | | |
| 7 | 2,921 | 698 | 1,500 | 7 | Capital Outlay | Fire Training Equipment | | | | 7 | | | | |
| 8 | 19,486 | - | - | 8 | Capital Outlay | Fire Hydrant / Prevention | 1,600 | 1,600 | 1,600 | 8 | | | | |
| 9 | - | - | - | 9 | Capital Outlay | Occupational Healthcare Equipment | - | - | - | 9 | | | | |
| 10 | 2,151 | - | 14,000 | 10 | Capital Outlay | EMS Training Equipment | 2,300 | 2,300 | 2,300 | _ | | | | |
| 11 | | | | 11 | | | | | | 11 | | | | |
| 12 | | | | 12 | | | | | | 12 | | | | |
| 13 | | | | 13 | | | | | | 13 | | | | |
| 14 | | | | 14 | | | | | | 14 | | | | |
| 15 | | | | 15 | | | | | | 15 | | | | |
| 16 | | | | 16 | | | | | | 16 | | | | |
| 17 | | | | 17 | | | | | | 17 | | | | |
| 18 | | | | 18 | | | | | | 18 | | | | |
| 19 | | | | 19 | | | | | | 19 | | | | |
| 20 | | | | 20 | | | | | | 20 | | | | |
| 21 | | | | 21 | | | | | | 21 | | | | |
| 22 | | | | 22 | | | | | | 22 | | | | |
| 23 | | | | 23 | | | | | | 23 | | | | |
| 24 | | | | 24 | | | | | | 24 | | | | |
| 25 | | | | 25 | | | | | | 25 | | | | |
| 26 | | | | 26 | | | | | | 26 | | | | |
| 27 | | | | 27 | | | | | | 27 | | | | |
| 28 | | | | 28 | | | | | | 28 | | | | |
| 29 | | | | 29 | | | | | | 29 | | | | |
| 30 | | | | 30 | | | | | | 30 | | | | |
| 31 | | | | 31 | | | | | | 31 | | | | |
| 32 | | | | 32 | | | | | | 32 | | | | |
| 33 | | | | | Ending balance (pr | | | | | 33 | | | | |
| 34 | | | | 34 | | D ENDING FUND BALANCE | | | | 34 | | | | |
| 35 | 90,184 | 72,921 | 56,445 | 35 | TOTAL | REQUIREMENTS : This Page | 31,825 | 31,825 | 43,975 | 35 | | | | |
| 36 | 5,394,147 | 5,376,884 | 5,360,408 | 36 | TOTAL R | EQUIREMENTS : Public Safety | 5,804,161 | 5,804,161 | 5,816,311 | 36 | | | | |

DETAILED REQUIREMENTS

FORM LB-31

General Fund

(Name of Fund)

| | | Historical Data | | | | Budget | for Next Year 2022 | -2023 | |
|----|------------------|-----------------|----------------|----|---|----------------|--------------------|----------------|----------|
| - | Ac | ctual | Adopted Budget | | REQUIREMENTS FOR: | | | | 1 |
| | Second Preceding | First Preceding | This Year | | Public Safety | Proposed by | Approved by | Adopted by | |
| | Year 2019 - 20 | Year 2020 - 21 | Year 2021 - 22 | | · · · · · · · · · · · · · · · · · · · | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | Object Classification Detail | | | | 1 |
| 2 | 219,628 | 250,860 | 283,866 | 2 | Personnel Services Captain (3-FTE) | 294,580 | 294,580 | 294,580 | 2 |
| 3 | 196,580 | 194,640 | 264,793 | 3 | Personnel Services Lieutenant (3-FTE) | 272,950 | 272,950 | 272,950 | 3 |
| 4 | 717,717 | 1,007,250 | 1,179,910 | 4 | Personnel Services Firefighter (15-FTE) | 1,157,360 | 1,157,360 | 1,256,700 | 4 |
| 5 | - | - | 192,489 | 5 | Personnel Services Single Role EMS (6- FTE) | 337,470 | 337,470 | 337,470 | 5 |
| 6 | 16,233 | 5,263 | 24,750 | 6 | Personnel Services Volunteer Program | 20,750 | 20,750 | 20,750 | 6 |
| 7 | 6,031 | 2,910 | 20,000 | 7 | Personnel Services Volunteer Reimbursement | 7,000 | 7,000 | 7,000 | 7 |
| 8 | | - | - | 8 | Personnel Services Cadet Program | - | - | - | 8 |
| 9 | 16,168 | 27,691 | 26,615 | 9 | Personnel Services Uniforms | 19,980 | 19,980 | 23,880 | 9 |
| 10 | 43,510 | 31,052 | 55,541 | 10 | Personnel Services Holiday | 66,541 | 66,541 | 66,541 | 10 |
| 11 | 82,094 | 126,398 | 87,150 | 11 | Personnel Services Overtime-Sick | 90,846 | 90,846 | 90,846 | 11 |
| 12 | 18,244 | 27,718 | 62,250 | 12 | Personnel Services Overtime-Fire | 64,890 | 64,890 | 99,890 | 12 |
| 13 | 122,984 | 124,213 | 105,513 | 13 | Personnel Services Overtime-Ambulance | 121,128 | 121,128 | 121,128 | 13 |
| 14 | 611 | 1,494 | 22,908 | 14 | Personnel Services Overtime-Technical Rescue | 9,408 | 9,408 | 9,408 | 14 |
| 15 | 16,275 | 12,094 | 25,896 | 15 | Personnel Services Overtime-Training | 41,790 | 41,790 | 48,510 | 15 |
| 16 | 33,448 | 39,674 | 44,000 | 16 | Personnel Services Overtime-Other | 56,000 | 56,000 | 56,000 | 16 |
| 17 | 4,358 | 4,579 | 9,375 | 17 | Personnel Services Ambulance Stand-By | 12,000 | 12,000 | 12,000 | 17 |
| 18 | | - | - | 18 | Personnel Services Callback Response Incentive | - | - | - | 18 |
| 19 | 37,438 | 38,236 | 81,178 | 19 | Personnel Services Overtime-FLSA | 100,940 | 100,940 | 103,632 | 19 |
| 20 | 354,821 | 369,723 | 456,130 | 20 | Personnel Services Retirement | 520,350 | 520,350 | 549,648 | 20 |
| 21 | 43,088 | 53,870 | 69,220 | 21 | Personnel Services Workers Compensation | 70,000 | 70,000 | 70,000 | 21 |
| 22 | 11,812 | 11,561 | 15,796 | 22 | Personnel Services Life Insurance | 15,131 | 15,131 | 16,103 | 22 |
| 23 | 370,071 | 384,346 | 520,200 | 23 | Personnel Services Health Insurance | 493,700 | 493,700 | 516,270 | 23 |
| 24 | 17,209 | 26,834 | 55,915 | 24 | Personnel Services Occupational Healthcare | 41,796 | 41,796 | 41,796 | 24 |
| 25 | 12,080 | 9,969 | 17,500 | 25 | Personnel Services Long Term Disability | 17,500 | 17,500 | 17,500 | 25 |
| 26 | 24,804 | 26,617 | 33,773 | 26 | Personnel Services Medicare | 35,000 | 35,000 | 35,000 | 26 |
| 27 | 9,039 | 32,772 | 67,219 | 27 | Personnel Services Defined Contribution | 76,014 | 76,014 | 79,980 | 27 |
| 28 | 26,608 | 23,986 | 37,650 | 28 | Personnel Services PEHP Plan | 43,775 | 43,775 | 45,763 | 28 |
| 29 | 12,091 | 9,311 | - | 29 | Personnel Services Funeral Leave | - | - | - | 29 |
| 30 | 68,775 | - | - | 30 | Personnel Services Sick Leave Used | 9,000 | 9,000 | 9,000 | 30 |
| 31 | 125,741 | - | - | 31 | Personnel Services Vacation | 30,000 | 30,000 | 30,000 | 31 |
| 32 | 2,155 | 2,046 | 4,900 | 32 | Personnel Services Social Security-Payroll Expenses | 2,500 | 2,500 | 2,500 | 32 |
| 33 | | 12 | - | 33 | Personnel Services Unemployment | _ | - | - | 33 |
| 34 | | | | 34 | Total Full Time Equivalent (FTE)* : 30 | | | | 34 |
| 35 | | | | | Ending balance (prior years) | | | | 35 |
| 36 | | | | | | | | | 36 |
| | | | | | TOTAL REQUIREMENTS : Public Safety | | | | <u> </u> |
| 27 | 2 600 612 | 2 04E 110 | 2 764 527 | 37 | _ | 4 020 200 | 4 029 200 | 1 224 045 | 37 |
| 37 | 2,609,613 | 2,845,119 | 3,764,537 | 5/ | Personnel Services | 4,028,399 | 4,028,399 | 4,234,845 | 5/ |

DETAILED REQUIREMENTS

FORM LB-31

General Fund

(Name of Fund)

| | | Historical Data | | | | D. d. d | (| | |
|----|------------------|-----------------|----------------|----|---|----------------|--------------------|----------------|----|
| | Ac | tual | Adopted Budget | | REQUIREMENTS FOR: | Budget | for Next Year 2022 | - 23 | |
| | Second Preceding | First Preceding | This Year | | Public Safety | Proposed by | Approved by | Adopted by | |
| | Year 2019 - 20 | Year 2020-21 | Year 2021-22 | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | Object Classification Detail | | | | 1 |
| 2 | 60,675 | 62,804 | 68,000 | 2 | Materials & Services General Insurance | 79,700 | 79,700 | 79,700 | 2 |
| 3 | 1,818 | 2,141 | 4,000 | 3 | Materials & Services Advertising, Publications | 10,000 | 10,000 | 10,600 | 3 |
| 4 | 28,085 | 24,264 | 24,350 | 4 | Materials & Services Dues, Subscriptions | 28,503 | 28,503 | 28,503 | 4 |
| 5 | - | 3,199 | - | 5 | Materials & Services Elections | 7,605 | 7,605 | 7,605 | 5 |
| 6 | 12,449 | 15,618 | 28,024 | 6 | Materials & Services Office Expense | 24,180 | 24,180 | 24,180 | 6 |
| 7 | 1,656 | 1,478 | 3,150 | 7 | Materials & Services Office Equipment Maintenance | 1,600 | 1,600 | 1,600 | 7 |
| 8 | 3,062 | 3,354 | 3,150 | 8 | Materials & Services Office Equipment Lease | 3,150 | 3,150 | 3,150 | 8 |
| 9 | 25 | 887 | 800 | 9 | Materials & Services Bank Charges | 2,400 | 2,400 | 2,400 | 9 |
| 10 | 2,293 | 1,766 | 3,500 | 10 | Materials & Services Janitorial Supplies | 3,500 | 3,500 | 3,500 | 10 |
| 11 | 12 | 415 | 1,000 | 11 | Materials & Services Residence Supplies | 1,600 | 1,600 | 1,600 | 11 |
| 12 | 28,664 | 31,710 | 40,000 | 12 | Materials & Services Gas and Diesel | 50,000 | 50,000 | 75,000 | 12 |
| 13 | 7,416 | 12,419 | 8,500 | 13 | Materials & Services Tires, Batteries | 18,880 | 18,880 | 18,880 | 13 |
| 14 | 64,606 | 25,160 | 37,000 | 14 | Materials & Services Equipment Maintenance | 35,000 | 35,000 | 42,500 | 14 |
| 15 | 4,850 | 1,100 | 4,600 | 15 | Materials & Services Communication Repair | 4,600 | 4,600 | 4,600 | 15 |
| 16 | 1,577 | 1,132 | 2,000 | 16 | Materials & Services Small Equip Maintenance, Shop Supplies | 1,250 | 1,250 | 1,250 | 16 |
| 17 | 6,508 | 3,230 | 5,950 | 17 | Materials & Services Fire Equipment Maintenance | 5,950 | 5,950 | 5,950 | 17 |
| 18 | 10,730 | 10,934 | 13,684 | 18 | Materials & Services EMS Equipment Maintenance | 14,334 | 14,334 | 14,334 | 18 |
| 19 | 3,435 | 6,934 | 11,280 | 19 | Materials & Services Equipment Testing | 11,280 | 11,280 | 11,280 | 19 |
| 20 | 157,775 | 84,911 | 183,121 | 20 | Materials & Services Ambulance Billing Expense | 118,800 | 118,800 | 188,800 | 20 |
| 21 | 18,850 | 19,650 | 19,850 | 21 | Materials & Services Audit, Budget | 21,350 | 21,350 | 21,350 | 21 |
| 22 | 185,381 | 72,938 | 100,300 | 22 | Materials & Services Legal Services | 100,300 | 100,300 | 100,300 | 22 |
| 23 | 33,049 | 70,492 | 55,132 | 23 | Materials & Services Professional Services | 100,912 | 100,912 | 120,212 | 23 |
| 24 | 3,027 | 3,049 | 4,500 | 24 | Materials & Services Water | 4,500 | 4,500 | 4,500 | 24 |
| 25 | 10,180 | 8,949 | 12,000 | 25 | Materials & Services Natural Gas | 12,000 | 12,000 | 12,000 | 25 |
| 26 | 12,211 | 12,679 | 14,000 | 26 | Materials & Services Electricity | 14,000 | 14,000 | 14,000 | 26 |
| 27 | 23,087 | 24,717 | 30,504 | 27 | Materials & Services Telephone | 31,752 | 31,752 | 31,752 | 27 |
| 28 | 3,399 | 3,068 | 4,000 | 28 | Materials & Services Sewer | 4,000 | 4,000 | 4,000 | 28 |
| 29 | 5,657 | 5,638 | 6,440 | 29 | Materials & Services Garbage | 6,780 | 6,780 | 6,780 | 29 |
| 30 | 67 | - | - | 30 | Materials & Services Laundry | - | - | - | 30 |
| 31 | 443 | 11,201 | 11,890 | 31 | Materials & Services EMS Training Supplies | 6,155 | 6,155 | 6,155 | 31 |
| 32 | 1,913 | 3,726 | 800 | 32 | Materials & Services EMS Dues | 5,825 | 5,825 | 5,990 | 32 |
| 33 | | | | 33 | | | | | 33 |
| 34 | | | | 34 | Ending balance (prior years) | | | | 34 |
| 35 | | | | 35 | UNAPPROPRIATED ENDING FUND BALANCE | | | | 35 |
| 36 | 692,900 | 529,563 | 701,525 | 36 | TOTAL REQUIREMENTS : This Page | 729,906 | 729,906 | 852,471 | 36 |

DETAILED REQUIREMENTS

General Fund

| | | | | | (Name of Fund) | | | | |
|----|------------------|-----------------|----------------|----|---|----------------|--------------------|----------------|----|
| - | | Historical Data | | | | Budget | for Next Year 2022 | 2 - 23 | |
| | Ac | tual | Adopted Budget | | REQUIREMENTS FOR: | | | - | 4 |
| | Second Preceding | First Preceding | This Year | | Public Safety | Proposed by | Approved by | Adopted by | |
| | Year 2019 - 20 | Year 2020 - 21 | Year 2021 - 22 | | | Budget Officer | Budget Committee | Governing Body | |
| 1 | | | | 1 | Object Classification Detail | | | | 1 |
| 2 | 6,000 | 6,000 | 12,000 | 2 | Materials & Services Physician Advisor | 12,000 | 12,000 | 12,000 | 2 |
| 3 | 10,122 | 9,303 | 10,500 | 3 | Materials & Services Ambulance Expense - Transport | 11,000 | 11,000 | 11,000 | 3 |
| 4 | 60,013 | 52,234 | 59,000 | 4 | Materials & Services Ambulance Expendable Supplies | 60,000 | 60,000 | 60,000 | 4 |
| 5 | 1,679 | 2,104 | 1,300 | 5 | Materials & Services Ambulance Non Expendable Supplies | 5,800 | 5,800 | 5,800 | 5 |
| 6 | 297 | 297 | 1,500 | 6 | Materials & Services Hazardous Materials | 1,500 | 1,500 | 1,500 | 6 |
| 7 | 10,964 | 15,082 | 18,400 | 7 | Materials & Services Firefighting Supplies - Tools / Equip. | 17,300 | 17,300 | 19,100 | 7 |
| 8 | 62,070 | 25,461 | 30,070 | 8 | Materials & Services Firefighting Supplies - PPE | 33,425 | 33,425 | 33,425 | 8 |
| 9 | 10,895 | 11,010 | 15,150 | 9 | Materials & Services Fire Prevention Supplies | 16,999 | 16,999 | 16,999 | 9 |
| 10 | 4,040 | 4,239 | 21,000 | 10 | Materials & Services Public Education | 20,800 | 20,800 | 20,800 | 10 |
| 11 | 4,939 | 6,509 | 8,730 | 11 | Materials & Services Fire Training Supplies and Materials | 18,055 | 18,055 | 18,055 | 11 |
| 12 | 2,813 | 5,187 | 10,000 | 12 | Materials & Services Fire Suppression Expense | 10,000 | 10,000 | 10,000 | 12 |
| 13 | 2,276 | - | 6,900 | 13 | Materials & Services Fire Board Meals and Lodging | 6,900 | 6,900 | 6,900 | 13 |
| 14 | 1,200 | - | 2,800 | 14 | Materials & Services Fire Board Conference | 2,800 | 2,800 | 2,800 | 14 |
| 15 | 2,475 | - | 4,300 | 15 | Materials & Services EMS Scholarships | 4,300 | 4,300 | 4,300 | 15 |
| 16 | 4,967 | 3,333 | 10,500 | 16 | Materials & Services Voluntary Training - Bargaining Unit | 10,500 | 10,500 | 10,500 | 16 |
| 17 | 64,298 | 14,727 | 41,850 | 17 | Materials & Services General Training - ALL | 25,840 | 25,840 | 25,840 | 17 |
| 18 | 736 | 50 | 4,000 | 18 | Materials & Services Voluntary Training - Administration | 4,000 | 4,000 | 4,000 | 18 |
| 19 | 12,304 | 7,365 | 20,500 | 19 | Materials & Services Voluntary Training - Volunteers | 34,500 | 34,500 | 34,500 | 19 |
| 20 | 18,508 | 11,551 | 9,200 | 20 | Materials & Services Building Maintenance | 13,740 | 13,740 | 13,740 | 20 |
| 21 | 6,222 | 6,590 | 7,000 | 21 | Materials & Services Building Maintenance Agreements | 7,000 | 7,000 | 7,000 | 21 |
| 22 | 4,294 | 3,726 | 3,000 | 22 | Materials & Services Grounds Maintenance | 3,150 | 3,150 | 3,150 | 22 |
| 23 | 2,162 | 1,091 | 2,372 | 23 | Materials & Services Postage and Shipping | 2,372 | 2,372 | 2,372 | 23 |
| 24 | 4,621 | 2,929 | 7,550 | 24 | Materials & Services Miscellaneous Expense | 7,550 | 7,550 | 7,550 | 24 |
| 25 | 95,882 | 38,626 | 73,500 | 25 | Materials & Services 911 Services | 57,000 | 57,000 | 57,000 | 25 |
| 26 | 2,091 | 951 | 2,000 | 26 | Materials & Services Training Trailer / Prop Maintenance | 2,000 | 2,000 | 2,000 | 26 |
| 27 | | | | 27 | | | | | 27 |
| 28 | | | | 28 | | | | | 28 |
| 29 | | | | 29 | | | | | 29 |
| 30 | | | | 30 | | | | | 30 |
| 31 | | | | 31 | | | | | 31 |
| 32 | | | | 32 | | | | - | 32 |
| 33 | | | | 33 | Ending balance (prior years) | | | | 33 |
| 34 | | | | 34 | UNAPPROPRIATED ENDING FUND BALANCE | | | | 34 |
| 35 | 395,868 | 228,365 | 383,122 | 35 | TOTAL REQUIREMENTS : This Page | 388,531 | 388,531 | 390,331 | 35 |
| | | | | | TOTAL REQUIREMENTS : Public Safety Materials | | | | |
| 36 | 1,088,768 | 757,928 | 1,084,647 | 36 | - | 1,118,437 | 1,118,437 | 1,242,802 | 36 |

BONDED DEBT RESOURCES AND REQUIREMENTS Bond Debt Payments are for:

Revenue Bonds or

General Obligation Bonds

DEBT SERVICE

(Fund)

Mid-Columbia Fire and Rescue (Name of Municipal Corporation)

| <u>г</u> | | | | | (Full | ~~, | | | | — – – |
|----------|---|---|---------------------------------------|----------|------------------------------|------------------------------------|-------------------------------|---------------------------------|------------------------------|--------------|
| | | Historical Data | | 4 | | | Budg | et for Next Year 202 | 2-23 | 4 |
| - | Actu Second Preceding Year 2019- 20 | First Preceding Year 2020- 21 | Adopted Budget This Year 2021 - 22 | | DESCRIPT RESOURCES AND I | | Proposed By Budget Officer | Approved By Budget Committee | Adopted By Governing Body | |
| 1 | | | | 1 | | ources | | | | 1 |
| 2 | 13,032 | 29,137 | 36,493 | | Beginning Cash on Hand (Ca | | 44,408 | 44,408 | 44,408 | 5 2 |
| 3 | | | | 3 | Working Capital (Accrual Ba | - | | | | 3 |
| 4 | 5,027 | 3,826 | 4,000 | 4 | Previously Levied Taxes to b | be Received | 4,000 | 4,000 | 4,000 | |
| 5 | 2,989 | 970 | 2,000 | | Interest | | 2,000 | 2,000 | 2,000 | _ |
| 6 | | | | 6 | Transferred from Other Fun | ıds | | | | 6 |
| 7 | | | | 7 | | | | | | 7 |
| 8 | 21,048 | 33,933 | 42,493 | 8 | Total Resources, Except Tax | | 50,408 | 50,408 | 50,408 | _ |
| 9 | 202.055 | 270 000 | 285,450 | | Taxes Estimated to be Rece | | 317,445 | 317,446 | 317,447 | |
| 10 | 282,955 | 279,606 | | 10 | Taxes Collected in Year Levi | | | | | 10 |
| 11 | 304,003 | 313,539 | 327,943 | 11 | | SOURCES | 367,853 | 367,854 | 367,855 | 11 |
| | | | | | | ements | | | | |
| | | | | | | pal Payments | | | | |
| 12 | | | | 12 | Bond Issue | Budgeted Payment Date | | | | 12 |
| 13 | | | | 13 | | | | | | 13 |
| 14 | 175,000 | 180,000 | 195,000 | 14 | February 2018 | June 15, 2022 | 210,000 | 210,000 | 210,000 | _ |
| 15 | 175 000 | 100.000 | 105 000 | 15 | Tetel | Note all | 210.000 | 210.000 | 210.000 | 15 |
| 16 | 175,000 | 180,000 | 195,000 | 10 | | Principal | 210,000 | 210,000 | 210,000 | 10 |
| 17 | | | | 17 | Bond Intere Bond Issue | est Payments Budgeted Payment Date | | | | 17 |
| 17 18 | 49,884 | 47,566 | 45,225 | 17 18 | | | 42,612 | 42,612 | 42,612 | 17 2 18 |
| 18 | 49,884 49,982 | 47,565 | | 18 | February 2018 | December 15, 2022 | 42,612 | 42,612 | 42,612 | |
| 20 | 49,962 | 47,505 | 45,225 | 20 | February 2018 | June 15, 2023 | 42,012 | 42,012 | 42,012 | 20 |
| 20 | 99,866 | 95,131 | 90,450 | | Total | Interest | 85,224 | 85,224 | 85,224 | |
| 22 | 55,000 | 50,202 | 50,150 | 22 | Prior Period Adjustment | interest | | 00,22 ! | 00,221 | 22 |
| | | | | | | ce for Following Year By | | | | |
| 23 | | | | 23 | Bond Issue | Projected Payment Date | | | | 23 |
| 24 | | | | 24 | Bona issue | | | | | 24 |
| 25 | | | | 25 | | | | | | 25 |
| 26 | 0 | 0 | | | Admin Expense / Bank Fees | | | | | 26 |
| 27 | 29,137 | 38,408 | | | Ending balance (prior years |) | | | | 27 |
| 28 | -, | , | 42,493 | | Total Unappropriated Endi | | 72,629 | 72,629 | 72,629 | 005 |
| 29 | | *************************************** | , | | Loan Repayment to | Fund | , | / | , | 29 |
| 30 | | | | | Tax Credit Bond Reserve | | | | | 30 |
| 31 | 304,003 | 313,539 | 327,943 | 31 | TOTAL REC | UIREMENTS | 367,853 | 367,853 | 367,853 | 31 |

*If this form is used for revenue bonds, property tax resources may not be included.

FORM LB-35

| Tax, Fee, Assessme | ent or Charge on Property | • | | 2022-2023 |
|---|---|-------------------|-----------------------------------|---|
| To assesso | r of <u>Wasco</u> County | | | |
| Be sure to read instructions in the Notice of | Property Tax Levy Forms and Instruction bo | ooklet | | Check here if this is an amended form. |
| The Mid-Columbia Fire and Rescue ha | as the responsibility and authority to place th | ne following prop | perty tax, fee, charge or | assessment |
| on the tax roll of Wasco | County. The property tax, fee, char | ge or assessme | ent is categorized as sta | ated by this form. |
| 1400 W. 8th Street | The Dalles | OR | 97058 | June 15, 2022 |
| Mailing Address of District | City St | ate | ZIP code | Date |
| Contact Person | Fire Chief | | 296-9445 | rpalmer@mcfr.org Contact Person E-Mail |
| CERTIFICATION - You must check one box | | | | |
| PART I: TAXES TO BE IMPOSED | | Genera | Subject to I Government Limits | |
| | | | -or- Dollar Amount | - |
| 1. Rate per \$1,000 or Total dollar amount | levied (within permanent rate limit) | 1 | 2.1004 | |
| 2. Local option operating tax | | 2 | | Evoluded from |
| 3. Local option capital project tax | | 3 | | Excluded from Measure 5 Limits |
| 4. City of Portland Levy for pension and di | sability obligations | 4 | | Dollar Amount of Bond Levy |
| 5a. Levy for bonded indebtedness from bor | nds approved by voters prior to October | r 6, 2001 | 5a | |
| 5b. Levy for bonded indebtedness from bor | nds approved by voters on or after Octo | ober 6, 2001 . | | . 317,445 |
| 5c. Total levy for bonded indebtedness not | subject to Measure 5 or Measure 50 (to | otal of 5a + 5b |) 5c | . 317,445 |
| PART II: RATE LIMIT CERTIFICATION | | | | |
| 6. Permanent rate limit in dollars and cents | s per \$1,000 | | 6 | 2.1004 |
| 7. Election date when your new district re | eceived voter approval for your permane | ent rate limit . | 7 | , |
| 8. Estimated permanent rate limit for new | | | | |

| Purpose | Date voters approved | First tax year | Final tax year | Tax amount - or - rate |
|--|-----------------------------|----------------|----------------|-------------------------------|
| (operating, capital project, or mixed) | local option ballot measure | levied | to be levied | authorized per year by voters |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

| Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES* | | | | | | | |
|---|-----------------|--|---------------------------------------|--|--|--|--|
| Description | ORS Authority** | Subject to General Government Limitation | Excluded from Measure 5 Limitation | | | | |
| | | | | | | | |
| | | | | | | | |

*If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

**The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

150-504-073-7 (Rev. 10-20)

(see the back for worksheet for lines 5a, 5b, and 5c)

File with your assessor no later than JULY 15, unless granted an extension in writing.

FORM LB-50