Board Meeting Agenda

November 16, 2026
5:30 p.m.
Mid-Columbia Fire and Rescue Station 1
1400 West 8th Street, The Dalles, Oregon

1) **Call Meeting to Order**

2) **Pledge of Allegiance**

3) **Roll Call**

4) **Agenda Changes**

5) **Minutes**

   a) Review of Minutes – Monday, October 19, 2026, Board Meeting

6) **Public Comment**

   a) During this portion of the meeting, a citizen may speak on any subject upon being recognized by the Board President. The citizens must state their name, address, and their discussion topic for the minutes. Five minutes per person will be allowed. If a response by the District is requested, the speaker will be referred to the Fire Chief for further action. At the discretion of the Board President, the issue may appear on a future meeting agenda for Fire District consideration.

   b) The public may observe and/or listen to the meeting virtually by using the link provided below.

   Microsoft Teams meeting
   Join: https://teams.microsoft.com/meet/214276752120543 6?p=g18JRdQzm44ksYk8mU
   Meeting ID: 214 276 752 120 543 6
   Passcode: ZK2MG3eW

7) **Financial Reports**

   a) Balance Sheets/Combined Cash Accounts
   b) Ambulance Service Financial Report

8) **Committee Reports**

   a) Urban Renewal Report – Director Denstedt

9) **Fire Chief's Report**

10) **Old Business**

   a) **None**

11) **New Business**

   a) None

12) Good of the Order

13) Adjournment

OUR MISSION:

"We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property."

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least 48 hours in advance.

MINUTES
Mid-Columbia Fire and Rescue
Board of Directors Meeting
In Person / Virtually Held
1400 West 8th Street, The Dalles, OR 97058
October 19, 2026

1. CALL MEETING TO ORDER

President Case called the Mid-Columbia Fire & Rescue meeting to order at 5:30p.m.

2. PLEDGE OF ALLEGIANCE

Led by President Case.

3. ROLL CALL

Director's Present: Corey Case, Diana Bailey, Walter Denstedt, Dick Schaffeld, and Chris Schanno.
Staff Present: Fire Chief David Jensen, Division Chief Josh Beckner, Division Chief Chris Grant, Business Service's Manager Joe Talamantez, Office Manager Stephanie Ziegler. Division Chief Adam Cole was excused.
Other's Present: Legal Counsel Andrew Myers.

4. AGENDA ITEMS

None.

5. MINUTES

Minutes from September 21, 2026, board meeting stand approved as written.

6. PUBLIC COMMENT

There was no public comment.

7. FINANCIAL REPORTS

a. Balance Sheet/Combined Cash Account - President Case thanked Business Services Joe Talamantez for including the cash receipts report. Director Denstedt noted that the EMS training line was overbudgeted, he felt that if there was something the crew needed for training they should take it out of the FireMed line.
b. Ambulance Service Financial report – President Case commented that it has been busy. Chief Jensen stated that we are up in calls by 130 calls compared to the same time last year.

8. COMMITTEE REPORTS

a. Urban Renewal Report – Director Denstedt advised there was no report, the meeting is tomorrow night October 20th.

9. FIRE CHIEF'S REPORT

a. Chief Jensen's Report – Report provided. Chief Jensen spoke about the tax law changes, advising that there are changes to protected land acreage. Rules increased the minimum acreage from 5 to 10 acres for certain properties jointly protected by ODF. He advised that historically a house and five acres were taxed by the district and now the change may bring an additional ten acres of unimproved land into the tax calculation for qualifying properties. He stated the assessor is reviewing approximately 6,000 accounts manually and we are waiting for the tax report before estimating the fiscal impact.
Chief Jensen also spoke about the Mutual-aid Council, advising that OFSM restarted the Oregon Fire Service Mutual-aid Council as an advisory body to the State Fire Marshal for conflagration resource deployment, mutual-aid, and USAR related matters. He stated that he would be attending the meetings starting in November held in Hood River.
CAD project is moving along with a go live date now in December and training in November.
Ambulance Service Plan: Chief Jensen reported that discussions with the hospital and Commissioner Hege are ongoing, but no agreement has been reached. The goal is to finalize a written agreement by year-end.
Burn season has not opened yet. Usually, the burn ban is lifted by October 15th, but ODF is reporting that it is still too dry and that logging restrictions are still in place. Chief Jensen advised that the opening will be weather-dependent.
Chief Jensen spoke about the apprenticeship program, reporting that there was a typo on their end, so new agreements had to be resigned. He stated that everything has been done on our side and we are just waiting for the funds to come in before we start advertising. Director Schaffeld asked if we had people that wanted to apply. Chief Jensen advised that we have had a lot of interest in the program. President Case asked if the apprentices that did not get hired are testing at other locations. Chief Jensen advised that in the first year of the program there were 5 successful through the program, 4 hired here and one hired in Seattle. In the next group two were hired by the district and the others remain on the eligibility list.
Wildland program just ended. Chief Jensen stated the program did very well.

b. Chief Beckner's Report – Report provided. President Case asked Chief Beckner if he would make the Statistical report be enlarged to a full page for readability.

c. Chief Grant's Report – Report provided. Chief Jensen advised that the "Get Ready" event reached approximately 250 attendees. There was a hazmat drill with Cherry Growers that Chief Grant attended along with A Shift.

d. Chief Cole's Report – Report provided. Chief Jensen reported that there will be 5 attending the first hazardous materials technician class and another person attending a subsequent class. He stated there is a lot more interest in attending the class, he stated he will be looking for help with funding from the state to be able to send more people to the class.
Chief Cole is attending two National Fire Academy courses, including a special rescue technician class and program management course. Chief Jensen stated the training covers response team management standards and protocols. He advised that Chief Cole is making lots of connections with other departments.

10. OLD BUSINESS

None.

11. NEW BUSINESS

a. Information Sheet – Future Station Location Planning. Chief Jensen advised that we are updating the Strategic Plan and going through some of the projects that haven't been finished and this is one that has not been finished. He stated we do have money allocated for land. He also stated there are a lot of decisions that would need to be decided on by the board and that the discussion could be pretty long and would need an in-depth presentation so he thought having a special board meeting might be in order. Director Bailey asked about data. Chief Jensen advised that the analysis contains 5 years of historical data covering approximately 20,000 calls, including response time, availability, and whether district goals and national goals are met at specific locations. Discussion followed with Director Bailey feeling that they should move forward with a special meeting. Consensus was that all 5 board members need to be present so they can make a decision to move forward. President Case requested a preliminary report before the meeting so directors could review the information and prepare questions for staff. Chief Jensen stated he would come up with some dates and times and will have Office Manager Ziegler get in touch with them on those dates.
b. Information Sheet – Fleet Service Program Discussion. Chief Jensen stated Fleet Services was also in the Strategic Plan and goals. He went on to give examples of why we need this program. He stated that Engine 21 has been out of service right now and still trying to diagnose exactly what the problem is and we had a medic unit that was just picked up today that has been in Portland for over a week and a half to two weeks for

services that could have been performed here locally but to have transmission and filter related work done it had to be taken to Portland. Chief Jensen also advised that keeping the apparatus available is a core concern because some equipment can't be replaced through mutual aid. He gave an example using the ladder truck, stating when the ladder truck is down and you need it there is only one place to go to get a replacement ladder truck which is Hood River but when we needed one last year they didn't have the staffing to bring it here. He also stated that we have had some equipment on the list to be fixed for over 18 months or more. He and Chief Beckner have done a lot of research on having a fleet service program. They went and spoke with Clackamas Fire and their mechanic. He put the program together and came from TVFR. Chief Jensen stated they received a lot of good information from him. He also advised that the fleet person wouldn't just do work for us but could go externally and have him work on vehicles for OFD or other smaller districts that don't have a mechanic on staff. He stated the need is out there, and the program would eventually pay for itself by year 2 or 3. Director Denstedt asked if Clark District 6 was bigger then MCFR, Chief Jensen stated that McMinnville was more our size. He stated we may be small, but we are bigger than any other district around us. Director Denstedt also asked if the person that set up TVFR and Clackamas was always a mechanic. Director Schanno asked where we would house the mechanic. Chief Jensen stated he would be set up in the bay that the duty officer usually parks in. He stated we are looking into roll away lifts. Director Schaffeld asked about rating of the floor. Director Denstedt asked about ground testing, wanting to know if we would perform it or hire it out. Director Denstedt suggested a Firefighter could work on apparatus that we could train them. Chief Jensen stated we need to hire a certified diesel mechanic. There was much discussion that followed. Chief Jensen thinks we could put together a good package to bring in a good, qualified diesel mechanic. Chief Jensen also advised that he spoke with the union but had not heard back from them yet. President Case asked if it would be two positions or just one. Chief Jensen stated that he put the two positions in for finance. He stated he is still working on the audit; there may be money available for the position come January. He also noted the person would need a service vehicle. He has done a lot of research on the project. Directors feel Chief Jensen should do more work on this project.

12. GOOD OF THE ORDER

Director Schaffeld came to represent at the picnic, President Case stated he couldn't come become of prior commitments. Conference is coming up Denstedt and Case going.

13. ADJOURNMENT

President Case adjourned the meeting at 18:31p.m.

MID-COLUMBIA FIRE & RESCUE
The Dalles, OR

_____

Board President

_____

Secretary/Treasurer

Financial Report Summary

Joe L. Talamantez Jr, Business Services Manager

October 2026

Financial Overview

October 2026: We will start receiving the beginning of the current year taxes in November. Reviewing our monthly financials, you will find we continue to keep spending on track with the approved budget. Personal Services line as a whole is under the approved budget but still has a few lines that are over year to date, but should fall in line with the approved budget.

Our district financial audit is winding up and should be completed on the projected timeline, at this point our Auditors have not expressed any concerns.

MID-COLUMBIA FIRE & RESCUE
COMBINED CASH INVESTMENT
OCTOBER 31, 2026

GENERAL FUND

COMBINED CASH ACCOUNTS

01-0-1009-00	LGIP	4,292,685.88
01-0-1020-00	PAYPAL BURN PERMIT ACCOUNT	29.07
01-0-1025-00	COLUMBIA BANK PAYPAL ACCOUNT	.00
01-0-1030-00	CHECKING ACCOUNT	.00
01-0-1031-00	CHECKING ACCOUNT	126,441.01
01-0-1040-00	PETTY CASH	125.00
01-0-1075-00	AR CASH CLEARING	.00
	TOTAL COMBINED CASH	4,419,280.96
	TOTAL UNALLOCATED CASH	4,419,280.96

CASH ALLOCATION RECONCILIATION

10	ALLOCATION TO GENERAL FUND	2,201,381.43
20	ALLOCATION TO FF EQUIPMENT & SU	261,745.63
25	ALLOCATION TO FIREMED	99,077.62
30	ALLOCATION TO STACKER BUTTE	59,146.75
35	ALLOCATION TO DEBT SERVICE	178,248.79
40	ALLOCATION TO TECHNICAL RESCUE	57,267.58
45	ALLOCATION TO CAPITAL PROJECT	.00
50	ALLOCATION TO EQUIPMENT RESER	1,000,878.26
51	ALLOCATION TO BUILDING RESERVE	352,968.16
52	ALLOCATION TO TRAINING RESERVE	138,033.83
53	ALLOCATION TO RETIREMENT LIABILI	70,532.91
55	ALLOCATION TO BOND PRINCIPAL RE	.00
	TOTAL ALLOCATIONS TO OTHER FUN	4,419,280.96
	ALLOCATION FROM COMBINED CASH	(4,419,280.96)
	ZERO PROOF IF ALLOCATIONS BALA	.00

MID-COLUMBIA FIRE & RESCUE
BALANCE SHEET
OCTOBER 31, 2026

GENERAL FUND

	ASSETS		
10-0-1000-00	CASH ALLOCATION	2,201,381.43	
10-0-1015-00	PETTY CASH	.00	
10-0-1049-00	AMBULANCE	.00	
10-0-1050-00	AMBULANCE A/R	.00	
10-0-1055-00	AMB BILLING SERVICE A/ R	.00	
10-0-1065-00	A/R AMBULANCE HOLDING	.00	
10-0-1069-00	BAD DEBT ALLOWANCE	.00	
10-0-1080-00	A/R TAXES - GENERAL FUND	.00	
10-0-1085-00	OTHER RECEIVABLES - GF	.00	
10-0-1090-00	GRANT RECEIVABLE	.00	
10-0-1200-00	MISCELLANEOUS A/R	.00	
10-0-1250-00	AR BILLINGS	.00	
10-0-1499-00	UNDEPOSITED FUNDS	.00	
10-0-1510-00	MACHINERY AND EQUIPMENT	4,163,122.84	
10-0-1520-00	BUILDINGS AND STRUCTURES	3,514,225.18	
10-0-1530-00	LAND AND IMPROVEMENTS	71,508.00	
10-0-1600-00	AMOUNT PROV - LTD AERIAL	.00	
10-0-1601-00	AMOUNT PROV - LTD BONDS	.00	
10-0-1602-00	AMOUNT PROV LTD - COPIER	.00	
10-0-1603-00	AMOUNT PROV - LTD LAPTOPS	.00	
10-0-1605-00	AMOUNT PROV - 2005 BONDS	.00	
10-0-1700-00	PREPAID EXPENSES	.00	
	TOTAL ASSETS		9,950,237.45
	LIABILITIES AND EQUITY		

MID-COLUMBIA FIRE & RESCUE
BALANCE SHEET
OCTOBER 31, 2026

GENERAL FUND

LIABILITIES

10-0-2010-00	GENERAL FUND A/P	(4,637.95)
10-0-2010-02	AMBULANCE BILLING PAYABLE	.00
10-0-2011-00	LIFE FLIGHT A/P	.00
10-0-2012-00	RETAINAGE PAYABLE	.00
10-0-2015-00	ACCRUED COMP ABSENCE	.00
10-0-2015-01	ACCRUED WAGES	.00
10-0-2023-00	SHORT TERM HOLDING ACCOUNT	.00
10-0-2060-00	DEF REVENUE	.00
10-0-2065-00	OFFSET BEGINNING BALANCE	(15,608,287.91)
10-0-2100-00	BONDS PAYABLE LT	.00
10-0-2105-00	PAYROLL LIABILITIES	.00
10-0-2106-00	CHILD SUPPORT PAYABLE	(2,813.10)
10-0-2107-00	GARNISHMENTS PAYABLE	.00
10-0-2110-00	UNION HOUSE FUND	.00
10-0-2111-00	ADMINISTRATION HOUSE FUND	.00
10-0-2115-00	HOLIDAY BANK	.00
10-0-2120-00	SHORT TERM DISABILITY	.00
10-0-2121-00	CANCER FUND	.00
10-0-2121-01	AFLAC ACCIDENT INSURANCE	.00
10-0-2121-02	AFLAC SHORT TERM DISABILITY	.00
10-0-2122-00	ADULT/FAMILY SERVICES	.00
10-0-2123-00	CELL PHONE	.00
10-0-2124-00	MEDICAL INSURANCE	42,916.50
10-0-2124-01	DEPENDENT CARE	.00
10-0-2124-02	UNREIMBURSED MED EXPENSES	4,199.00
10-0-2124-03	PEHP PAYABLE	.00
10-0-2125-00	PAYROLL ASSET	.00
10-0-2125-01	THE DALLES COUNTRY CLUB	.00
10-0-2126-00	OTFCU	.00
10-0-2126-01	CRBC	.00
10-0-2127-00	STANDARD RETIREMENT	.00
10-0-2127-01	TRANSAMERICA	.00
10-0-2127-02	EMPLOYEE RETIREMENT	.00
10-0-2127-03	NATIONWIDE RETIREMENT	.00
10-0-2127-04	UNITED MISSOURI BANK	.00
10-0-2127-05	FIDELITY	.00
10-0-2128-00	AMERICAN FUNDS	.00
10-0-2128-01	SAFECO/SYMETRA	.00
10-0-2128-04	NW MUTUAL DEFERRED COMP	.00
10-0-2128-05	OLIVER CAPITAL DEFERRED COMP	1,398.90
10-0-2129-00	LIFE INSURANCE	.00
10-0-2130-00	UNION DUES	.00
10-0-2130-01	ADDITIONAL UNION DUES	.00
10-0-2131-00	FLEX-TRAN LOAN	.00
10-0-2140-00	PERS POLICE/FIRE UNITS	(3,561.40)
10-0-2160-00	WORKERS' COMP	1,445.39
10-0-2200-00	FEDERAL W/H TAXES PAYABLE	65,918.61
10-0-2210-00	MEDICARE TAXES PAYABLE	50,354.07
10-0-2220-00	STATE W/H TAXES PAYABLE	46,476.95
10-0-2221-00	HOLIDAY ACCRUALS	.00
10-0-2222-00	EMPLOYEE DRAWS	.00
10-0-2223-00	STATE OTT TAXES PAYABLE	1,854.27
10-0-2224-00	OREGON PAID LEAVE PAYABLE	10,547.34
10-0-2249-00	CAPITAL LEASES A/P	.00
10-0-2250-00	CAPITAL LEASES PAYABLE LT	.00

MID-COLUMBIA FIRE & RESCUE
BALANCE SHEET
OCTOBER 31, 2026

GENERAL FUND

10-0-2251-00	AERIAL LEASE LT DEBT		.00	
10-0-2252-00	AERIAL LEASE LT		.00	
10-0-2253-00	COPIER LEASE LT		.00	
10-0-2254-00	LAPTOP LEASE LT		.00	
10-0-2255-00	LOAN REPAYMENT		.00	
10-0-2256-00	2005 BONDS PAYABLE LT		.00	
10-0-2300-00	457 CLEARING		.00	
	TOTAL LIABILITIES			(15,394,189.33)
	FUND EQUITY			
10-0-3300-00	FIXED ASSETS		.00	
10-0-3381-00	INVESTMENT IN FIXED ASSETS		.00	
10-0-3500-00	FUND BALANCES		.00	
10-0-3551-00	PPA		.00	
10-0-3552-00	GENERAL FUND		19,148,698.96	
10-0-3570-00	CAPITAL ASSETS		7,748,856.02	
10-0-3570-01	RESTATED MODIFIED CASH		.00	
10-0-3900-00	RETAINED EARNINGS		.00	
10-0-3999-99	UNAPPROPRIATED FUND BALANCE		.00	
	REVENUE OVER EXPENDITURES - YTD	(1,553,128.20)		
	BALANCE - CURRENT DATE		25,344,426.78	
	TOTAL FUND EQUITY			25,344,426.78
	TOTAL LIABILITIES AND EQUITY			9,950,237.45

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
10-0-4300-00	BEGINNING FUND BALANCE	.00	.00	3,281,031.00	3,281,031.00	.0
10-0-4990-00	TAXES - PRIOR YEAR	25,176.65	64,303.21	130,000.00	65,696.79	49.5
10-0-4991-00	GF-INTEREST EARNED	10,079.28	41,869.69	120,000.00	78,130.31	34.9
10-0-4997-00	TAXES - CURRENT YEAR	471.85	103,209.33	4,674,000.00	4,570,790.67	2.2
10-0-4998-00	AMBULANCE REVENUE	147,172.19	592,119.68	1,507,600.00	915,480.32	39.3
10-0-4998-01	FIRE PROTECTION AGREEMENTS	.00	.00	10,000.00	10,000.00	.0
10-0-4998-04	GEMT AMBULANCE REVENUE	.00	363,053.00	755,000.00	391,947.00	48.1
10-0-4999-00	GF-MISC REVENUE	21,383.39	80,416.49	470,460.00	390,043.51	17.1
10-0-4999-02	GRANT PROCEEDS	.00	.00	1,250,000.00	1,250,000.00	.0
	TOTAL REVENUE	**204,283.36**	**1,244,971.40**	**12,198,091.00**	**10,953,119.60**	**10.2**

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	ADMIN - PERSONAL SERVICES					
10-1-6401-00	FIRE CHIEF	15,250.76	61,003.04	183,010.00	122,006.96	33.3
10-1-6402-03	DIVISION CHIEF - OPERATIONS	40,839.96	163,359.84	492,715.00	329,355.16	33.2
10-1-6403-07	OFFICE MANAGER / ADMIN. CLERK	7,027.38	27,440.24	79,676.00	52,235.76	34.4
10-1-6403-09	FINANCE/BUSINESS MANAGER	10,639.91	42,347.17	127,679.00	85,331.83	33.2
10-1-6407-01	UNIFORMS - ADMINISTRATION	75.00	308.60	4,082.00	3,773.40	7.6
10-1-6421-02	RETIREMENT - ADMINISTRATION	17,291.39	68,144.37	207,195.00	139,050.63	32.9
10-1-6421-03	PEHP - ADMINISTRATION	.00	6,618.60	17,662.00	11,043.40	37.5
10-1-6422-01	WORKERS COMP - ADMINISTRATION	41.66	286.82	5,000.00	4,713.18	5.7
10-1-6423-01	LIFE INSURANCE - ADMIN	.00	581.14	1,500.00	918.86	38.7
10-1-6424-01	HEALTH INS - ADMINISTRATION	4,292.17	24,711.09	152,100.00	127,388.91	16.3
10-1-6424-04	OCC. HEALTH - ADMINISTRATION	.00	689.00	5,500.00	4,811.00	12.5
10-1-6426-01	LONG TERM DISABILITY - ADMIN	357.00	1,417.92	7,000.00	5,582.08	20.3
10-1-6430-01	OREGON PAID LEAVE ADMIN	288.18	1,149.19	3,533.00	2,383.81	32.5
10-1-6430-02	MEDICARE - ADMINISTRATION	1,045.73	4,170.14	13,247.00	9,076.86	31.5
10-1-6430-03	DEFINED CONT. - ADMIN	3,687.90	14,531.94	44,154.00	29,622.06	32.9
	TOTAL ADMIN - PERSONAL SERVICES	100,837.04	416,759.10	1,344,053.00	927,293.90	31.0
	PUBLIC SAFETY - PERSONAL SRVCS					
10-2-6403-02	CAPTAIN	32,250.57	124,329.30	389,000.00	264,670.70	32.0
10-2-6404-00	LIEUTENANT	46,933.05	191,930.51	710,000.00	518,069.49	27.0
10-2-6405-01	FIREFIGHTER	162,816.93	631,598.83	2,139,995.00	1,508,396.17	29.5
10-2-6405-02	SINGLE ROLE - EMS	.00	7.61	75,900.00	75,892.39	.0
10-2-6406-00	EMPLOYEE EVENTS	1,500.00	1,500.00	18,500.00	17,000.00	8.1
10-2-6407-00	UNIFORMS - PUBLIC SAFETY	478.25	5,218.07	34,391.00	29,172.93	15.2
10-2-6414-00	HOLIDAY	5,430.28	17,920.25	55,000.00	37,079.75	32.6
10-2-6414-01	VACATION	.00	.00	26,725.00	26,725.00	.0
10-2-6414-02	FUNERAL LEAVE	.00	512.40	.00	(512.40)	.0
10-2-6415-00	SICK OT	2,458.94	19,273.40	50,750.00	31,476.60	38.0
10-2-6416-01	FIRE	3,033.31	45,343.31	46,724.00	1,380.69	97.1
10-2-6416-02	AMBULANCE	8,798.38	41,958.75	100,000.00	58,041.25	42.0
10-2-6416-04	TECH RESCUE	.00	229.97	43,400.00	43,170.03	.5
10-2-6416-05	TRAINING	376.11	1,976.10	98,380.00	96,403.90	2.0
10-2-6416-06	OTHER	1,393.29	21,573.45	58,000.00	36,426.55	37.2
10-2-6417-00	FLSA	7,014.69	33,476.72	85,461.00	51,984.28	39.2
10-2-6421-00	RETIREMENT - PUBLIC SAFETY	47,265.60	192,535.91	696,467.00	503,931.09	27.6
10-2-6421-01	PEHP PLAN - PUBLIC SAFETY	.00	34,865.84	130,115.00	95,249.16	26.8
10-2-6422-00	WORKERS' COMPENSATION	28.19	237,944.61	210,000.00	(27,944.61)	113.3
10-2-6423-00	LIFE INSURANCE	.00	7,845.26	17,393.00	9,547.74	45.1
10-2-6424-00	HEALTH INSURANCE	60,246.72	266,176.02	890,637.00	624,460.98	29.9
10-2-6424-03	OCCUPATIONAL HEALTHCARE	.00	3,961.00	43,980.00	40,019.00	9.0
10-2-6426-00	LONG TERM DISABILITY	1,664.89	6,333.65	24,700.00	18,366.35	25.6
10-2-6430-00	MEDICARE	3,814.12	15,793.35	59,200.00	43,406.65	26.7
10-2-6430-01	DEFINED CONTRIBUTION	6,972.97	26,180.34	98,100.00	71,919.66	26.7
10-2-6430-02	OREGON PAID LEAVE	963.39	4,003.61	13,260.00	9,256.39	30.2
10-2-6531-00	PAYROLL EXPENSES / SS	896.81	4,663.18	9,500.00	4,836.82	49.1
	TOTAL PUBLIC SAFETY - PERSONAL SRVCS	394,336.49	1,937,151.44	6,125,578.00	4,188,426.56	31.6

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
	PUBLIC SAFETY - MATERIALS					
10-3-6434-00	GENERAL INSURANCE	.00	.00	120,960.00	120,960.00	.0
10-3-6435-00	ADVERTISING, PUBLICATIONS	.00	603.60	3,750.00	3,146.40	16.1
10-3-6436-00	DUES, SUBSCRIPTIONS	4,517.00	41,401.51	52,540.00	11,138.49	78.8
10-3-6437-00	ELECTIONS	.00	.00	8,000.00	8,000.00	.0
10-3-6441-00	OFFICE EXPENSE	3,194.46	10,672.79	92,796.00	82,123.21	11.5
10-3-6441-01	OFFICE EQUIP MAINTENANCE	.00	.00	2,608.00	2,608.00	.0
10-3-6441-02	OFFICE EQUIPMENT LEASE	134.25	268.50	810.00	541.50	33.2
10-3-6442-00	BANK CHARGES	157.41	684.50	2,500.00	1,815.50	27.4
10-3-6443-00	JANITORIAL SUPPLIES	455.34	1,356.12	4,500.00	3,143.88	30.1
10-3-6445-01	RESIDENCE SUPPLIES	60.97	382.15	2,600.00	2,217.85	14.7
10-3-6446-00	GAS AND DIESEL	8,052.02	32,260.73	75,000.00	42,739.27	43.0
10-3-6451-00	TIRE, BATTERIES	.00	347.21	18,600.00	18,252.79	1.9
10-3-6453-00	EQUIPMENT MAINTENANCE	4,743.73	17,011.65	76,000.00	58,988.35	22.4
10-3-6453-01	TRAINING PROP MTCE & OPERATION	.00	.00	3,000.00	3,000.00	.0
10-3-6454-00	COMMUNICATION REPAIR	.00	2,654.80	24,497.00	21,842.20	10.8
10-3-6457-02	SM EQ MAINT, SHOP SUPPLIES	306.70	722.58	1,950.00	1,227.42	37.1
10-3-6457-03	FIRE EQUIPMENT MAINTENANCE	.00	640.77	8,450.00	7,809.23	7.6
10-3-6457-04	EMS EQUIPMENT MAINTENANCE	.00	.00	11,272.00	11,272.00	.0
10-3-6457-05	EQUIPMENT TESTING	.00	.00	11,675.00	11,675.00	.0
10-3-6459-00	AMBULANCE BILLING EXPENSE	5,338.76	122,641.37	184,500.00	61,858.63	66.5
10-3-6461-00	AUDIT, BUDGET	.00	1,500.00	32,300.00	30,800.00	4.6
10-3-6462-00	LEGAL SERVICES	426.00	2,913.50	56,500.00	53,586.50	5.2
10-3-6462-01	PROFESSIONAL SERVICES	7,501.96	87,699.16	188,109.00	100,409.84	46.6
10-3-6464-00	WATER	203.75	933.32	3,250.00	2,316.68	28.7
10-3-6465-00	NATURAL GAS	664.39	1,035.31	16,000.00	14,964.69	6.5
10-3-6466-00	ELECTRICITY	1,275.47	5,706.09	16,100.00	10,393.91	35.4
10-3-6467-00	TELEPHONE	1,411.78	8,732.21	28,788.00	20,055.79	30.3
10-3-6468-00	SEWER	294.56	1,178.24	3,700.00	2,521.76	31.8
10-3-6469-00	GARBAGE	753.78	2,212.42	6,644.00	4,431.58	33.3
10-3-6477-00	EMS TRAINING SUPPLIES	.00	439.80	400.00	(39.80)	110.0
10-3-6479-00	EMS DUES	.00	1,000.00	6,535.00	5,535.00	15.3
10-3-6480-00	PHYSICIAN ADVISOR	5,000.00	10,000.00	24,500.00	14,500.00	40.8
10-3-6481-00	AMBULANCE TRANSPORT EXP	546.00	2,646.00	7,000.00	4,354.00	37.8
10-3-6482-00	AMBULANCE EXPENDABLES	9,259.67	25,919.61	85,000.00	59,080.39	30.5
10-3-6482-01	AMBULANCE NON EXPENDABLE	178.94	178.94	2,500.00	2,321.06	7.2
10-3-6483-00	HAZARDOUS MATERIALS	.00	87.96	2,885.00	2,797.04	3.1
10-3-6485-00	FF SUPPLIES-TOOLS/EQU	4,453.96	8,296.32	39,920.00	31,623.68	20.8
10-3-6485-01	FIREFIGHTING SUPPLIES - PPE	1,977.60	5,350.45	50,420.00	45,069.55	10.6
10-3-6486-00	FIRE PREVENTION SUPPLIES	.00	3.91	15,305.00	15,301.09	.0
10-3-6486-01	PUBLIC EDUCATION	928.90	2,321.79	21,200.00	18,878.21	11.0
10-3-6487-00	FIRE TRAINING SUPPLIES	41.30	(107.70)	10,775.00	10,882.70	(1.0)
10-3-6491-00	FIRE SUPPRESSION EXPENSE	1,119.36	2,306.59	9,000.00	6,693.41	25.6
10-3-6495-00	FIRE BOARD MEALS, LODGING	.00	.00	7,420.00	7,420.00	.0
10-3-6497-00	FIRE BOARD CONFERENCE	.00	.00	2,800.00	2,800.00	.0
10-3-6502-00	EMS SCHOLARSHIP	(500.00)	6,377.04	34,000.00	27,622.96	18.8
10-3-6503-00	BARGAINING UNIT - VOLUNTARY	.00	.00	9,000.00	9,000.00	.0
10-3-6507-00	GENERAL TRAINING - ALL	218.25	4,789.19	53,803.00	49,013.81	8.9
10-3-6508-00	ADMINISTRATION - VOLUNTARY	.00	1,298.00	8,800.00	7,502.00	14.8
10-3-6510-00	BUILDING MAINTENANCE	105.89	1,245.48	26,251.00	25,005.52	4.7
10-3-6510-01	BLDG MAINT. AGREEMENTS	721.87	4,368.06	11,037.00	6,668.94	39.6
10-3-6511-00	GROUNDS MAINTENANCE	1,508.00	2,927.48	9,200.00	6,272.52	31.8
10-3-6512-00	POSTAGE, SHIPPING	.00	255.16	2,008.00	1,752.84	12.7

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
10-3-6513-00	MISCELLANEOUS EXPENSE	25.40	139.71	6,300.00	6,160.29	2.2
10-3-6520-00	911 SERVICES	.00	15,703.74	121,500.00	105,796.26	12.9
	TOTAL PUBLIC SAFETY - MATERIALS	65,077.47	439,106.06	1,624,958.00	1,185,851.94	27.0
	CAPITAL OUTLAY					
10-4-6533-00	FIREFIGHTING EQUIPMENT	5,083.00	5,083.00	5,600.00	517.00	90.8
	TOTAL CAPITAL OUTLAY	5,083.00	5,083.00	5,600.00	517.00	90.8
	OTHER & TRANSFERS					
10-6-6532-02	GENERAL FUND TRANSFERS	.00	.00	444,500.00	444,500.00	.0
	TOTAL OTHER & TRANSFERS	.00	.00	444,500.00	444,500.00	.0
	CONTINGENCY					
10-7-8000-00	CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
	TOTAL CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
	UNAPPROPRIATED FUND BALANCE					
10-8-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00	2,553,402.00	2,553,402.00	.0
	TOTAL UNAPPROPRIATED FUND BALANCE	.00	.00	2,553,402.00	2,553,402.00	.0
	TOTAL FUND EXPENDITURES	**565,334.00**	**2,798,099.60**	**12,198,091.00**	**9,399,991.40**	**22.9**
	NET REVENUE OVER EXPENDITURES	**(361,050.64)**	**(1,553,128.20)**	**.00**	**1,553,128.20**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

FF EQUIPMENT & SUPPRESSION RES

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
20-0-4300-00	BEGINNING FUND BALANCE	.00	.00	291,154.00	291,154.00	.0
20-0-4801-00	INTEREST EARNED-FF RESERVE	1,118.95	4,267.02	8,500.00	4,232.98	50.2
20-0-4802-00	X-FER FROM GF TO FF EQUIP	.00	.00	170,000.00	170,000.00	.0
	TOTAL REVENUE	**1,118.95**	**4,267.02**	**469,654.00**	**465,386.98**	**.9**
	FF EQUIPMENT & SUP - MATERIALS					
20-3-6538-01	FF EQUIP. MAT & SERVICES	3,950.26	5,373.63	50,000.00	44,626.37	10.8
	TOTAL FF EQUIPMENT & SUP - MATERIALS	3,950.26	5,373.63	50,000.00	44,626.37	10.8
	CAPITAL OUTLAY					
20-4-6538-00	CAPITAL OUTLAY FF EQUIP	12,593.00	21,639.10	419,654.00	398,014.90	5.2
	TOTAL CAPITAL OUTLAY	12,593.00	21,639.10	419,654.00	398,014.90	5.2
	TOTAL FUND EXPENDITURES	**16,543.26**	**27,012.73**	**469,654.00**	**442,641.27**	**5.8**
	NET REVENUE OVER EXPENDITURES	**(15,424.31)**	**(22,745.71)**	**.00**	**22,745.71**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

FIREMED

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
25-0-4300-00	BEGINNING FUND BALANCE	.00	.00	71,761.00	71,761.00	.0
25-0-4812-00	INTEREST EARNED FM	337.60	1,261.69	2,500.00	1,238.31	50.5
25-0-4812-02	FIREMED FEES	11,407.50	20,040.00	41,000.00	20,960.00	48.9
	TOTAL REVENUE	**11,745.10**	**21,301.69**	**115,261.00**	**93,959.31**	**18.5**
	FIREMED MATERIALS & SERVICES					
25-3-6539-00	FIREMED MTLS & SERVICES	.00	.00	8,000.00	8,000.00	.0
	TOTAL FIREMED MATERIALS & SERVICES	.00	.00	8,000.00	8,000.00	.0
	CAPITAL OUTLAY					
25-4-6539-01	FM CAPITAL OUTLAY	.00	.00	107,261.00	107,261.00	.0
	TOTAL CAPITAL OUTLAY	.00	.00	107,261.00	107,261.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**.00**	**115,261.00**	**115,261.00**	**.0**
	NET REVENUE OVER EXPENDITURES	**11,745.10**	**21,301.69**	**.00**	**(21,301.69)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

STACKER BUTTE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
30-0-4300-00	BEGINNING FUND BALANCE	.00	.00	63,250.00	63,250.00	.0
30-0-4825-00	X-FER GENERAL FUND TO SB	.00	.00	2,800.00	2,800.00	.0
30-0-4825-01	SUB-LEASE & RENTAL FEES	466.67	7,727.70	32,330.00	24,602.30	23.9
30-0-4825-03	SB INTEREST	262.36	1,031.11	1,000.00	(31.11)	103.1
30-0-4825-04	STACKER BUTTE REIMBURSEMENT	620.42	1,539.85	12,000.00	10,460.15	12.8
	TOTAL REVENUE	**1,349.45**	**10,298.66**	**111,380.00**	**101,081.34**	**9.3**
	STACKER BUTTE MATERIALS & SERV					
30-3-6534-00	STACKER BUTTE MTLS & SVCS	508.83	2,059.90	34,763.00	32,703.10	5.9
	TOTAL STACKER BUTTE MATERIALS & SERV	508.83	2,059.90	34,763.00	32,703.10	5.9
	CAPITAL OUTLAY					
30-4-6534-01	STACKER BUTTE CAPITAL OUTLAY	10,519.00	25,448.00	76,617.00	51,169.00	33.2
	TOTAL CAPITAL OUTLAY	10,519.00	25,448.00	76,617.00	51,169.00	33.2
	TOTAL FUND EXPENDITURES	**11,027.83**	**27,507.90**	**111,380.00**	**83,872.10**	**24.7**
	NET REVENUE OVER EXPENDITURES	**(9,678.38)**	**(17,209.24)**	**.00**	**17,209.24**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

DEBT SERVICE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
35-0-4300-00	BEGINNING FUND BALANCE	.00	.00	137,657.00	137,657.00	.0
35-0-4830-00	DEBT SERVICE REVENUE	.00	522.70	.00	(522.70)	.0
35-0-4831-00	CURRENT YEAR TAXES DSF	33.87	7,404.06	330,568.00	323,163.94	2.2
35-0-4832-00	DSF PRIOR YEAR TAXES	1,847.06	4,668.43	6,300.00	1,631.57	74.1
35-0-4833-00	INTEREST EARNED DSF	701.54	2,108.63	5,000.00	2,891.37	42.2
	TOTAL REVENUE	**2,582.47**	**14,703.82**	**479,525.00**	**464,821.18**	**3.1**
	DEBT SERVICE MATERIALS & SERV					
35-3-6561-00	INTEREST EXPENSE DSF	.00	.00	60,570.00	60,570.00	.0
35-3-6562-00	PRINCIPAL EXPENSE DSF	.00	.00	270,000.00	270,000.00	.0
35-3-6563-00	ADMIN FEES	.00	.00	500.00	500.00	.0
	TOTAL DEBT SERVICE MATERIALS & SERV	.00	.00	331,070.00	331,070.00	.0
	UNAPPROPRIATED ENDING FUND BAL					
35-8-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00	148,455.00	148,455.00	.0
	TOTAL UNAPPROPRIATED ENDING FUND B	.00	.00	148,455.00	148,455.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**.00**	**479,525.00**	**479,525.00**	**.0**
	NET REVENUE OVER EXPENDITURES	**2,582.47**	**14,703.82**	**.00**	**(14,703.82)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

TECHNICAL RESCUE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
40-0-4300-00	BEGINNING FUND BALANCE	.00	.00	49,880.00	49,880.00	.0
40-0-4841-00	INTEREST EARNED TR	228.63	866.29	1,000.00	133.71	86.6
40-0-4844-00	X-FER FROM GF TO TECH RESCUE	.00	.00	4,000.00	4,000.00	.0
	TOTAL REVENUE	**228.63**	**866.29**	**54,880.00**	**54,013.71**	**1.6**
	TECH RESCUE - MATERIALS & SERV					
40-3-6540-02	TECH RESCUE MTLS & SERVICES	.00	.00	6,090.00	6,090.00	.0
	TOTAL TECH RESCUE - MATERIALS & SERV	.00	.00	6,090.00	6,090.00	.0
	CAPITAL OUTLAY					
40-4-6540-01	CAPITAL OUTLAY TECH RESCUE	.00	.00	48,790.00	48,790.00	.0
	TOTAL CAPITAL OUTLAY	.00	.00	48,790.00	48,790.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**.00**	**54,880.00**	**54,880.00**	**.0**
	NET REVENUE OVER EXPENDITURES	**228.63**	**866.29**	**.00**	**(866.29)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

EQUIPMENT RESERVE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
50-0-4300-00	BEGINNING FUND BALANCE	.00	.00	949,458.00	949,458.00	.0
50-0-4863-00	INTEREST EARNED ER	405.67	4,327.89	8,500.00	4,172.11	50.9
50-0-4864-00	TRANSFER IN FROM GF	.00	.00	200,000.00	200,000.00	.0
	TOTAL REVENUE	**405.67**	**4,327.89**	**1,157,958.00**	**1,153,630.11**	**.4**
	CAPITAL OUTLAY					
50-4-6535-00	CAPITAL OUTLAY APPARATUS	2,350.00	(17,850.00)	1,157,958.00	1,175,808.00	(1.5)
	TOTAL CAPITAL OUTLAY	2,350.00	(17,850.00)	1,157,958.00	1,175,808.00	(1.5)
	TOTAL FUND EXPENDITURES	**2,350.00**	**(17,850.00)**	**1,157,958.00**	**1,175,808.00**	**(1.5)**
	NET REVENUE OVER EXPENDITURES	**(1,944.33)**	**22,177.89**	**.00**	**(22,177.89)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

BUILDING RESERVE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
51-0-4300-00	BEGINNING FUND BALANCE	.00	.00	335,954.00	335,954.00	.0
51-0-4873-00	INTEREST EARNED BR	1,411.86	5,347.75	8,500.00	3,152.25	62.9
51-0-4874-00	XFER FROM GF TO BLD RSV	.00	.00	67,700.00	67,700.00	.0
51-0-4875-00	LEASE PROCEEDS STACKER BUTTE	.00	.00	1,200,000.00	1,200,000.00	.0
51-0-4876-00	LEASE FEE STACKER BUTTE	.00	.00	98,000.00	98,000.00	.0
51-0-4877-00	MATERIAL & SERVICES BLD	.00	.00	(3,000.00)	(3,000.00)	.0
51-0-4878-00	INTEREST PAYMENT BLD	.00	.00	(76,700.00)	(76,700.00)	.0
51-0-4879-00	PRINCIPLE PAYMENT BLD	.00	.00	(49,000.00)	(49,000.00)	.0
	TOTAL REVENUE	**1,411.86**	**5,347.75**	**1,581,454.00**	**1,576,106.25**	**.3**
	CAPITAL OUTLAY					
51-4-6536-00	CAPITAL OUTLAY BUILDING	.00	.00	1,581,454.00	1,581,454.00	.0
	TOTAL CAPITAL OUTLAY	.00	.00	1,581,454.00	1,581,454.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**.00**	**1,581,454.00**	**1,581,454.00**	**.0**
	NET REVENUE OVER EXPENDITURES	**1,411.86**	**5,347.75**	**.00**	**(5,347.75)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

TRAINING RESERVE

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
52-0-4300-00	BEGINNING FUND BALANCE	.00	.00	113,249.00	113,249.00	.0
52-0-4881-00	TRAINING RES REV FROM CLASSE	.00	.00	10,000.00	10,000.00	.0
52-0-4882-00	TRAINING RES OTHER REVENUE	.00	.00	56,000.00	56,000.00	.0
52-0-4883-00	INT EARNED, TRAINING	554.47	2,100.85	4,000.00	1,899.15	52.5
	TOTAL REVENUE	**554.47**	**2,100.85**	**183,249.00**	**181,148.15**	**1.2**
	TRAINING RES - MATERIALS & SER					
52-3-6537-01	TRAINING RES. MAT & SERVICES	.00	584.99	60,000.00	59,415.01	1.0
52-3-6537-02	TRAINING TOWER LOAN PRINCIPAL	.00	.00	56,125.00	56,125.00	.0
52-3-6537-03	TRAINING TOWER LOAN INTEREST	.00	.00	4,970.00	4,970.00	.0
	TOTAL TRAINING RES - MATERIALS & SER	.00	584.99	121,095.00	120,510.01	.5
	CAPITAL OUTLAY					
52-4-6537-00	CAPITAL OUTLAY TRAINING	.00	.00	62,154.00	62,154.00	.0
	TOTAL CAPITAL OUTLAY	.00	.00	62,154.00	62,154.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**584.99**	**183,249.00**	**182,664.01**	**.3**
	NET REVENUE OVER EXPENDITURES	**554.47**	**1,515.86**	**.00**	**(1,515.86)**	**.0**

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 4 MONTHS ENDING OCTOBER 31, 2026

RETIREMENT LIABILITY FUND

		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
53-0-4300-00	BEGINNING FUND BALANCE	.00	.00	68,751.00	68,751.00	.0
53-0-4886-00	INTEREST EARNED RET. LIABILITY	282.13	1,068.63	3,000.00	1,931.37	35.6
	TOTAL REVENUE	**282.13**	**1,068.63**	**71,751.00**	**70,682.37**	**1.5**
	UNAPPROPRIATED ENDING FUND BAL					
53-8-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00	71,751.00	71,751.00	.0
	TOTAL UNAPPROPRIATED ENDING FUND B	.00	.00	71,751.00	71,751.00	.0
	TOTAL FUND EXPENDITURES	**.00**	**.00**	**71,751.00**	**71,751.00**	**.0**
	NET REVENUE OVER EXPENDITURES	**282.13**	**1,068.63**	**.00**	**(1,068.63)**	**.0**

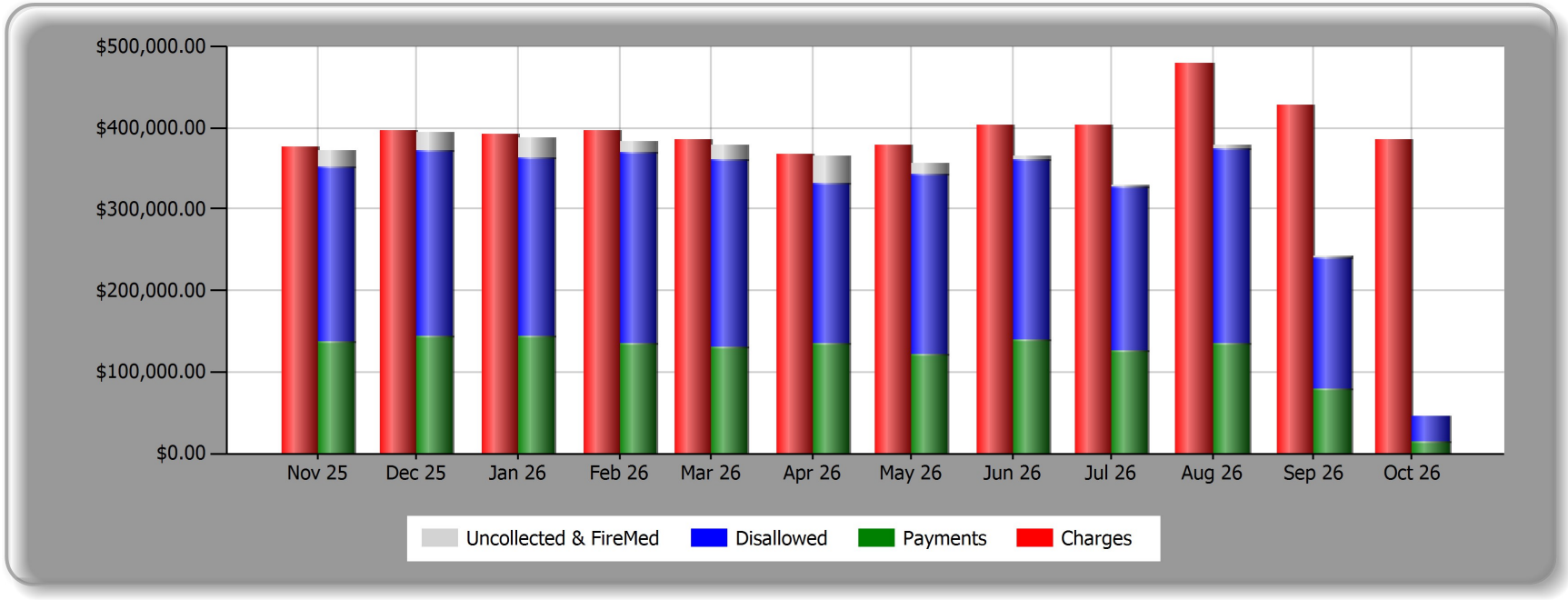
Mid-Columbia Fire & Rescue

ANNUAL COLLECTION STATISTICS

Company	Mid-Columbia Fire & Rescue
Date Of Service	11/1/2025
Date Of Service	10/31/2026
Invoices	0

Month	Tickets	Charges	Payments	%	FireMed	%	Disallowed	%	Uncollected	%	Pending	%
Nov 25	184	376,239.44	-137,653.32	37 %	-1,225.00	0 %	-214,520.96	57 %	-19,698.36	5 %	3,141.80	1 %
Dec 25	196	397,676.10	-143,860.60	36 %	-4,990.59	1 %	-228,410.33	57 %	-16,875.95	4 %	3,538.63	1 %
Jan 26	196	391,958.46	-143,811.63	37 %	-4,893.10	1 %	-218,925.23	56 %	-21,131.45	5 %	3,197.05	1 %
Feb 26	211	397,052.66	-136,486.04	34 %	-2,375.10	1 %	-234,317.91	59 %	-10,912.03	3 %	12,961.58	3 %
Mar 26	198	386,934.12	-130,983.81	34 %	-2,161.96	1 %	-231,518.06	60 %	-13,865.69	4 %	8,404.60	2 %
Apr 26	188	368,343.54	-134,615.81	37 %	-2,151.93	1 %	-197,427.53	54 %	-30,963.45	8 %	3,184.82	1 %
May 26	188	379,584.70	-121,526.22	32 %	-6,224.36	2 %	-220,921.67	58 %	-7,149.17	2 %	23,763.28	6 %
Jun 26	196	403,788.52	-140,191.16	35 %	-2,950.08	1 %	-222,125.46	55 %	0.00	0 %	38,521.82	10 %
Jul 26	197	403,713.62	-126,109.58	31 %	-2,398.76	1 %	-201,929.46	50 %	0.00	0 %	73,275.82	18 %
Aug 26	220	479,618.38	-135,685.87	28 %	-2,586.98	1 %	-238,224.44	50 %	-1,933.93	0 %	101,187.16	21 %
Sep 26	212	427,932.16	-79,901.76	19 %	-479.57	0 %	-163,494.68	38 %	0.00	0 %	184,056.15	43 %
Oct 26	183	386,116.53	-15,163.76	4 %	0.00	0 %	-31,569.80	8 %	0.00	0 %	339,382.97	88 %
	2,369	**4,798,958.23**	**-1,445,989.56**		**-32,437.43**		**-2,403,385.53**		**-122,530.03**		**794,615.68**	

All amounts shown relate directly to each month's charges. They will not reconcile to monthly deposit reports



Fire Chief Board Report

David Jensen, Fire Chief

November 2026

Taxes 2026/27 and MCFR–ODF Dual-Protection Area Tax Changes

The updated tax information related to the Oregon Department of Forestry jointly protected lands has now been substantially reviewed. Based on the current estimates, overall District property tax revenue is expected to be received at approximately the level anticipated in the adopted budget. The changes associated with the jointly protected ODF lands resulted in a relatively small adjustment and are not expected to significantly change the district's overall revenue outlook. The adopted budget was $4,674,000. The stated anticipated revenue from the County Taxing report detail shows anticipated taxes to be received after urban renewal and compression would be $4,955,877. Last year we had about a 95.42% collection rate. If that is what the district receives this year, revenue will be $4,728,988. If the District receives just 1% less, this will put the budget on target for actual received.

Post Election Meetings

With the November election now completed, I have meetings scheduled with Hank Sanders and Darcy Long. These meetings will provide an opportunity to discuss District priorities, regional public-safety issues, and opportunities for continued coordination moving forward.

National Fire Academy

I will be attending the National Fire Academy November 8 through November 14 for the six-day Analytical Tools for Decision Making course. The course is focused on applying analytical processes and data to organizational and executive-level decision making.

This training aligns well with several projects currently underway within the district, particularly our work involving Standards of Cover, deployment analysis, long-range planning, and the increased use of data to support operational and financial decisions.

Technical Rescue Training and City Partnership

I participated in the recent Trench Rescue Technician course as well as Structural Collapse Awareness training. This was a valuable training opportunity and also provided an excellent opportunity for MCFR personnel to work alongside City of The Dalles Public Works personnel.

The partnership with Public Works was particularly beneficial because incidents involving trenches, excavation, utilities, heavy equipment, and structural collapse often require close coordination between fire-rescue personnel and public works resources. Continuing to train together helps establish those working relationships before an actual emergency occurs.

Fleet Services/ Mechanic Position Follow-up

Following last month's Board discussion regarding the potential in-house Fleet Services Technician/Emergency Vehicle Technician position, staff continues to develop the program. The concept presented to the Board identified February 2027 as a potential implementation date if District revenues, year-end carryover, and overall financial conditions support proceeding mid-year.

At this point, the position remains pending either the FY 2027-28 budget process or completion of the district audit and confirmation that sufficient funding is available to consider moving forward in February. Staff will continue refining the position, costs, and implementation requirements so that we are prepared to move forward if the district's financial position supports it.

Firefighter Apprenticeship Program

The next firefighter apprenticeship recruitment has experienced an administrative delay associated with the Bureau of Labor and Industries (BOLI) agreement. A clerical error on the BOLI side resulted in the agreement being denied and requiring resubmittal with the corrected District address.

We had originally planned to advertise the apprenticeship positions by this point but have been waiting for final confirmation. Rather than further delaying recruitment, we have decided to proceed with advertising the positions while continuing to finalize the agreement. Actual hiring dates will be established once the agreement is confirmed and the associated funding has been received.

Firefighter Behavioral Health

I attended Struggle Well, a firefighter behavioral health program held in Hood River and hosted by SAIF and the Oregon Fire Chiefs Association. I attended specifically to evaluate whether the program could be a good fit as part of MCFR's broader behavioral health and employee wellness planning.

The program focuses on helping first responders develop practical tools for managing stress, adversity, and the cumulative effects of emergency-service work. Based on my participation and feedback from others attending the course, I believe there was significant value in the program and that elements of it warrant further consideration for our organization.

Computer-Aided Dispatch Implementation

The district continues to be heavily involved in implementation of the new Computer-Aided Dispatch system. End-user training is scheduled for November 9 and 10 as the project moves closer to operational deployment.

This represents another major milestone in the project. Last month, the system remained in the integration and testing phase, with the revised implementation timeline targeting the first week

of December. District staff will remain actively involved through training, testing, and transition to ensure the system is operationally ready for our personnel.

Division Chief Schedule and Duty Officer Coverage

The Division Chiefs have transitioned to a rotating schedule utilizing 10-hour shifts with rotating weekend duty assignments. The change is intended to ensure the Duty Officer is physically working from the station each day, including weekends, while providing more consistent operational leadership and closer daily connection between the Chief Officers and line personnel.

This schedule is being implemented as a three-month trial period. During the trial, we will evaluate operational coverage, Duty Officer availability, continuity with the shifts, workload, and overall effectiveness before determining whether the schedule should become permanent or be modified.

This implements the schedule concept discussed with the Board previously, when improved weekend Duty Officer coverage and more consistent weekend leadership were identified as objectives.

Overall

November continues to be a busy transition period for the district, with several significant projects moving from planning into implementation. The CAD project, apprenticeship recruitment, Stacker Butte Radio Site project, ASA interfacility transfer language, Division Chief schedule, fleet services evaluation, and continued leadership and technical training are all intended to improve organizational capacity and long-term operational readiness.

Board Report - Operations

Josh Beckner, Division Chief

October 2026

Staffing

Dual Role – 27 of 27 Positions currently filled. One position has been hired for September, and another will begin in November.

Single Role EMS – Position is vacant.

Single Role Wildland – 4 of 4 Positions filled (Season ends October 9th)

Apprentices – 5/5 Currently Filled.

Administration – 6/6 Positions filled. 4 Chiefs and 1 Office Manager and 1 Business Services Manager.

Facility Maintenance & Projects

- Working on some electrical upgrades and repairs around the various buildings.
- Station 2 Generator replacement was completed.

Dispatch CAD Project

- The Fire portion of the build is moving along; buildout will take about a month.
- Project completion timeline updated to December of 2026.
  - Interface team is working on integrations now and making good progress.
  - Testing will occur on the system for functionality in October and November.

Operational Projects

- A shift is working on updating Ladder Testing, SCBA's and our Hose Program is being incorporated into our PsTrax system.
- B Shift is working on Fleet maintenance projects, SCBA's and annual maintenance.
- C Shift is working on various building and grounds maintenance projects. SCBA testing and other projects are also in progress.
- Stacker Butte radio project, working with the consortium members and vendors to get this project done. Equipment is here onsite and contractors are working on bids to accomplish the project.

EMS Program

- Working with AHCG Admin on Inter-Facility Transfers, they changed software and programs, resulting in some operational and administrative changes.
- Working with OHA on various projects for reporting and data transfer.

- Working with the ATAB 6 and MCI workgroup committee on revisions to the ATAB 6 plan and revised MCI Plan. Draft documents are under review by the group. Last review meeting is in November.
- Ambulance #2 (2026 F450-Medix) is in production and should arrive by mid-December 2026.

Ongoing Meetings

- Assist DC Cole with training and testing for AO qualifications (Engine & Medic Testing).
- Board of Directors Meeting
- CAD Meetings – Recurring every Monday.
- ATAB 6 Meeting, ongoing as we work through updates to the EMS plan.
- Wasco County Chiefs Meetings
- AHCG Meetings regarding transfers and Patient Care Review.
- Darkhorse Analytics Meetings
- QA EMS Meeting with Medical Director reviewing patient care charts.

October 2026 Operational Dashboard

Mid-Columbia Fire & Rescue • Page 1 of 3 • Response Performance

REPORTING PERIOD
Oct 1–31, 2026

Response Metrics

INCIDENT VOLUME
340
Incidents
↓ 6 from September

RESPONSE VOLUME
440
Unit responses
↑ 18 from September

Response Performance

1ST DUE PERFORMANCE
95.7%
District performance
↑ 7.0%

1ST DUE OVERGOALS
2
Overgoal responses
↓ 5

NFPA PERFORMANCE
68.9%
NFPA benchmark performance
↑ 2.2%

NFPA OVERGOALS
14
Overgoal responses
↓ 6

90th Percentile Response Intervals

TOTAL RESPONSE
7m 48s
90th percentile
↓ 3m 09s

DISPATCH
36s
90th percentile
↓ 09s

TURNOUT
2m 35s
90th percentile
↓ 22s

TRAVEL
6m 05s
90th percentile
↓ 2m 35s

Effective Response Force + Utilization

ERF TOTAL RESPONSE
7m 54s
90th percentile
↓ 1m 38s

ERF TRAVEL
6m 04s
90th percentile
↓ 1m 36s

UNIT HOUR UTILIZATION
4.7%
District utilization
↓ 1.9%

CONCURRENCY 2+
103
Concurrent incidents
↓ 27

STATION RELIABILITY
91.7%
Response reliability
↑ 2.8%

Page 1 / 3

October 2026 Operational Dashboard

Mid-Columbia Fire & Rescue • Page 2 of 3 • Workload & Acuity

TOTAL INCIDENTS
340

Incident Mix

CAD major incident category • 340 total incidents

Medical	218	64.1%
Unknown	43	12.6%
Service	31	9.1%
Wildland Fire	19	5.6%
Fire	14	4.1%
Rescue	13	3.8%
HazMat	2	0.6%

Acuity Profile

Reported acuity across all events

A	B	C	D	E	N/A
94	40	48	36	11	111
27.6%	11.8%	14.1%	10.6%	3.2%	32.6%

Workload Interpretation

64.1%

Medical remains the primary workload driver. Nearly two-thirds of all October incidents were medical responses, continuing the district's EMS-heavy demand profile.

62

Fire, wildland, and rescue combined. Fire (14), wildland fire (19), rescue (13), and HazMat (2) created 48 incidents; adding service calls brought non-medical operational workload to a significant secondary share.

32.6%

N/A acuity is substantial. More than one-third of event acuity records are unassigned, so acuity comparisons should be interpreted with that documentation limitation in mind.

94

A-acuity was the largest assigned level. A-acuity represented 27.6% of all events and 41% of events with a defined A–E acuity value.

Summary

October's 340 incidents were dominated by medical calls. Medical incidents totaled 218. Unknown-category events were the next-largest group at 43, followed by service at 31. Among defined acuity levels, A was most common at 94 incidents. One hundred eleven incidents had no acuity value assigned.

October 2026 Operational Dashboard

Mid-Columbia Fire & Rescue • Page 3 of 3 • IFT & Demand Patterns

IFT VOLUME
42 transfers

Interfacility Transfer Mix



Regional Transfer	22 • 52.4%
LifeFlight Transfer	17 • 40.5%
Local Transfer	3 • 7.1%

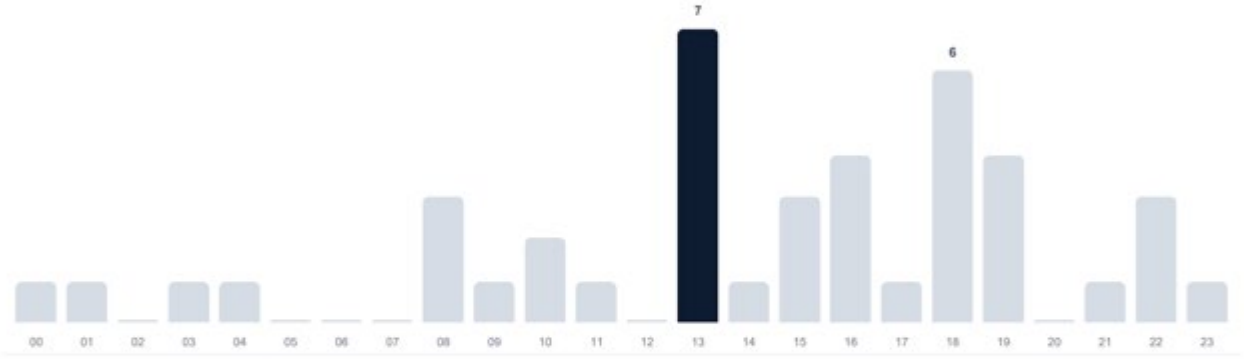
Transfer Workload by Shift

A Shift	B Shift	C Shift
14	15	13
33.3%	35.7%	31.0%

Shift distribution was balanced: only two transfers separated the highest and lowest shift totals.

Transfer Demand by Hour of Day

Approximate visual profile from the October IFT dashboard • direct labels emphasize the busiest periods.



Peak transfer periods: 13:00 was the strongest hour, followed by 18:00. The October transfer workload shows meaningful late-day demand that can overlap with routine 911 activity.

Transfer Demand by Day of Week



Weekend concentration: Saturday was the busiest transfer day with 10 transfers. Thursday followed with 8, while Tuesday was the lowest at 3.

Board Report – Prevention

Chris Grant, Division Chief

September 2026

Fire Prevention Week was a success this year. Each shift participated in school visits. The crews interacted with elementary students, provided tours of the apparatus, demonstrated equipment and answered questions. Smoke alarms, exit drills in the home and lithium-ion battery charging were discussed. MCFR provided age-appropriate education material to each student and even made Sparky visits to several classrooms. Sparky and I attended the Annual Harvest Festival at Colonel Wright and interacted with several families. Bi-lingual fire prevention and education materials were provided to many attendees.

Chief Grant was honored to be selected to represent the Wasco County Master Gardener's on the Oregon State University Wasco County Advisory Council.

Community Risk Reduction [Prevention, Public Education, Code Enforcement]

- Site Team meeting for projects in the City and County.
- Kindness 911 citations issued to The Dalles Dam Park Rangers and Civic Kids Theater Group
- Halloween Events – MCFR handout over 5,000 pieces of candy and safety messages to kids and provided tours of the Fire Museum and 1934 Mack Fire Engine
- Fire Prevention Week – "Charge into Fire Safety" School Visits
    - Dry Hollow Elementary – 250
    - Colonel Wright Elementary – 150
    - St. Mary's School – 125
    - Chenowith Elementary – 200
    - Harvest Festival @ Col. Wirght – 300
    - St. Mary's Station Tour - 25

Meetings/Training/Safety/Other:

- LIV Fire Inspection program configuration process meeting
- MCFR Board Meeting
- Chief Jensen Tie-in, weekly meeting
- Department staff meetings
- District Safety meeting
- Meeting with City and County Code Enforcement Officers
- Columbia Gorge Safe Kids Coalition meeting
- NFPA (Online) Data Center Boom: Implications for Fire & Electrical Safety
- Medical Program Director EMS Case Review
- Get Ready Planning Team 2026 Outcomes meeting
- Wasco County Wildfire Grant Manager meeting
- Commercial Cooking Operations webinar
- Wasco County Extension Advisory Council meeting

Fire Inspections and Community Risk Reduction -

Public Education – Fire station tour- 1, Fire Museum Tour- 2

Emergency Response/Staffing/Fire Investigations
Duty Officer: 7 days. Responded to the following incident categories: Motor Vehicle Accident – 4, Vehicle Fire – 1, Wildland Fire – 2.

Wildfire Assessments Conducted: 1
Fire Investigations: (5) – Wildland- 2, Structure- 2, Vehicle- 1.
October Fire Loss Report (estimations) No fire loss reported

Kindness 911 Recognition



MCFR is proud to recognize the cast and crew of Civic Kids Theater for their outstanding commitment, dedication, and hard work in bringing their recent production, Ghost Hunt, to life. This captivating production takes audiences on a thrilling journey through an old home rumored to be inhabited by ghosts, showcasing the creativity and talent of these young performers.

Civic Kids Theater provides children ages 8–13 with a meaningful opportunity to explore their creativity and imagination while developing valuable life skills, including teamwork, perseverance, and the ability to build meaningful connections with others. From reading scripts and memorizing lines to understanding the elements of storytelling and narrative structure, participants strengthen their literacy skills, grow more confident as public speakers, and build lasting self-confidence.

Throughout rehearsals and performances, each member of the cast and crew learns to navigate individual and group challenges, work collaboratively, and contribute to a shared goal. Their dedication and teamwork are essential to making each production a success.

MCFR also extends its sincere appreciation to the adults who generously give their time, guidance, encouragement, and mentorship to these outstanding young students. Their support helps create an environment where creativity flourishes, confidence grows, and young people are empowered to discover their potential.

It was Division Chief Grant's sincere pleasure to issue the cast Kindness Citations. Keep impacting your community one kind act (and curtain call) at a time!



MCFR is proud to recognize our public safety partners at The Dalles Lock and Dam for their continued commitment to the safety and well-being of our community. The Park Rangers serve in a variety of important roles, with responsibilities that include recreation, education, and natural resource management along the expansive Columbia River that flows through our region.

Recently, Bethany and her team shared valuable water safety information and led engaging, hands-on activities for attendees at the Mid-Columbia Get Ready Preparedness Event. Their participation helped promote water safety awareness and provided community members with practical knowledge to stay safe while enjoying our local waterways.

Beyond their educational outreach, these Park Rangers play an essential role in supporting public safety agencies when incidents occur on or near Bureau of Reclamation property. They are also valued partners in numerous community events and initiatives throughout our region.

MCFR is grateful for their partnership, expertise, and willingness to serve alongside our local public safety agencies. Their dedication to public safety, community education, and collaboration makes them an invaluable part of our community.

It was Division Chief Grant's sincere pleasure to issue these two Kindness Citations. Keep impacting your community one kind act at a time!

Board Report

Adam Cole, Division Chief

October 2026

Training Division Update

In October, I attended two National Fire Academy courses: Special Operations Program Management and Leadership, and Fire and Emergency Services Training Program Management. Both courses strengthened how I plan, lead, and evaluate our training and special operations programs.

Company-level training during October covered vehicle extrication, ladders and ventilation, hose drills, engine company evolutions, truck skills, search and rescue, driver refresher and all-vehicle initial training, fireground command tactics, rope rescue maintenance, and our monthly EMS topics. We also continued task-book and qualification work, with attention to rope rescue skills and technical rescue readiness across the shifts.

Looking ahead, we will host the Trench Rescue class November 2–5, and I will continue to work on the Rope Rescue Skills Manual.

Projects and Program Work

I continued development of our Rope Rescue Skills Manual and skill sheets and advanced planning for our upcoming Trench Rescue and Structural Collapse programs, including course preparation, documentation, and gear planning. I also continued work on our 2027 Annual Training Program and cleanup for the year-end training report.

Additional program work focused on refining training materials, qualification pathways, and practical evolutions for technical rescue, so we are ready for the courses ahead.

Meetings, Exercises, and Partner Coordination

Planning and logistics coordination continued for the upcoming Trench Rescue class, so instructors, equipment, schedules, and documentation were ready, in coordination with the City of The Dalles Public Works.

I participated in three school safety drills this month: two soft lockdown drills at local schools and one full-scale lockdown exercise.