



MID-COLUMBIA FIRE & RESCUE PUBLIC MEETING NOTICE

A public meeting of the Mid- Columbia Fire & Rescue Board of Directors will be conducted on **Monday, April 21st, 2025, at 5:30 p.m. PST**, at Station 1, 1400 W. 8th Street, The Dalles, OR 97058. The public may observe and/or listen to the meeting virtually by using either the link or the telephone number and access code provided on the Board agenda as attached and located on the Fire District's website at www.mcfr.org.



Board Meeting Agenda

April 21st, 2025

5:30 p.m.

Mid-Columbia Fire and Rescue Station 1
1400 West 8th Street, The Dalles, Oregon

1) Call Meeting to Order

2) Pledge of Allegiance

3) Roll Call

4) Agenda Changes

5) Minutes

- a) Review of Minutes – Monday, March 17th, 2025.

6) Public Comment

- a) During this portion of the meeting, a citizen may speak on any subject upon being recognized by the Board President. The citizen must state their name, address, and their discussion topic for the minutes. Five minutes per person will be allowed. If a response by the District is requested, the speaker will be referred to the Fire Chief for further action. At the discretion of the Board President, the issue may appear on a future meeting agenda for Fire District consideration.
- b) The public may observe and/or listen to the meeting virtually by using either the link or the telephone number and access code provided below:

TELEPHONE NO.: +1 (631) 992-3221

AUDIO ACCESS CODE: 682-653-835

Please register for MCFR Board Meeting (April 2025) on April 21st, 2025 5:30 PM PDT at:
<https://attendee.gotowebinar.com/register/4379494898043169882>

After registering, you will receive a confirmation email containing information about joining the webinar.

7) Financial Reports

- a) Balance Sheets/Combined Cash Accounts
- b) Ambulance Service Financial Report

8) Committee Reports

- a) Urban Renewal Report – Director Denstedt

9) Fire Chief's Report

10) Correspondence

11) Old Business

- a) Standards of Cover
- b) Mosier Fire District Partnership Briefing

12) New Business

13) Good of the Order

14) Adjournment

OUR MISSION:

"We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property."

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least 48 hours in advance.



MINUTES

Mid-Columbia Fire and Rescue
Board of Directors Meeting
In Person / Virtually Held
1400 West 8th Street, The Dalles, OR 97058
March 17, 2025

1) **CALL MEETING TO ORDER**

- a) President Jacobs called the Mid-Columbia Fire and Rescue to order at 5:30 p.m.

2) **PLEDGE OF ALLEGIANCE**

- a) President Jacobs led the Pledge of Allegiance.

3) **ROLL CALL**

- a) Directors Present: David Jacobs, Diana Bailey, Dick Schaffeld, Corey Case, and Walter Denstedt.
- b) Staff Present: Chief David Jensen, Division Chief Josh Beckner, Division Chief Chris Grant, Division Chief Jay Wood, Division Chief Adam Cole, and Office Manager Stephanie Ziegler.
- c) Others Present: Legal Counsel Andrew Meyers.

4) **AGENDA CHANGES**

- a) Introduction of new Apprentices after Public Comment.

5) **MINUTES**

- a) Minutes from February 24, 2025, meeting stand approved as written.

6) **PUBLIC COMMENT**

- a) None.
- b) Division Chief Cole introduced the 5 new Apprenticeship recruits to the board.

7) **FINANCIAL REPORTS**

- a) Balance Sheets/Combined Cash Accounts – President Jacobs ask if there were any questions, Chief Jensen stated he had two things to discuss. The first was purchasing two new ambulances. He stated that the ambulances have been budgeted for the past year. He also stated that when the last two ambulances were purchased the price was \$215,000, however now the price is a lot higher. He also stated that it is a two-year build and stated that now is the time to purchase new ambulances. Chief Jensen also stated that the money is already allocated for the purchase. Discussion followed.
- b) The second item Chief Jensen wanted to discuss was to let the board know that the City Finance Director has given her notice that she is leaving the city. The city gave us notice that they may not be able to continue to do our financials. The City Manager stated that he wanted to give us notice but that they wouldn't know what will happen until they hire someone. Chief Jensen stated he is looking at alternatives.



- c) Ambulance Service Financial Report – No questions asked.

8) **COMMITTEE REPORTS**

- a) Urban Renewal Report – Director Denstedt reported that the Urban Renewal meeting was scheduled for tomorrow night March 18th. Director Denstedt stated that one of the topics would be the old Sunshine Biscuit Factory. Sunshine Mill is requesting funds for a feasibility study, they would like to put in a pickleball court, hotel and a swimming pool on the top. Director Bailey stated that she thought they had a list for who would receive the dollars before this request came in, that the funds were already earmarked for other projects. Director Denstedt also stated that Urban Renewal will pay 75% to restaurants to upgrade their hood systems for fire suppression. He also spoke about residential units and if they Urban Renewal allowed residential then he would like to see them requiring they install a fire sprinkler systems. He would like someone to come to one of the Urban Renewal meetings to give a presentation on why fire suppression in residential units is important. Chief Jensen stated that he and Chief Grant would be happy to attend a meeting to do a presentation.

9) **FIRE CHIEF'S REPORT**

- a) Chief Jensen's Report – Included in board packet.
- b) Chief Beckner's Report – Included in board packet.
- c) Chief Wood's & Chief Grant Report – Both Included in board packet together.
- d) Chief Cole's Report – Included in board packet.

10) **CORRESPONDENCE**

- a) None.

11) **OLD BUSINESS**

- a) None.

12) **NEW BUSINESS**

- a) Standards of Coverage Overview – Chief Jensen had handed out a booklet on the Standards of Coverage at the beginning of the meeting and gave an overview of the booklet and how it was laid out, advising the board that they could go through the booklet and then come back at next month's meeting with any questions they might have or with approval for adoption. Chief Jensen stated that once the Standards of Coverage is approved it will become what we always follow. Much discussion followed. President Jacobs stated this will be looked at next month's board meeting.
- b) Mosier Fire District Update – Chief Jensen gave the board an update on Mosier Fire District, stating that he has meet with the Mosier Fire District board a few times regarding what Mosier is looking for. Chief Jensen is bringing it to the board to see how the board would like him to proceed. He stated that Mosier board has looked at other districts by the consensus of their board is to work with MCFR. Director Bailey and Director Schaffeld would like to see what their liabilities and finances are. There was lots



of discussion. Chief Jensen stated he would like to see a strong Mosier because their fires become MCFR's fires. Chief Jensen stated he would continue to get more information and will bring back a report to the board. Discussion to be continued.

13) GOOD OF THE ORDER

- a) The open house for Chief Wood will be Friday March 21st. The Awards Banquet will be May 3rd.

14) ADJOURNMENT

- a) President Jacobs adjourned the meeting at 6:49 p.m.

Board President

Secretary/Treasurer

MID-COLUMBIA FIRE & RESCUE
 COMBINED CASH INVESTMENT
 MARCH 31, 2025

GENERAL FUND

COMBINED CASH ACCOUNTS

01-0-1009-00	LGIP	6,872,847.47
01-0-1020-00	PAYPAL BURN PERMIT ACCOUNT	109.77
01-0-1025-00	COLUMBIA BANK PAYPAL ACCOUNT	.00
01-0-1030-00	CHECKING ACCOUNT	.00
01-0-1031-00	CHECKING ACCOUNT	578,826.02
01-0-1040-00	PETTY CASH	125.00
01-0-1075-00	AR CASH CLEARING	.00
	TOTAL COMBINED CASH	<u>7,451,908.26</u>
	TOTAL UNALLOCATED CASH	<u><u>7,451,908.26</u></u>

CASH ALLOCATION RECONCILIATION

10	ALLOCATION TO GENERAL FUND	5,163,085.77
20	ALLOCATION TO FF EQUIPMENT & SU	342,290.34
25	ALLOCATION TO FIREMED	103,687.68
30	ALLOCATION TO STACKER BUTTE	54,335.99
35	ALLOCATION TO DEBT SERVICE	393,015.16
40	ALLOCATION TO TECHNICAL RESCUE	56,826.89
45	ALLOCATION TO CAPITAL PROJECT	.00
50	ALLOCATION TO EQUIPMENT RESER	718,676.05
51	ALLOCATION TO BUILDING RESERVE	280,289.91
52	ALLOCATION TO TRAINING RESERVE	201,346.44
53	ALLOCATION TO RETIREMENT LIABILI	138,354.03
55	ALLOCATION TO BOND PRINCIPAL RE	.00
	TOTAL ALLOCATIONS TO OTHER FUN	7,451,908.26
	ALLOCATION FROM COMBINED CASH	<u>(7,451,908.26)</u>
	ZERO PROOF IF ALLOCATIONS BALA	<u><u>.00</u></u>

MID-COLUMBIA FIRE & RESCUE

BALANCE SHEET

MARCH 31, 2025

GENERAL FUND

ASSETS

10-0-1000-00	CASH ALLOCATION	5,163,085.77	
10-0-1015-00	PETTY CASH	.00	
10-0-1049-00	AMBULANCE	.00	
10-0-1050-00	AMBULANCE A/R	.00	
10-0-1055-00	AMB BILLING SERVICE A/ R	.00	
10-0-1065-00	A/R AMBULANCE HOLDING	.00	
10-0-1069-00	BAD DEBT ALLOWANCE	.00	
10-0-1080-00	A/R TAXES - GENERAL FUND	.00	
10-0-1085-00	OTHER RECEIVABLES - GF	.00	
10-0-1090-00	GRANT RECEIVABLE	.00	
10-0-1200-00	MISCELLANEOUS A/R	.00	
10-0-1250-00	AR BILLINGS	.00	
10-0-1499-00	UNDEPOSITED FUNDS	.00	
10-0-1510-00	MACHINERY AND EQUIPMENT	4,163,122.84	
10-0-1520-00	BUILDINGS AND STRUCTURES	3,514,225.18	
10-0-1530-00	LAND AND IMPROVEMENTS	71,508.00	
10-0-1600-00	AMOUNT PROV - LTD AERIAL	.00	
10-0-1601-00	AMOUNT PROV - LTD BONDS	.00	
10-0-1602-00	AMOUNT PROV LTD - COPIER	.00	
10-0-1603-00	AMOUNT PROV - LTD LAPTOPS	.00	
10-0-1605-00	AMOUNT PROV - 2005 BONDS	.00	
10-0-1700-00	PREPAID EXPENSES	.00	
	TOTAL ASSETS		<u>12,911,941.79</u>

LIABILITIES AND EQUITY

MID-COLUMBIA FIRE & RESCUE

BALANCE SHEET

MARCH 31, 2025

GENERAL FUND

LIABILITIES

10-0-2010-00	GENERAL FUND A/P	.00
10-0-2010-02	AMBULANCE BILLING PAYABLE	.00
10-0-2011-00	LIFE FLIGHT A/P	.00
10-0-2012-00	RETAINAGE PAYABLE	.00
10-0-2015-00	ACCRUED COMP ABSENCE	.00
10-0-2015-01	ACCRUED WAGES	.00
10-0-2023-00	SHORT TERM HOLDING ACCOUNT	.00
10-0-2060-00	DEF REVENUE	.00
10-0-2065-00	OFFSET BEGINNING BALANCE	(11,630,809.74)
10-0-2100-00	BONDS PAYABLE LT	.00
10-0-2105-00	PAYROLL LIABILITIES	.00
10-0-2106-00	CHILD SUPPORT PAYABLE	.00
10-0-2107-00	GARNISHMENTS PAYABLE	.00
10-0-2110-00	UNION HOUSE FUND	.00
10-0-2111-00	ADMINISTRATION HOUSE FUND	.00
10-0-2115-00	HOLIDAY BANK	.00
10-0-2120-00	SHORT TERM DISABILITY	.00
10-0-2121-00	CANCER FUND	.00
10-0-2121-01	AFLAC ACCIDENT INSURANCE	.00
10-0-2121-02	AFLAC SHORT TERM DISABILITY	.00
10-0-2122-00	ADULT/FAMILY SERVICES	.00
10-0-2123-00	CELL PHONE	.00
10-0-2124-00	MEDICAL INSURANCE	.00
10-0-2124-01	DEPENDENT CARE	.00
10-0-2124-02	UNREIMBURSED MED EXPENSES	.00
10-0-2124-03	PEHP PAYABLE	.00
10-0-2125-00	PAYROLL ASSET	.00
10-0-2125-01	THE DALLES COUNTRY CLUB	.00
10-0-2126-00	OTFCU	.00
10-0-2126-01	CRBC	.00
10-0-2127-00	STANDARD RETIREMENT	.00
10-0-2127-01	TRANSAMERICA	.00
10-0-2127-02	EMPLOYEE RETIREMENT	.00
10-0-2127-03	NATIONWIDE RETIREMENT	.00
10-0-2127-04	UNITED MISSOURI BANK	.00
10-0-2127-05	FIDELITY	.00
10-0-2128-00	AMERICAN FUNDS	.00
10-0-2128-01	SAFECO/SYMETRA	.00
10-0-2128-04	NW MUTUAL DEFERRED COMP	.00
10-0-2128-05	OLIVER CAPITAL DEFERRED COMP	.00
10-0-2129-00	LIFE INSURANCE	.00
10-0-2130-00	UNION DUES	.00
10-0-2130-01	ADDITIONAL UNION DUES	.00
10-0-2131-00	FLEX-TRAN LOAN	.00
10-0-2140-00	PERS POLICE/FIRE UNITS	942.78
10-0-2160-00	WORKERS' COMP	462.50
10-0-2200-00	FEDERAL W/H TAXES PAYABLE	.00
10-0-2210-00	MEDICARE TAXES PAYABLE	.00
10-0-2220-00	STATE W/H TAXES PAYABLE	.00
10-0-2221-00	HOLIDAY ACCRUALS	.00
10-0-2222-00	EMPLOYEE DRAWS	.00
10-0-2223-00	STATE OTT TAXES PAYABLE	893.42
10-0-2224-00	OREGON PAID LEAVE PAYABLE	8,934.60
10-0-2249-00	CAPITAL LEASES A/P	.00
10-0-2250-00	CAPITAL LEASES PAYABLE LT	.00

MID-COLUMBIA FIRE & RESCUE
BALANCE SHEET
MARCH 31, 2025

GENERAL FUND

10-0-2251-00	AERIAL LEASE LT DEBT	.00	
10-0-2252-00	AERIAL LEASE LT	.00	
10-0-2253-00	COPIER LEASE LT	.00	
10-0-2254-00	LAPTOP LEASE LT	.00	
10-0-2255-00	BLUMENTHAL REPAYMENT LOAN	.00	
10-0-2256-00	2005 BONDS PAYABLE LT	.00	
10-0-2300-00	457 CLEARING	.00	
		.00	
	TOTAL LIABILITIES		(11,619,576.44)
	<u>FUND EQUITY</u>		
10-0-3300-00	FIXED ASSETS	.00	
10-0-3381-00	INVESTMENT IN FIXED ASSETS	.00	
10-0-3500-00	FUND BALANCES	.00	
10-0-3551-00	PPA	.00	
10-0-3552-00	GENERAL FUND	11,630,809.68	
10-0-3570-00	CAPITAL ASSETS	7,748,856.02	
10-0-3570-01	RESTATED MODIFIED CASH	.00	
10-0-3900-00	RETAINED EARNINGS	.00	
10-0-3999-99	UNAPPROPRIATED FUND BALANCE	.00	
	REVENUE OVER EXPENDITURES - YTD	5,151,852.53	
		24,531,518.23	
	BALANCE - CURRENT DATE		24,531,518.23
	TOTAL FUND EQUITY		24,531,518.23
	TOTAL LIABILITIES AND EQUITY		12,911,941.79

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
10-0-4300-00 BEGINNING FUND BALANCE	.00	4,454,656.00	4,179,801.00	(274,855.00)	106.6
10-0-4990-00 TAXES - PRIOR YEAR	3,261.57	88,775.96	130,000.00	41,224.04	68.3
10-0-4991-00 GF-INTEREST EARNED	20,004.14	163,263.47	120,000.00	(43,263.47)	136.1
10-0-4997-00 TAXES - CURRENT YEAR	67,034.47	4,067,732.50	4,486,000.00	418,267.50	90.7
10-0-4998-00 AMBULANCE REVENUE	164,370.42	1,274,522.47	1,490,000.00	215,477.53	85.5
10-0-4998-01 FIRE PROTECTION AGREEMENTS	.00	.00	10,000.00	10,000.00	.0
10-0-4998-04 GEMT AMBULANCE REVENUE	6,124.00	171,188.97	500,200.00	329,011.03	34.2
10-0-4998-07 TRANSFER FROM FIREMED	.00	.00	5,000.00	5,000.00	.0
10-0-4998-08 TRANSFER FROM RET LIAB. FUND	.00	.00	110,000.00	110,000.00	.0
10-0-4999-00 GF-MISC REVENUE	2,885.00	70,071.39	84,000.00	13,928.61	83.4
10-0-4999-02 GRANT PROCEEDS	.00	.00	35,000.00	35,000.00	.0
TOTAL REVENUE	263,679.60	10,290,210.76	11,150,001.00	859,790.24	92.3

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>ADMIN - PERSONAL SERVICES</u>					
10-1-6401-00 FIRE CHIEF	14,030.78	128,381.62	173,421.00	45,039.38	74.0
10-1-6402-00 ASSISTANT CHIEF	.00	66,813.25	160,352.00	93,538.75	41.7
10-1-6402-03 DIVISION CHIEF - OPERATIONS	49,081.57	354,797.61	446,281.00	91,483.39	79.5
10-1-6403-07 OFFICE MANAGER / ADMIN. CLERK	5,864.37	52,220.83	69,814.00	17,593.17	74.8
10-1-6407-01 UNIFORMS - ADMINISTRATION	.00	5,284.20	5,000.00	(284.20)	105.7
10-1-6414-01 VACATION ADMIN/ HRA / VEBA	37,217.21	78,597.21	81,320.00	2,722.79	96.7
10-1-6415-01 SICK LEAVE ADMIN / HRA / VEBA	12,210.86	28,400.22	31,815.00	3,414.78	89.3
10-1-6421-02 RETIREMENT - ADMINISTRATION	15,225.38	133,938.71	189,819.00	55,880.29	70.6
10-1-6421-03 PEHP - ADMINISTRATION	1,371.91	11,933.52	16,998.00	5,064.48	70.2
10-1-6422-01 WORKERS COMP - ADMINISTRATION	26.20	2,139.35	4,000.00	1,860.65	53.5
10-1-6423-01 LIFE INSURANCE - ADMIN	622.96	2,491.84	2,000.00	(491.84)	124.6
10-1-6424-01 HEALTH INS - ADMINISTRATION	6,041.54	81,687.65	146,350.00	64,662.35	55.8
10-1-6424-04 OCC. HEALTH - ADMINISTRATION	.00	1,179.00	6,750.00	5,571.00	17.5
10-1-6426-01 LONG TERM DISABILITY - ADMIN	347.35	2,942.89	6,294.00	3,351.11	46.8
10-1-6430-01 OREGON PAID LEAVE ADMIN	175.22	1,785.05	3,853.00	2,067.95	46.3
10-1-6430-02 MEDICARE - ADMINISTRATION	650.77	6,719.15	12,749.00	6,029.85	52.7
10-1-6430-03 DEFINED CONT. - ADMIN	2,852.60	31,485.56	49,431.00	17,945.44	63.7
TOTAL ADMIN - PERSONAL SERVICES	145,718.72	990,797.66	1,406,247.00	415,449.34	70.5

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>PUBLIC SAFETY - PERSONAL SRVCS</u>					
10-2-6403-02 CAPTAIN	24,745.29	224,511.18	361,600.00	137,088.82	62.1
10-2-6404-00 LIEUTENANT	13,115.58	176,301.67	312,500.00	136,198.33	56.4
10-2-6405-01 FIREFIGHTER	100,331.44	1,067,895.46	2,114,100.00	1,046,204.54	50.5
10-2-6405-02 SINGLE ROLE - EMS	4,593.26	70,796.08	135,000.00	64,203.92	52.4
10-2-6406-00 EMPLOYEE EVENTS	2,016.00	8,846.87	21,250.00	12,403.13	41.6
10-2-6407-00 UNIFORMS - PUBLIC SAFETY	727.50	8,555.75	42,195.00	33,639.25	20.3
10-2-6414-00 HOLIDAY	831.78	37,942.60	89,039.00	51,096.40	42.6
10-2-6414-01 VACATION	.00	.00	79,181.00	79,181.00	.0
10-2-6414-02 FUNERAL LEAVE	.00	3,184.38	.00	(3,184.38)	.0
10-2-6415-00 SICK OT	10,786.34	250,408.95	96,075.00	(154,333.95)	260.6
10-2-6415-01 SICK LEAVE REDEMPTION	.00	.00	12,500.00	12,500.00	.0
10-2-6416-01 FIRE	761.88	46,968.27	71,538.00	24,569.73	65.7
10-2-6416-02 AMBULANCE	12,186.54	95,408.48	53,500.00	(41,908.48)	178.3
10-2-6416-04 TECH RESCUE	.00	141.09	32,025.00	31,883.91	.4
10-2-6416-05 TRAINING	3,072.29	14,992.73	64,284.00	49,291.27	23.3
10-2-6416-06 OTHER	7,326.87	35,533.48	80,200.00	44,666.52	44.3
10-2-6416-07 AMBULANCE STAND-BY	836.50	10,191.17	9,500.00	(691.17)	107.3
10-2-6417-00 FLSA	4,903.39	50,159.31	73,306.00	23,146.69	68.4
10-2-6421-00 RETIREMENT - PUBLIC SAFETY	41,779.33	432,907.14	720,156.00	287,248.86	60.1
10-2-6421-01 PEHP PLAN - PUBLIC SAFETY	2,996.82	28,756.76	55,394.00	26,637.24	51.9
10-2-6422-00 WORKERS' COMPENSATION	35.62	124,152.96	121,000.00	(3,152.96)	102.6
10-2-6423-00 LIFE INSURANCE	3,530.09	14,120.36	19,520.00	5,399.64	72.3
10-2-6424-00 HEALTH INSURANCE	40,339.11	351,586.70	619,712.00	268,125.30	56.7
10-2-6424-03 OCCUPATIONAL HEALTHCARE	3,135.00	12,540.00	54,350.00	41,810.00	23.1
10-2-6426-00 LONG TERM DISABILITY	1,172.66	11,774.74	25,700.00	13,925.26	45.8
10-2-6430-00 MEDICARE	2,920.76	31,419.79	54,525.00	23,105.21	57.6
10-2-6430-01 DEFINED CONTRIBUTION	7,328.26	81,620.13	129,700.00	48,079.87	62.9
10-2-6430-02 OREGON PAID LEAVE	787.21	8,355.96	14,230.00	5,874.04	58.7
10-2-6531-00 PAYROLL EXPENSES / SS	.00	7,213.16	11,300.00	4,086.84	63.8
TOTAL PUBLIC SAFETY - PERSONAL SRVCS	290,259.52	3,206,285.17	5,473,380.00	2,267,094.83	58.6

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>PUBLIC SAFETY - MATERIALS</u>					
10-3-6434-00	316.35	97,009.35	106,466.00	9,456.65	91.1
10-3-6435-00	503.00	1,466.84	7,000.00	5,533.16	21.0
10-3-6436-00	1,296.00	32,600.09	45,290.00	12,689.91	72.0
10-3-6437-00	.00	.00	4,850.00	4,850.00	.0
10-3-6441-00	3,755.12	28,710.44	36,778.00	8,067.56	78.1
10-3-6441-01	.00	329.69	1,600.00	1,270.31	20.6
10-3-6441-02	.00	402.75	600.00	197.25	67.1
10-3-6442-00	105.43	964.47	3,500.00	2,535.53	27.6
10-3-6443-00	589.70	2,585.70	4,000.00	1,414.30	64.6
10-3-6445-01	29.98	1,233.84	2,500.00	1,266.16	49.4
10-3-6446-00	4,261.00	39,849.23	70,500.00	30,650.77	56.5
10-3-6451-00	.00	9,766.47	18,850.00	9,083.53	51.8
10-3-6453-00	3,610.17	31,328.13	40,000.00	8,671.87	78.3
10-3-6453-01	.00	.00	3,000.00	3,000.00	.0
10-3-6454-00	.00	3,112.74	4,450.00	1,337.26	70.0
10-3-6457-02	300.72	2,023.81	2,300.00	276.19	88.0
10-3-6457-03	554.49	881.77	9,250.00	8,368.23	9.5
10-3-6457-04	984.43	5,124.54	12,080.00	6,955.46	42.4
10-3-6457-05	3,217.48	6,155.48	15,975.00	9,819.52	38.5
10-3-6459-00	5,068.39	137,346.13	191,218.00	53,871.87	71.8
10-3-6461-00	.00	29,465.00	29,740.00	275.00	99.1
10-3-6462-00	260.00	29,439.26	72,800.00	43,360.74	40.4
10-3-6462-01	14,843.03	111,981.74	140,297.00	28,315.26	79.8
10-3-6464-00	165.73	2,102.23	4,000.00	1,897.77	52.6
10-3-6465-00	2,757.80	11,372.80	15,000.00	3,627.20	75.8
10-3-6466-00	1,164.41	12,066.38	14,500.00	2,433.62	83.2
10-3-6467-00	1,941.32	15,494.50	23,112.00	7,617.50	67.0
10-3-6468-00	283.28	2,549.52	4,000.00	1,450.48	63.7
10-3-6469-00	552.66	7,422.08	6,780.00	(642.08)	109.5
10-3-6477-00	.00	.00	5,380.00	5,380.00	.0
10-3-6479-00	.00	272.75	6,050.00	5,777.25	4.5
10-3-6480-00	14,500.00	24,500.00	24,500.00	.00	100.0
10-3-6481-00	651.00	6,174.00	3,300.00	(2,874.00)	187.1
10-3-6482-00	4,745.35	54,062.19	95,000.00	40,937.81	56.9
10-3-6482-01	72.76	1,440.40	4,015.00	2,574.60	35.9
10-3-6483-00	.00	297.00	1,500.00	1,203.00	19.8
10-3-6485-00	657.59	8,043.17	11,950.00	3,906.83	67.3
10-3-6485-01	6,293.68	8,520.17	28,618.00	20,097.83	29.8
10-3-6486-00	9,590.05	10,370.67	14,600.00	4,229.33	71.0
10-3-6486-01	.00	9,648.45	23,850.00	14,201.55	40.5
10-3-6487-00	85.00	1,228.20	12,275.00	11,046.80	10.0
10-3-6491-00	.00	32,043.63	277,357.00	245,313.37	11.6
10-3-6495-00	979.16	1,686.83	6,900.00	5,213.17	24.5
10-3-6497-00	.00	1,374.92	2,800.00	1,425.08	49.1
10-3-6502-00	869.29	58,868.98	87,000.00	28,131.02	67.7
10-3-6503-00	.00	725.00	9,000.00	8,275.00	8.1
10-3-6507-00	5,915.89	14,799.69	49,700.00	34,900.31	29.8
10-3-6508-00	2,160.00	3,924.00	6,000.00	2,076.00	65.4
10-3-6510-00	1,328.39	12,480.12	21,946.00	9,465.88	56.9
10-3-6510-01	167.88	5,729.54	7,000.00	1,270.46	81.9
10-3-6511-00	290.00	2,418.72	3,500.00	1,081.28	69.1
10-3-6512-00	379.75	947.79	2,008.00	1,060.21	47.2

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING MARCH 31, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
10-3-6513-00 MISCELLANEOUS EXPENSE	(522.79)	3,260.95	5,300.00	2,039.05	61.5
10-3-6520-00 911 SERVICES	5,234.58	47,111.22	62,815.00	15,703.78	75.0
TOTAL PUBLIC SAFETY - MATERIALS	99,958.07	932,713.37	1,662,800.00	730,086.63	56.1
CAPITAL OUTLAY					
10-4-6533-00 FIREFIGHTING EQUIPMENT	.00	2,798.01	8,050.00	5,251.99	34.8
10-4-6533-01 OFFICE EQUIPMENT	1,500.00	2,924.99	18,025.00	15,100.01	16.2
10-4-6533-05 RADIO EQUIPMENT	.00	2,685.04	5,525.00	2,839.96	48.6
10-4-6533-06 FIRE TRAINING EQUIPMENT	153.99	153.99	.00	(153.99)	.0
10-4-6533-07 FIRE HYDRANT / PREVENTION	.00	.00	6,300.00	6,300.00	.0
TOTAL CAPITAL OUTLAY	1,653.99	8,562.03	37,900.00	29,337.97	22.6
OTHER & TRANSFERS					
10-6-7002-00 DUE TO FF EQUIP & SUPP	.00	.00	61,000.00	61,000.00	.0
10-6-7003-00 DUE TO BLDG RESERVE FUND	.00	.00	40,000.00	40,000.00	.0
10-6-7004-00 DUE TO EQUIPMENT RESERVE	.00	.00	446,000.00	446,000.00	.0
10-6-7007-00 DUE TO STACKER BUTTE	.00	.00	2,350.00	2,350.00	.0
10-6-7008-00 DUE TO TECHNICAL RESCUE	.00	.00	4,000.00	4,000.00	.0
10-6-7009-00 DUE TO RETIREMENT LIABILITY	.00	.00	70,000.00	70,000.00	.0
10-6-7010-00 DUE TO TRAINING FUND	.00	.00	5,000.00	5,000.00	.0
TOTAL OTHER & TRANSFERS	.00	.00	628,350.00	628,350.00	.0
CONTINGENCY					
10-7-8000-00 CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
TOTAL CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
UNAPPROPRIATED FUND BALANCE					
10-8-8600-00 UNAPPROPRIATED ENDING FUND BAL	.00	.00	1,841,324.00	1,841,324.00	.0
TOTAL UNAPPROPRIATED FUND BALANCE	.00	.00	1,841,324.00	1,841,324.00	.0
TOTAL FUND EXPENDITURES	537,590.30	5,138,358.23	11,150,001.00	6,011,642.77	46.1
NET REVENUE OVER EXPENDITURES	(273,910.70)	5,151,852.53	.00	(5,151,852.53)	.0

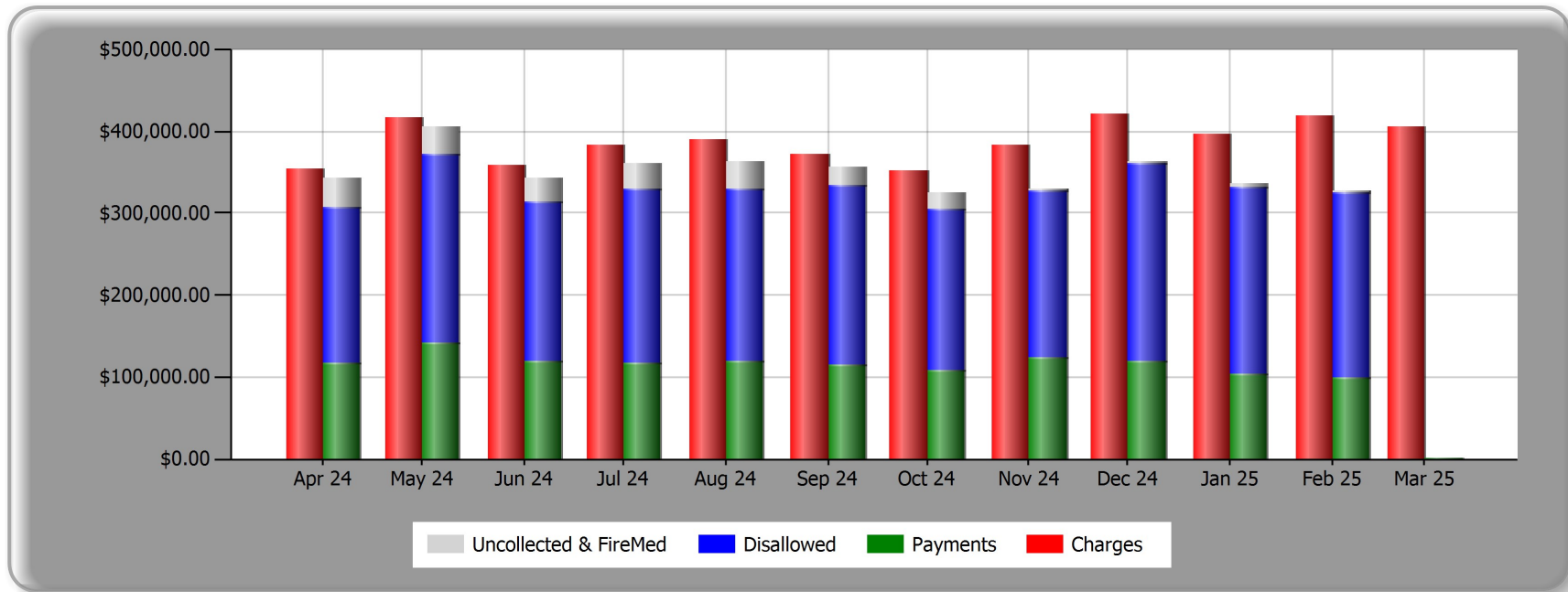
**Mid-Columbia Fire & Rescue
ANNUAL COLLECTION STATISTICS**

Company	Mid-Columbia Fire & Rescue
Date Of Service	4/1/2024
Date Of Service	3/31/2025
Invoices	0

Month	Tickets	Charges	Payments	%	FireMed	%	Disallowed	%	Uncollected	%	Pending	%
Apr 24	188	354,669.43	-118,160.48	33 %	-490.76	0 %	-190,185.08	54 %	-35,372.88	10 %	10,460.23	3 %
May 24	220	416,503.79	-141,302.96	34 %	-1,707.02	0 %	-232,292.74	56 %	-31,930.18	8 %	9,270.89	2 %
Jun 24	190	359,648.67	-119,761.50	33 %	-4,131.62	1 %	-194,017.90	54 %	-25,789.33	7 %	15,948.32	4 %
Jul 24	207	383,247.12	-117,189.20	31 %	-1,250.00	0 %	-212,986.00	56 %	-29,894.63	8 %	21,927.29	6 %
Aug 24	195	390,138.22	-119,449.23	31 %	-1,877.76	0 %	-209,749.39	54 %	-31,999.44	8 %	27,062.40	7 %
Sep 24	185	372,568.24	-114,403.22	31 %	-1,970.56	1 %	-219,878.69	59 %	-20,913.12	6 %	15,402.65	4 %
Oct 24	184	353,494.53	-108,148.06	31 %	-1,149.56	0 %	-197,160.22	56 %	-18,398.89	5 %	28,637.80	8 %
Nov 24	194	383,904.79	-123,319.93	32 %	-900.00	0 %	-206,428.87	54 %	0.00	0 %	53,255.99	14 %
Dec 24	221	422,273.73	-118,646.46	28 %	-1,571.01	0 %	-242,683.23	57 %	0.00	0 %	59,373.03	14 %
Jan 25	206	398,192.42	-104,406.60	26 %	-4,545.02	1 %	-228,541.80	57 %	-4.19	0 %	60,694.81	15 %
Feb 25	220	419,397.83	-100,106.70	24 %	-650.00	0 %	-227,878.20	54 %	0.00	0 %	90,762.93	22 %
Mar 25	210	406,692.34	-1,805.70	0 %	0.00	0 %	0.00	0 %	0.00	0 %	404,886.64	100 %

2,420 4,660,731.11 -1,286,700.04 -20,243.31 -2,361,802.12 -194,302.66 797,682.98

All amounts shown relate directly to each month's charges. They will not reconcile to monthly deposit reports



Fire Chief- Board Report

David Jensen, Fire Chief

March 2025

March

- **Budget Process (Nearly Complete)**

Our internal budget process is nearly complete for Fiscal Year 2025-26. Staff are finalizing budgets for projects for the next fiscal year. We are focusing on creating more efficiencies in our Materials and Services lines and adjusting our Long-range Reserve Fund schedules based on the dramatic increases in apparatus costs.

- **Financial Services Contract**

The City of The Dalles reached out with notification that their Financial Services Director is resigning in the beginning of April. The purpose of reaching out was to discuss whether the City believed it could carry our contract for services forward. After notice, I scheduled a meeting with the City Manager, and we discussed waiting for their hiring of a replacement to determine whether the City believed they could continue our contract. The City did make an offer of employment to a replacement. I will be meeting with the City Manager again to discuss their capacity to continue our contract. It is our hope that the new Financial Director will be able to continue service.

In the meantime, I have reached out to the City of Hood River, and they are unable to begin a contract with us if The Dalles cannot continue our contract. However, the Hood River City Manager did provide several contacts and options for other services. I will inform the board of any developments.

- **Ambulance Interfacility Contract**

I met with Metro West on potential terms of a contract and we had a good meeting, however there was one item we did not fully agree on. The major obstacle was the District's position that Metro West will not compete with MCFR on the ASA contract while under contract with MCFR for interfacility transfers. The resolution of the meeting was that Metro West would return with some language they would agree to. So far, they have not provided any language to consider.

Following this meeting, I met with the Wasco County Administrator to discuss the status of the Ambulance Servicing Area Plan and its pending approval with OHA. He discussed options but did not have a final draft of the plan for review yet. I will continue to watch this progress closely.

After this meeting I met with Adventist Health for a very productive and cordial meeting. We discussed the ability of Adventist to fund various partnerships for interfacility transfers. We also discussed our relationship between the agencies and agreed it was improving but further improvement is important.

- **Standards of Cover Update and Community Risk Assessment (100%)**
The SOC and CRA project is complete in its draft for board review. I briefed the document at the March 17th meeting for the Board of Directors. At this (March) Board meeting, the Board of Directors can decide how they would like to proceed. Ultimately, the final Standards of Coverage should be an adopted standard of the District.
- **Dispatch CAD (Computer Automated Dispatching) (Status Quo)**
At this point, the only delay in completing the CAD replacement project is the data sharing and cost sharing agreement between the City of The Dalles and Wasco County. The parties did meet recently and have set solid timelines for a revised agreement. Out of this there may be an additional “operational Agreement” which MCFR would be a party to. I have not received a draft of this yet.
- **Legislative**
At the request of Mosier Fire District, I submitted “in favor” testimony to the allocation of 2.5 Million additional State dollars into the Mosier “Joint Use Facility” project. The bill they are attached to has many capital projects from across the State and is so far, moving through the process without opposition.
- **ISO (Status Quo, Awaiting Report)**
Our information was submitted by the ISO Field Representative in late February. He anticipates we should hear something back from ISO within one or two months. We look forward to hearing what they have found.

Operations Division

Josh Beckner, Division Chief

March 2025

Staffing

Dual Role – 24 of 26 Positions currently filled.

- (2) Lieutenant Positions vacant
- (2) On Medical Leave w/ undetermined return to work date

Single Role EMS – 1 of 2 positions currently filled.

Single Role Schedule changed to 4 on, 4 off working 12-hour shifts 0800 - 2000

Single Role Wildland – 2 of 5 positions currently hired for the season.

Apprentices – 1 remaining from 2023 group, 5 are in academy.

Administration – 5/5 Positions filled. 4 Chiefs and 1 Office Manager.

Facility Maintenance

- Roofing Contractors pending out of area bids.
- Paint project will happen in April at Station 1 (Upstairs dorm areas and fitness area).
- Working with Day Wireless on Stacker Butte Repeater Monitoring and potential system updates.
- Carpet and flooring repair project at Station 2 will occur in April or May.
- Oregon Equipment will make repairs to the HVAC vent system in late April or early May.

Dispatch CAD Project

- Status Quo. The Project team is nearing a final agreement and scope of work for the contracts.

Operational Projects

- AA&L and Hughes Fire Equipment are working on various vehicle/apparatus projects.
- Engine 21 went to Catalyst in Portland for a transmission repair, this wasn't a planned maintenance item. It has been repaired and is back in service.
- New Brush 23 is being built and will be finished in Spring of 2025.
- CradlePoints from FirstNet have arrived to transition the data access points in Engine 21 and Engine 22 to improve connectivity and reliability of the MDT's.
- Preparing budget draft templates in preparation for the budget process to begin.
- Sea western first turnout order has been placed, second round will occur in next fiscal year.

- We completed an MSA technician course and have (5) certified technicians to work on our packs now. Previously the District had (2) technicians.

EMS Program

- EMS Inventory control updates are ongoing to realize efficiency and reduce any unnecessary expenditures.
- EMS Room has been redesigned for efficiency.

Ongoing Meetings

- Meeting with OSFM regarding CWDG-Community Wildfire Defense Grant
- Meeting with OSFM for CWRR Grant
- Meeting with County for CWDG Grant
- Assist DC Cole with training and testing
- NWCSO Drills
- Board of Directors Meeting
- CAD Meeting
- Radio System Meetings and Work Sessions
- Crisis Response Meeting
- AHCG Meetings
- QA EMS Meeting
- Day Wireless Project Meetings

Emergency Response /Staffing/ Fire Investigations

- All Calls – 3
- Motor Vehicle Accidents – 0
- Fire Response – 1
- Fire Investigation – 0
- Duty Officer – 8 days in February

Response Statistics March

23%

FIRE
Percentage of Total Incidents

75%

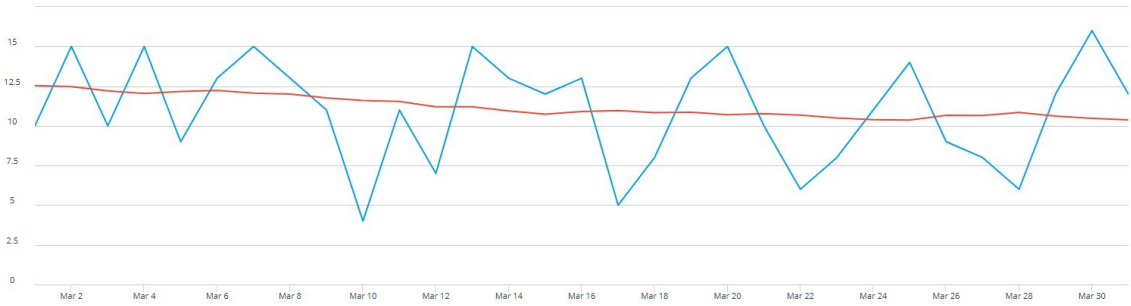
EMS
Percentage of Total Incidents

339

INCIDENTS
In Selected Time Slice

31

DAYS
In Selected Time Slice



Response Performance (Dispatch to On-Scene)

06:59

MM:SS
Average Response Time

11:39

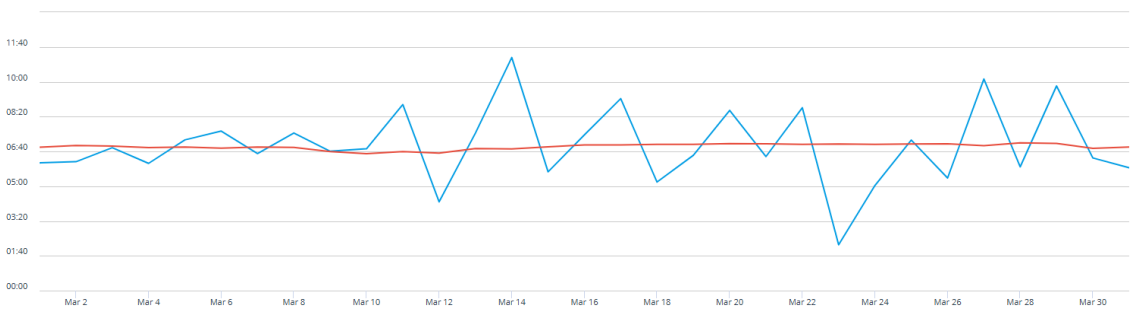
MM:SS
90th Percentile Response Time

31

DAYS
In Selected Time Slice

232

UNIT RESPONSES
In Selected Time Slice



EMS Turnout Times

00:58

MM:SS
Average First Apparatus Turnout Time

01:47

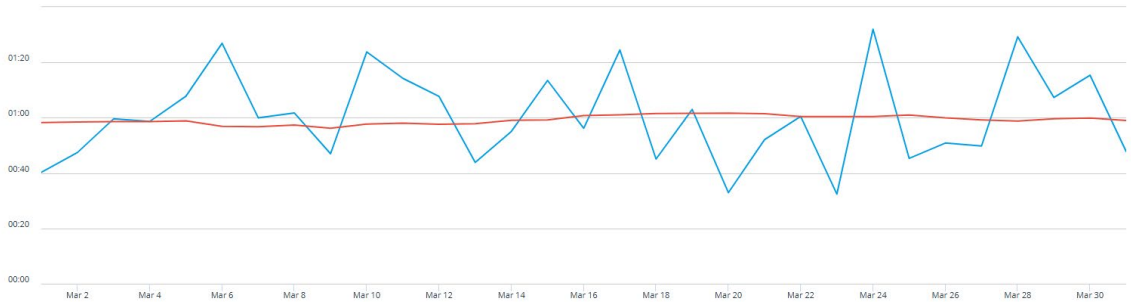
MM:SS
90th Percentile First Apparatus Turnout Time

31

DAYS
In Selected Time Slice

243

INCIDENTS
In Selected Time Slice



Average First Out Apparatus Times

01:07

MM:SS
Average First Apparatus Turnout Time

02:10

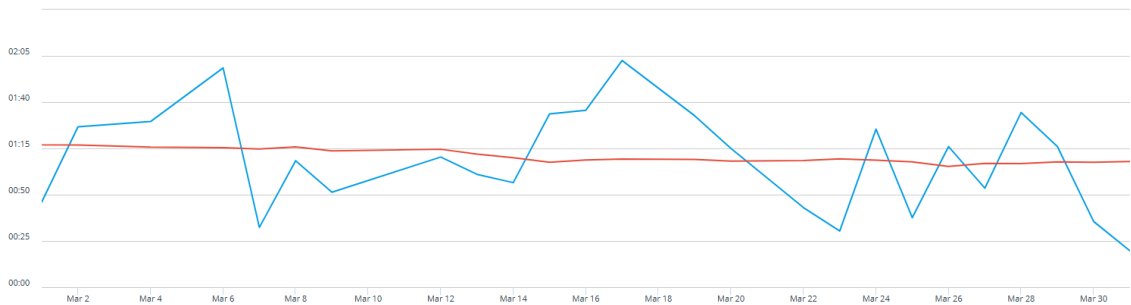
MM:SS
90th Percentile First Apparatus Turnout Time

31

DAYS
In Selected Time Slice

70

INCIDENTS
In Selected Time Slice



Fire Turnout Times

01:07

MM:SS
Average First
Apparatus Turnout
Time

02:10

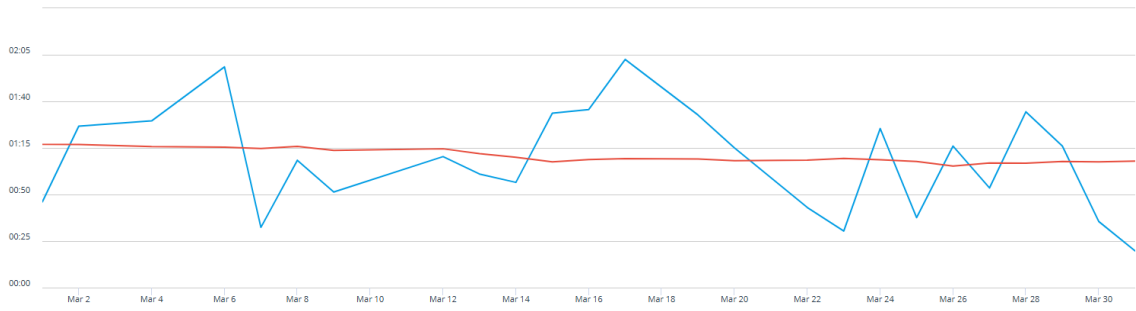
MM:SS
50th Percentile First
Apparatus Turnout
Time

31

DAYS
In Selected Time Slice

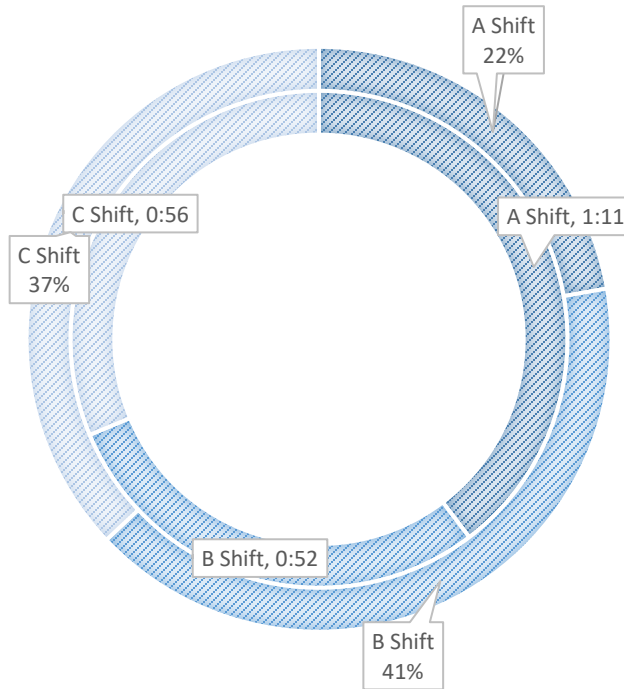
70

INCIDENTS
In Selected Time Slice



AVERAGE TURNOUT TIMES & CALL VOLUME % MARCH

■ A Shift ■ B Shift ■ C Shift ■



Prevention Division

Chris Grant, Division Chief

March 2025

March was filled with learning more about MCFR operations, position expectations, engaging with business owners, community members, and serving as Duty Officer.

Community Risk Reduction [Prevention, Public Education, Code Enforcement]

- Site Team – There were two meetings in March.
- Site Visits – Site visit for an occupancy load determination at Rivers Edge Restaurant. Site visit to Big Dream Church for Christ for adding apartments to lower level.
- Site Visit Google – GOR Campus for a Knox Box Audit
- Community Public Education – Team Teaching – Along with ODF, USFS, and other fire agencies, we were able to share home fire safety and wildfire safety information to an estimated 1,285 students and teachers in our region.
- Attended Chief Jensen's presentation to The Dalles Lion's Club. 40 participants.

Meetings/Training/Safety/Other:

- Staff Meetings, Weekly Planning Meetings and weekly training sessions
- Standards of Cover Review
- Attended February Board Meeting.
- District Officers meeting.
- Met with Granada Theater owner regarding the community wildfire safety forum.
- Met with OSFM regarding Wildland Grant and community education.
- Met with Wasco County Wildfire Coordinator to plan community events.
- Met with Columbia Gorge Safe Kids group.
- Met with planning team for the 2025 Get Ready Event.
- Participated in wildland seasonal interviews.
- Participated with Lieutenanat interviews.
- Instructed Apprentice Academy – Fire Extinguishers and Fire Protection Systems
- Attended South Wasco County Wildfire Safety Forum.
- Attended Columbia Gorge Fire Chief's Association meeting
- Attended Mid-Columbia Fire Prevention Cooperative meeting.

Emergency Response/Staffing/Fire Investigations:

- Duty Officer - 4
- EMS/Motor Vehicle Accident Response – 1
- Fire Response – 1
- All Call – 1
- Fire Investigation – 0

Training Division

Adam Cole, Division Chief

March 2025

- **Training Cadre**
 - The training cadre members are very active and are teaching a large portion of the Apprentice Academy. They are doing a great job in sharing their knowledge and skills with the Apprentices.

- **Apprentices Training**
 - The Apprentices are in their 2nd week of training. The recruits are doing well and are learning fast.

- **Paramedic Student Training**
 - **National Medical Education & Training Center (NMETC)**
 - Firefighters Obrian Daly and Tanner Fletcher are back from their 2-week didactic portion of their Paramedic program. This wraps up their classroom portion and they have moved into their clinical hospital rotations.
 - Firefighters Nicole Clark and Cameron Crowley are progressing through their online portion of their programs. They will be going to their didactic portion in Boston in June.
 - Lieutenant Weldon Ishizaka and Firefighter Kellan Duffy are in the first quarter of their Paramedic programs.

Other Programs & Projects

- The Irons in Fire Conference will be held here May 28th-June 1st.

Meetings/Training/Safety/Other

- CGTA Monthly meetings to discuss regional training.
- Board of Directors Meeting
- I will be attending the Fire Department International Conference (FDIC) in April. I will be evaluating classes and instructors. Captain Cameron Kiyokawa will be in attendance with me. We will be bringing back the skills and knowledge we learn and share with the district.

Emergency Response /Staffing/ Fire Investigations

- All Calls – 2
- Motor Vehicle Accidents – 0
- Fire Response – 1
- Fire Investigation – 0
- Duty Officer – 10 Days

MCFR and Mosier Fire District Service Concept

INTRODUCTION

Mid-Columbia Fire and Rescue (MCFR) and Mosier Fire District (MFD) have had several discussions since 2019 regarding consolidation of services and potential partnership options. These options range from a full merger and the creation of a single fire district or contracting specific services. This document is intended to summarize the current efforts and to forecast potential impacts to MCFR for evaluation and consideration of the Board of Directors.

The timing of this document is prompted by the vacancy of the full-time position for Fire Chief for MFD as well as the upcoming wildland fire season. The Mosier Fire District is currently operating under contract for Fire Chief services two days per week until a more permanent solution is formed. To determine whether a potential combining of resources is mutually beneficial, both districts' current needs should be identified.

MOSIER FIRE DISTRICT NEEDS

Through public board meetings and informational sessions between MCFR administration and MFD Directors, the following topics of importance for MFD are identified.

- Fill the need for the executive position at MFD and maintain stability in leadership
- Desire for the presence of daytime personnel at MFD
- Consistency of training for volunteer personnel
- Consistent leadership/mentorship for new volunteers just beginning to learn about fire service
- Stability in capital outlay (Structures and apparatus) planning and funding
- Maintaining commitment to the Joint Use Facility concept with City of Mosier

MID COLUMBIA FIRE AND RESCUE NEEDS

As identified in the adopted MCFR Strategic Plan and as identified by MCFR Administration, areas where MCFR are looking to benefit from are:

- *Cooperative sharing of resources and collaborative partnership to provide a more efficient emergency response system (Strategic Plan)*
- *Build upon the relationships we have ...and look for opportunities to nurture future partnerships. (Strategic Plan Goal 2)*
- *Create a sound and sustainable budget for future growth (Goal 1)*

- Ensure MFD has a strong and reliable presence for Structural Fire and Wildland response to prevent small or isolated fires from becoming large fires impacting the most at-risk Wildland Urban Interface areas of the MCFR District
- Ensure response from MFD is reliable
- Ensure response from MFD is coordinated
- Ensure response equipment from MFD is safe, reliable, and is operated by a qualified and effective operator
- Ensure responders on MCFR fires are well trained and integrate into operational plans seamlessly
- Develop opportunities to have the entire response area supported with the presence of mutual-aid assistance from the Wy'East Fire District
- Increase funding to support staffing growth for response at both districts

STATUS OF CURRENT OPERATIONS AND POTENTIAL IMPACTS

The following section identifies potential impacts for the MCFR Board of Directors to reference. This is a brief description of the status quo and details the potential impacts of a contractual partnership. These impacts assume a potential partnership would be consolidation through contract for services. The scenario of an interim contract for services would maintain each legal jurisdiction with the anticipation of the option of a ballot measure for consideration by the voters of both districts at some later determined date.

OPERATIONAL

Both districts operate under current automatic and mutual aid agreements. Major fires in each district request resources from the other. For MCFR, automatic and mutual aid agreements are essential to meet the response personnel planning requirements for ISO and its internal operational goals regarding apparatus and personnel on scene.

PERSONNEL

MFD currently has:

- 3 structural firefighters with 3 others in the fire academy at the time of this report.
- 12 Wildland Firefighters (counting the three structural firefighters)
- 6 EMS Responders
- Opportunity for former volunteers who are considering returning to the district.

MCFR currently has:

- 4 Chief Officers (all of which rotate a duty officer schedule to cover duties 24/7)
- 6 officers (Captain and Lieutenants) 1 additional to join in May, and 2 others budgeted and recruiting.
- 16 Current Firefighters, 1 Firefighter to join in May, 1 open due to promotion

- 5 Apprentices are in academy and to be certified in June
- 10 of our Firefighters/Officers are Paramedics, 3 are Intermediate, 3 are Advanced, 11 are EMTs. 1 single role EMS position that is an Intermediate
- Fully staffed, MCFR budgets to have 36 career responders of which 33 are filled.

CALL VOLUME

Based on Wasco County Dispatch records, for 2024 MFD responded to:

Call Type	Jurisdiction of Calls						Total
	DALLESFORT	DUFUR	JFFD	MCFR	MOSIER	SHANIKO	
AUTOMATIC FIRE ALARM					2		2
BURN COMPLAINT				1	3		4
EXTERIOR SMOKE SMOLDERING FIRE				2	11		13
FIRE	2	1	1	26	44		63
FIRE					12		12
STRUCT FIRE		1		11	5		17
VEHICLE FIRE	1			3	2		6
WILDLAND FIRE	1		1	11	14		27
MEDICAL				30	43	2	86
MEDICAL				1	19	2	22
MEDICAL-ALPHA				2	5		7
MEDICAL-BRAVO				4	14		18
MEDICAL-DELTA				15	14		29
MEDICAL-ECHO				1	1		2
MVA BRAVO				1	1		2
MVA DELTA				6			6
Grand Total	2	1	1	59	103	2	168

Mosier totaled 103 requests for service in 2024 within their jurisdictional boundaries. As an important note, these calls were what were dispatched but not necessarily what type of call for service was found on arrival. Also, the chart shows calls dispatched and not calls for service which received an MFD response.

Hood River Fire Depart has the current contract for Ambulance Servicing Area 1 which covers the entire Mosier Fire District boundary (25 Sq. Miles). In the event of a cooperative agreement, and with the assumption of treating all calls for service with an equal response of the current MCFR response plan, MCFR would have needed to ensure response to 65 calls for service. This is

because the response for general medical calls through Bravo level require a single ambulance which would be filled by Hood River Fire Department.

RESPONSE DISTRIBUTION

General Category Fire/EMS Calls for service geolocated for 2024

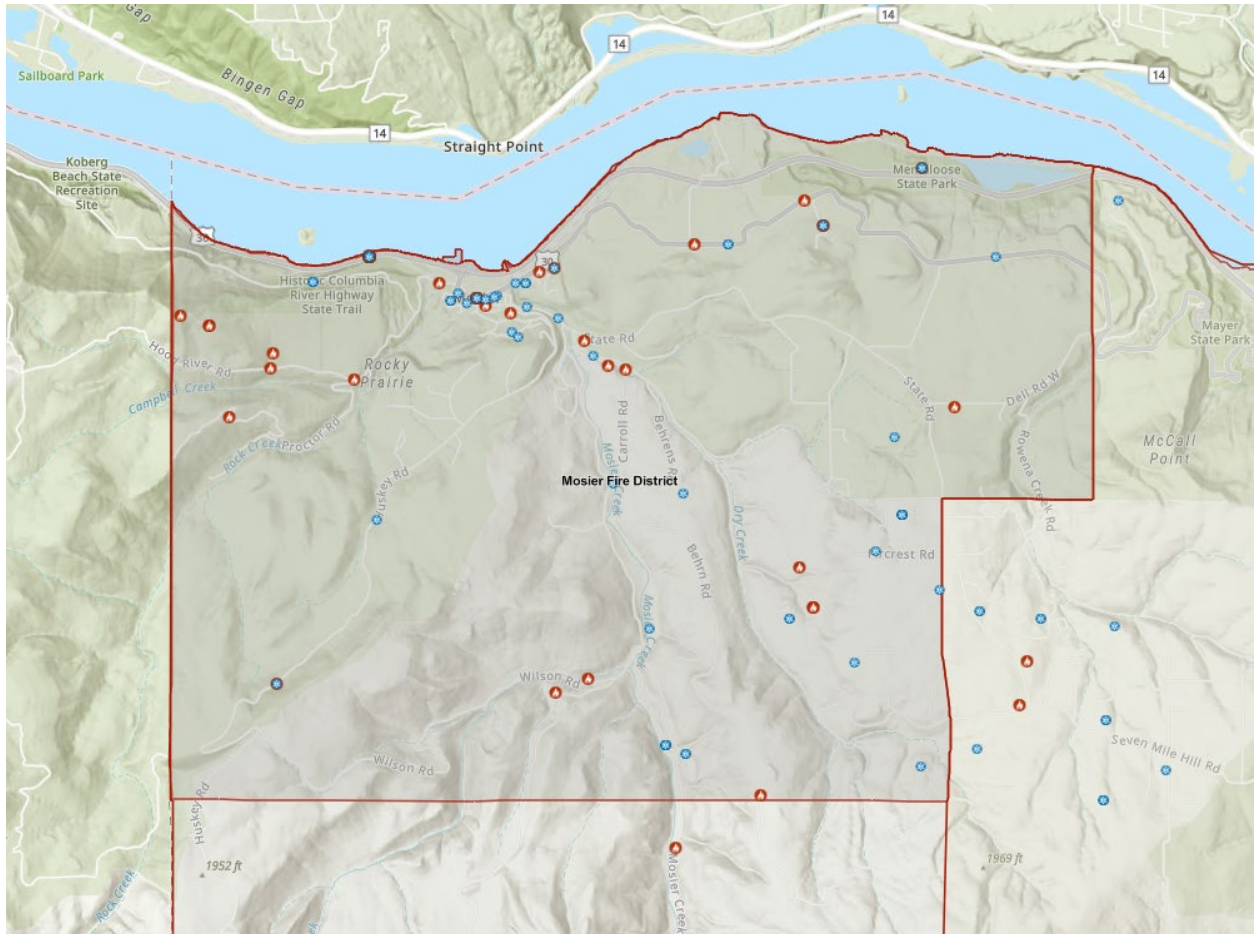


Figure 1 Fire/EMS Calls for Service 2024

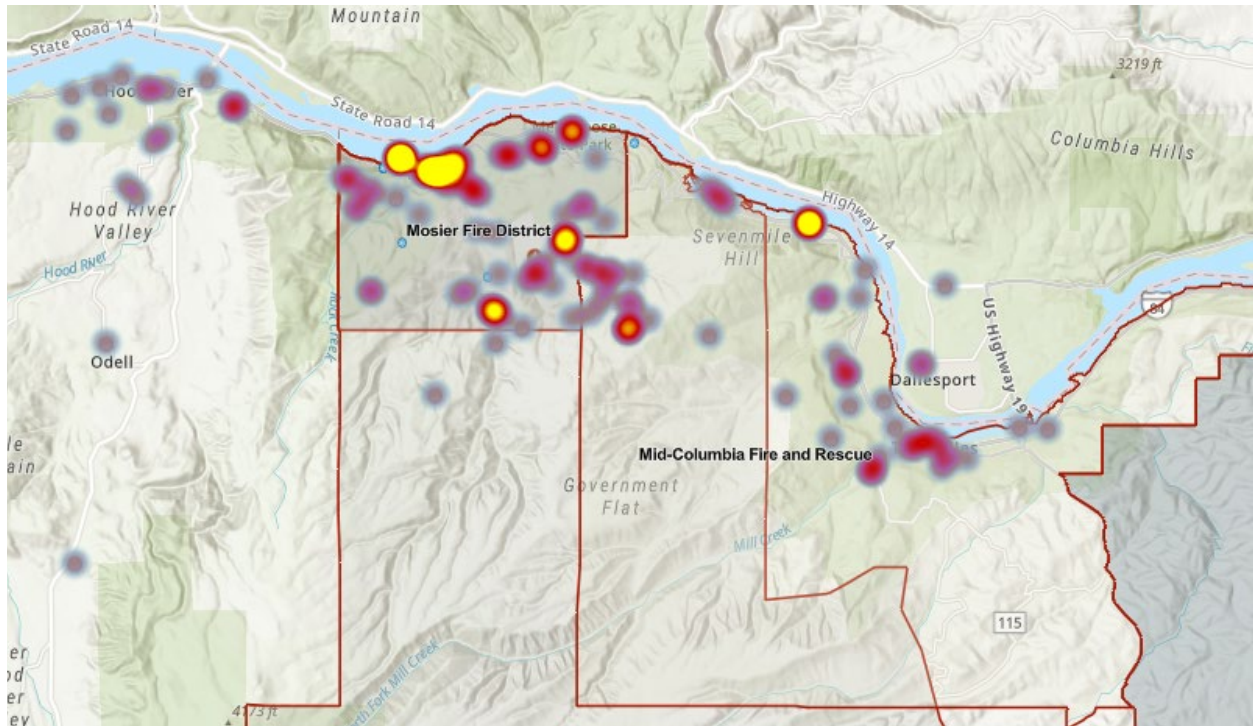


Figure 2 All Calls for Service Heat Map 2024

RESPONSE TIME

Total Response Times include Call Answer Time, Call Processing Time, Turnout Time, and Travel Time. This is the total time needed for an Effective Response Force to arrive on the scene and equipped to perform the necessary function for the call type. This typically requires more than a single individual. The career members at MCFR have a turnout time standard of 60 seconds for EMS calls and 80 seconds for Fire Calls.

We do not have current data to show the status quo of responses MFD currently responds to and the total response time. The goal, however, would be to maintain and develop the contingent of responders in MFD and supplement MCFR resources for calls which require a robust Effective Response Force. Examples of this would be Cardiac Arrest, Structure Fires, Wildland Fires, Technical Rescue, and the like.

CAPITAL EQUIPMENT

After an overview from MFD board members and a site visit by MCFR administration and the MFD contracted Fire Chief, we found three primary areas of capital improvements needed over the next few years (Short Term 1-3 years).

APPARATUS

MFD apparatus are in varying states of condition. Some are serviceable, some may not be worth the cost of repairs, some need replacement to meet safety standards and others may be unnecessary for operations.

Based on the concept of combined services, the reserve firefighting equipment is likely unnecessary in the long term due to the reserves MCFR has in stock. Additionally, the current and planned contingent of personnel does not exceed the capacity of equipment stored in MFD stations.

Other considerations to the amount of apparatus include ISO ratings and requirements. MFD just upgraded its ISO rating to 4 and it would be necessary to maintain this rating. Also, MCFR uses the Station on State Road (Station 13) for its ISO rating on Seven Mile Hill as the station is right on the border of the two jurisdictions.

Apparatus and preliminary proposed status:

Station	Number	Type	Status	Strategy
Station 11	Engine 11	Type 1/ Navistar/ 1000 GPM/ 500 gallon	Good Condition	Maintain
	Brush 13	Type 6/ 2003? / Ford/ 300 gallon	Fair/ Serviceable	Maintain, Plan future upgrade
	Chief 10	Command pickup, Silverado 2013	Good	Transition to EMS response aid car
Station 12	Engine 12	Type 1/ 2003 HME/ 1250 GPM/ 500 gallon	Fair/ Serviceable	Liquidate to fund other capital replacement
	Brush 12	Type 4/ FEPP (Kept Outside due to station size)	Fair/ Potentially not necessary	Turn back to FEPP
	Brush 11	Type 6/ Exhaust system issues/ FEPP	Not serviceable	Turn Back to FEPP
	Tender 12	Ford 650/late 80s/ 1800 gallon	Fair but very aged	Plan replacement with larger capacity and newer apparatus
Station 13	Engine 13	Type 1/ Late 80s H&W/ Front Mount	Fair but very aged	Liquidate and replace with Interface Type 1
	Tender 13	Ford 650/ Late 80s / 1800 gallon	Fair but very aged	Plan replacement with larger capacity and newer apparatus

EQUIPMENT (OTHER THAN APPARATUS)

SCBA equipment is the most expensive single piece of inventory necessary for structural firefighting. Each unit costs over \$10,000 and spare bottles are \$1,200 each. To retain 2 Structure engines with 4 units in each and spare bottles and masks, this will be \$100k in the near future. The Current Fire Hawk MSA units are no longer supported and would need to upgrade at least to the G1 system. MCFR is planning to upgrade its entire system in less than 5 years. In the meantime, used but serviceable options for upgrades to G1 would be needed to maintain OSHA compliance and safety for responders.

FIRE STATIONS

MFD has 3 fire stations within the district. The locations are unchanged from MFD's last merger. This places two fire stations within a very short distance. All stations need maintenance or capital improvements, but one station (Station 12 on Lower State Road) may not be necessary long term.

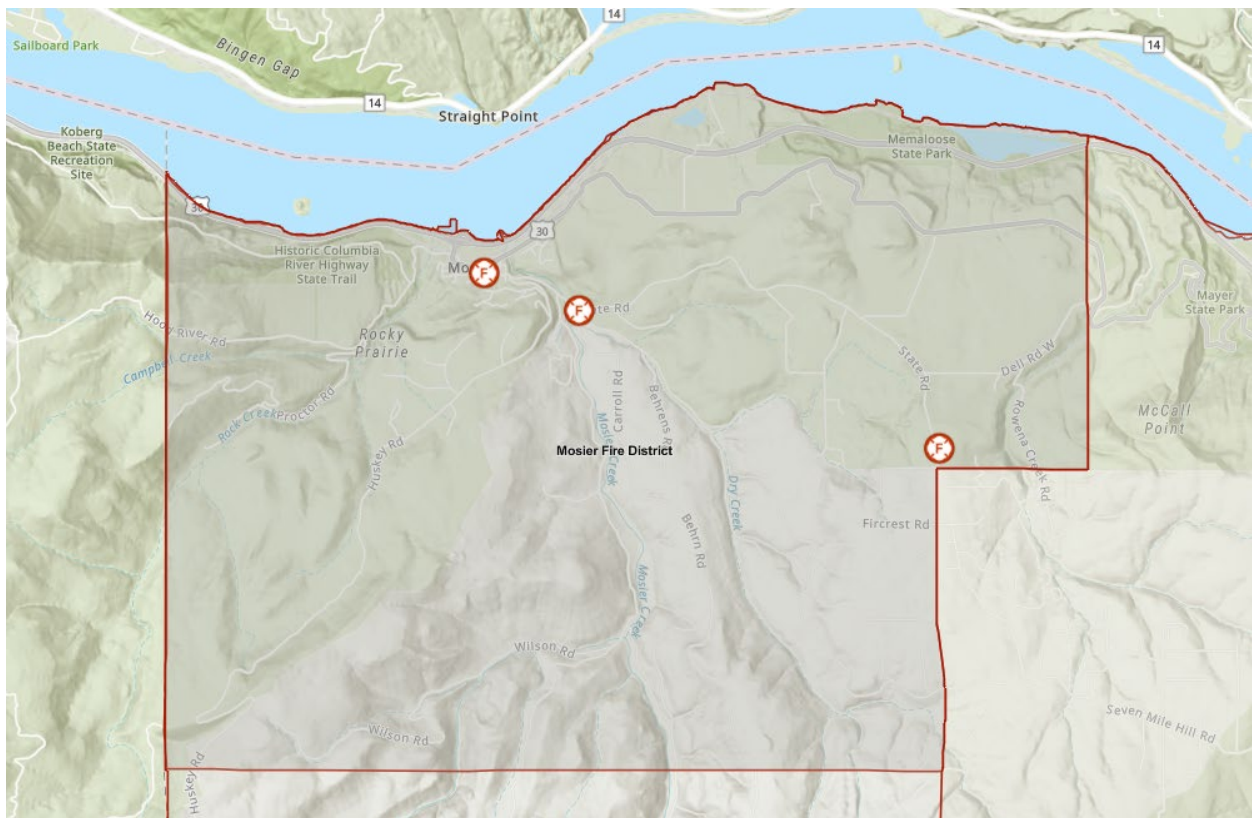


Figure 3 Current Mosier Station Locations

ISO considers travel distance from fire stations. With the potential of discontinuing use of a fire station, the impact to ISO rating should always be considered. The below map (Figure 4) shows the current 5-mile drivable distances (ISO Standard) from the current three fire station locations.

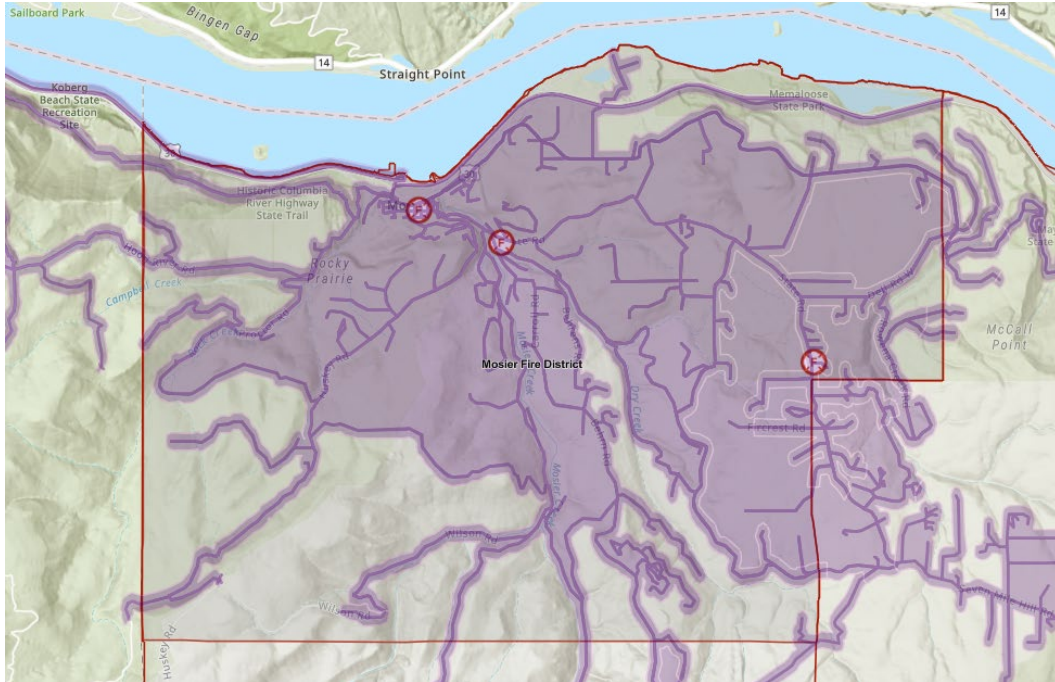


Figure 4 Travel Area from 3 Fire Stations, 5 Miles

Figure 5 depicts reachable travel distances from the lower far West and upper far East fire stations only. The only distance not fully reached by a 5-mile travel distance is a short portion of Wilson Road (.33 Mile) of which there are not any residential structures.

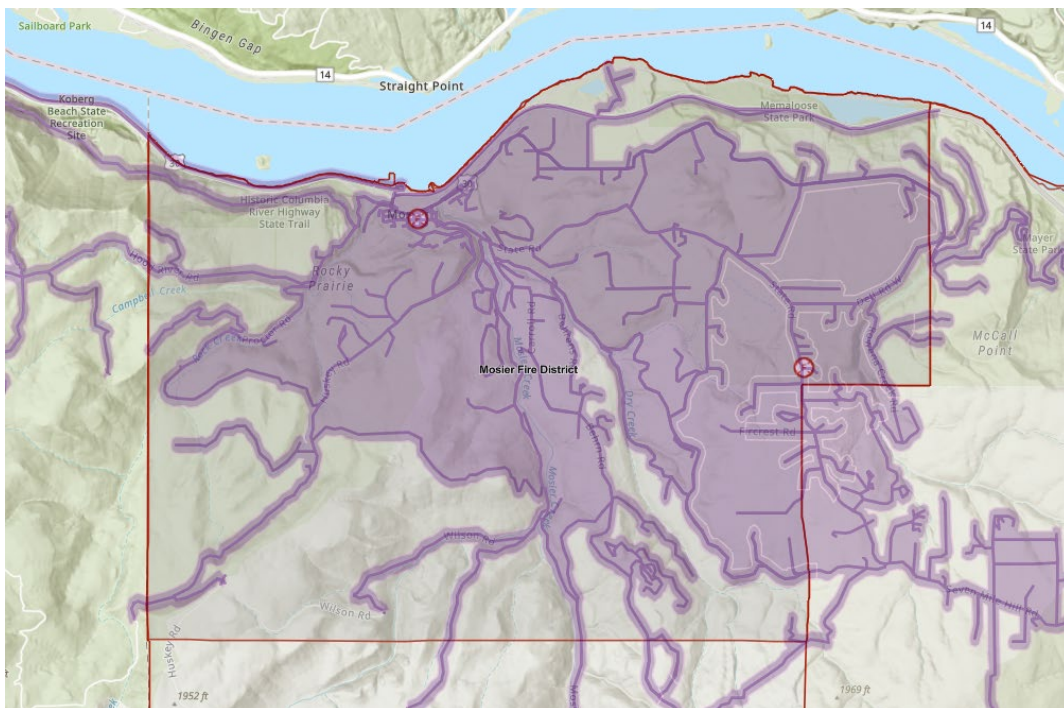


Figure 5 Travel Area from 2 Fire Stations, 5 Miles

OPERATIONAL STRATEGY

With preliminary assessment, we believe maintaining Station 11 (and supporting the Joint Use Facility agreement for a future replacement) and Station 13 (with repairs) are necessary to support the responders of the Mosier Area and ISO. Station 12 requires repair if maintained for storage or otherwise. Alternatively, liquidation of the property may be appropriate.

For apparatus, a goal to maintain 1 or 2 type 5/6 brush engines, 2 type 1 engines (interface style), 1 modern 2500- 3000-gallon water tender, and 1 EMS response vehicle would sufficiently support the response from Mosier. This would require the purchase of a more modern Water tender, and a second interface-style type 1 engine. Alternatively, when MCFR upgrades apparatus, a surplus 4x4 interface engine will be available and may be moved to a Mosier area station.

LEADERSHIP

MOSIER FIRE DISTRICT LEADERSHIP

MFD has historically had a full-time Fire Chief which was stationed in Mosier during the work week. For the past seven years, the Fire Chief has not resided in the MFD jurisdiction, and it is not a current requirement of MFD. The District relies on a contingent of volunteer responders to cover Structural, Wildland, and EMS response. Though MFD does have some volunteers with tenure, they are reduced from previous years for various reasons. Comments from individuals of MFD as well as public have expressed the need for consistent leadership at the executive level. Additionally, there has been an expressed desire for leadership in training, leadership in response, as well as a presence in the City portion of MFD. Due to budget constraints driven by the need for MFD capital projects in facilities, apparatus, and firefighting equipment, this would be very difficult and potentially make the prospect of combined services unfeasible if the desire is to form a mutually beneficial arrangement.

MID COLUMBIA FIRE AND RESCUE LEADERSHIP

Mid-Columbia Fire and Rescue has a Chief Executive Officer (Fire Chief), and three Division Chiefs. This includes a Training Chief, Operations Chief, and Chief of Prevention (Fire Marshal, Community Risk Reduction). MCFR also has an Office Manager which manages the business office. The Fire Chief is the Budget Officer of MCFR and contracts financial services to the City of The Dalles. MCFR has three Captains that manage an area of responsibility: Firefighting Equipment/EMS supplies, Apparatus Maintenance, and Facilities.

FINANCIAL

MOSIER FIRE DISTRICT BUDGET AND FINANCIAL OBLIGATIONS

The Mosier Fire District has an FY24/25 Operating Budget of about \$368,000 (General Fund). Approximately \$108,000 of this was dedicated to Fire Chief wages and benefits. \$71,500 was budgeted for General fund Capital improvements and \$75,000 in interfund transfer to the Capital Projects fund.

Total resources for the Capital Projects Fund totaled \$462,155 which included \$377,000 in beginning fund balance.

CURRENT COMMITMENTS:

MFD have committed to a \$800,000 loan from Business Oregon for contribution to the Joint Use Facility Project. This is a low-rate loan which commits repayment over 30 years at \$37,000 per year (Principal and Interest).

FUTURE CAPTIAL REQUIREMENTS

In the opinion of MCFR staff after site visits and consultation with the current contracted mechanic, the major capital projects requirements to be addressed in the future include:

- Potential repair or replacement of Brush 11 (Type 6)
- Replacement of two water tenders to a single larger capacity and modern water tender (special consideration to fit station 13)
- Future replacement of Engine 12 with a dual-purpose Interface style Type 1 engine
- Improvements to Station 13 (Roof repairs or replacement, paint, lighting, signage)
- Maintenance to Station 11
- Repairs to doors and siding at Station 12 to either liquidate or use as a surplus equipment warehouse

Figure 6 shows a sample Capital Outlay schedule as a sample replacement and upgrade plan.

Number	Type	Action	Replacement Year									
			25/26	26/27	27/28	28/29	29/30	30/31	25/32	25/33	25/34	
Engine 11	Type 1/ Navistar/ 1000 GPM/ 500 gallon	Maintain										\$ 450,000
Brush 13	Type 6/ 2003 / Ford/ 300 gallon	Maintain								\$ 160,000		
Chief 11	Command pickup, Silverado 2013	Maintain										
Engine 12	Type 1/ 2003 HME/ 1250 GPM/ 500 gallon	Liquidate	\$ (30,000)									
Brush 12	Type 4/ FEPP (Kept Outside due to station size)	Turn Back to FEPP										
Brush 11	Type 6/ Exhaust system issues/ FEPP	Repair/ Replace	\$ 10,000				\$ 155,000					
Tender 13	Ford 650/ Late 80s / 1800 gallon	Replace with 1	\$ 180,000									
Tender 12	Ford 650/late 80s/ 1800 gallon	Replace with 1										
Engine 13	Type 1/ Late 80s H&W/ Front Mount	Replace with 2010-2015 Interface	\$ 250,000									
Station 11	Door repair/ Siding/ Paint		\$ 40,000									
Station 12	Door repair/ Siding/ Paint			\$ 30,000								
Station 13	Paint/ Roof Repair replace		\$ 40,000									
	Capital Fund Beginning Fund Balance		\$ 462,155	\$ 66,020	\$ 120,400	\$ 208,884	\$ 302,569	\$ 246,687	\$ 346,829	\$ 452,758	\$ 404,731	\$ 404,731
	Interfund Transfer from General Fund (increase by 3% each year)		\$ 80,000	\$ 82,400	\$ 84,872	\$ 87,418	\$ 90,041	\$ 92,742	\$ 95,524	\$ 98,390	\$ 101,342	\$ 101,342
	Interest (average 3%)		\$ 13,865	\$ 1,981	\$ 3,612	\$ 6,267	\$ 9,077	\$ 7,401	\$ 10,405	\$ 13,583	\$ 12,142	\$ 12,142
	Expense (Sale rev. shown as negative)		\$ 490,000	\$ 30,000	\$ -	\$ -	\$ 155,000	\$ -	\$ -	\$ 160,000	\$ 450,000	\$ 450,000
	Ending Fund Balance		\$ 66,020	\$ 120,400	\$ 208,884	\$ 302,569	\$ 246,687	\$ 346,829	\$ 452,758	\$ 404,731	\$ 68,214	\$ 68,214

Figure 6 Cap Outlay Schedule Sample

The MCFR Administrative assessment is that after a Tax Revenue contribution, and less

- \$80,000 Capital Outlay,
- \$37,000 Joint Use Facility Payment, and
- \$120,000 Materials and Services additional expenses,

MCFR will have approximately \$130,000 additional to invest in the overall district activity.

SUMMARY

From the MCFR administrative perspective, this concept is an opportunity to continue stable growth in funding, responders, and closer coordination of training and operations for our highest risk area for wildland urban interface fires. A partnership with a goal of future consolidation would benefit MCFR current constituents. The adopted MCFR strategic plan (2022-2027) identifies attributes of the MCFR Vision: *“Cooperative sharing of resources and collaborative partnerships enable us to provide a more efficient emergency response system. We see this as a vital component in our ability to reduce and eliminate the risk from fire, rescue, and medical events within our Fire District.”* (Page 2. Vision)

There are opportunities and challenges in the concept of formal integration of services.

For MCFR, the challenges to a partnership include:

- Workload of Capital replacement and facility repairs
- Addition of a volunteer training schedule and commitment of instructors
- Maintaining and growing local responders in the Mosier area
- Ensuring operational integration into a single fire district concept
- Administratively reporting and updating two Fire Boards

For MCFR, the opportunities for a partnership include:

- Ability to create and ensure a reliable and well-integrated response from the Mosier area
- Addition of funding to continue sustainable growth of the District
- Closer opportunities for automatic aid agreements with Districts in Hood River County

RECOMMENDATION

At this moment and with the information obtained, pursuing an integrated services contract appears feasible and beneficial from an administrative, operational, and financial perspective. It is the MCFR administrative recommendation to explore a formal integration of services with MFD through a joint board of directors meeting. In this format, both Boards can discuss the concerns and have open dialogue in the process. In this format, sample options of how to proceed may include:

- Consideration of fully integrated service through medium term contract with the anticipation of a full district merger vote of the people to coincide with expiration of the contract.
- Consideration of a short-term contract to cover administrative services while a larger contract is considered.
- Consideration of status quo or considering other options not listed.