



Board Meeting Agenda

July 20, 2026

5:30 p.m.

Mid-Columbia Fire and Rescue Station 1
1400 West 8th Street, The Dalles, Oregon

1) Call Meeting to Order

2) Pledge of Allegiance

3) Roll Call

4) Agenda Changes

5) Election of Board Officers

6) Minutes

- a) Review of Minutes – Monday, June 15, 2026, Board Meeting

7) Public Comment

- a) During this portion of the meeting, a citizen may speak on any subject upon being recognized by the Board President. The citizens must state their name, address, and their discussion topic for the minutes. Five minutes per person will be allowed. If a response by the District is requested, the speaker will be referred to the Fire Chief for further action. At the discretion of the Board President, the issue may appear on a future meeting agenda for Fire District consideration.
- b) The public may observe and/or listen to the meeting virtually by using the link provided below.

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/294420114013191?p=lihDndKgQfEtKYYSC>
[h](#)

Meeting ID: 294 420 114 013 191

Passcode: 6qK2o73S

8) Financial Reports

- a) Balance Sheets/Combined Cash Accounts
- b) Ambulance Service Financial Report

9) Committee Reports

- a) Urban Renewal Report – Director Denstedt

10) Fire Chief's Report

11) Old Business

12) New Business

- a) Information Sheet – Fire Billing Resolution
 - i) Resolution No. 2026-03: A Resolution to adopt Board Policy 7.5 billing for recovering fire suppression costs for violation of ORS 478.960
- b) Information Sheet – Continuity of Operations Plan
- c) Information Sheet – Strategic Plan Process

13) Executive Session

- a) Annual Evaluation: Adjourn to Executive Session in accordance with ORS 192.660(2)(i) to review and evaluate the employment-related performance of the chief executive officer of any public body, a public officer, employee, or staff member who does not request an open hearing.

14) Good of the Order

15) Adjournment

OUR MISSION:

"We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property."

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least 48 hours in advance.

MCFR INFORMATION SHEET

DATE: July 20, 2026

TO: Fire District Board of Directors

FROM: David Jensen, Fire Chief

ISSUE: Annual Election of Board Officers

BACKGROUND: ORS 478.250 Meetings and officers of board. *(2) At the organizational meeting the board shall choose from the members a president, vice president, secretary, and a treasurer. The board may choose as secretary and treasurer the same person. Officers shall hold their offices until the first regular meeting in July following or until their successors are elected and qualified. They shall have the powers and perform the duties usual in such cases. In the absence of the president, the vice president or, in the absence of both, any other member of the board may preside at any meeting.*

BUDGET IMPLICATIONS: None

RECOMMENDATION: Comply with ORS 478.250.



MINUTES

Mid-Columbia Fire and Rescue
Board of Directors Meeting
In Person / Virtually Held
1400 West 8th Street, The Dalles, OR 97058
June 15, 2026

1. CALL MEETING TO ORDER

President Bailey called the Mid-Columbia Fire & Rescue meeting to order at 5:30p.m.

2. PLEDGE OF ALLEGIANCE

President Bailey led the Pledge of Allegiance.

3. ROLL CALL

Directors Present: Diana Bailey, Corey Case, Walter Denstedt, Chris Schanno. Dick Schaffeld was excused due to technical difficulties with teams.

Staff Present: Fire Chief David Jensen, Division Chief Josh Beckner, Division Chief Chris Grant, Division Chief Adam Cole, Business Services Manager Joe Talamantez, and Office Manager Stephanie Ziegler.

Others Present: Legal Counsel Andrew Myers and Jill Amery, Wasco County Assessor online.

4. AGENDA CHANGES

None.

5. MINUTES

- a. Minutes from May 18, 2026, Board meeting stand approved as written.
- b. Minutes from May 19, 2026, Budget Committee Meeting approved with correction of fiscal year change and adding Director Case to who voted list.

6. PUBLIC COMMENT

President Bailey read the public comment rules and then asked if Jill Amery of Wasco County would like to speak. She did not.

7. FINANCIAL REPORTS

- a. Balance Sheets/Combined Cash Accounts – Chief Jensen advised that the GEMT payment that was thought to come in before the end of the fiscal year has not come in and is not anticipated to come in by end of the fiscal year. He stated that because some other revenue came in a bit higher than expected and ambulance billing came in a bit more consistently with interested earned the ending fund balance with come in close to ending fund balance of what was budgeted. He stated this will set us up well for next year. President Bailey



asked if there were any other comments and Director Case stated he wanted to thank the staff for making the transfers in May and not waiting until June to do the transfers. He also stated that he appreciated that the special fund income statements were included in the board packet. He requested that the special fund income statements be included all the time.

- b. Ambulance Service Financial Report – Chief Jensen advised that the ambulance revenue is coming in steady, there has been no major drop offs.

8. OPEN PUBLIC HEARING

- a. President Bailey opened the public hearing to receive citizen's testimony on the FY 2026-27 budget approved by the MCFR Budget Committee.
- b. There was no one in-person or online for testimony.
- c. President Bailey closed the public hearing and adjourned back to the regular board meeting.

9. COMMITTEE REPORTS

- a. Urban Renewal Report – Director Denstedt had nothing to report.

10. FIRE CHIEF'S REPORT

- a. Chief Jensen's Report – Report Provided.
 - i. Chief Jensen reported that new fire detection cameras have already proven effective, allowing early identification and suppression of fires before they were reported by citizens, supporting the objective of keeping fires small. He provided a map detailing where the camera locations are located.
 - ii. Chief Jensen stated the Cad dispatching is progressing, and key integrations are nearing completion and operational readiness is improving.
 - iii. Chief Jensen advised that the State Fire Marshal came for a meeting, stating it was a good meeting. He stated they discussed ongoing issues with fire investigations and the release of findings. He stated he emphasized the need for timely public access to the investigation results. He stated the citizens need to be able to find out the cause of the fire and what happens next for them.
 - iv. Chief Jensen attended a Wasco County Fire Defense Board Chiefs meeting down in Juniper Flatt with over 75 participants. He stated the meeting went very well with good communication.
 - v. Chief Jensen stated he has not heard back from BIA stating that the person that wants to implement the contract and the person that writes



the financials are on two different pages. Chief Jensen stated that BIA only wants to pay when services are used, which conflicts with the district's policy of equitable funding, as local taxpayers contribute regardless of service usage. He also stated that the federal government's practice is to pay in the arrears. Director Denstedt advised he isn't interested if BIA can't make it equitable with our taxpayers, then he isn't interested in the contract. There was much discussion that followed.

- b. Chief Beckner's Report – Report provided. Director Denstedt asked if there was any communication from the hospital. Chief Jensen stated there was the trial period and everything seemed to go well and then after the trial period there was a letter that was sent out with a complaint but there has been nothing further. There was also discussion on the ASA uncertainty. Chief Jensen stated that he budgeted with the assumption that the ASA will remain in place. Strategic planning is scheduled to start at the beginning of the next fiscal year, aiming for readiness by year-end.
- c. Chief Grant's Report – Report provided.
- d. Chief Cole's Report – Report provided.

11. CORRESPONDENCE

Nothing.

12. OLD BUSINESS

None.

13. NEW BUSINESS

- a. Resolution No. 2026-02 Budget Adoption and imposing taxes for the FY 2026-27. Chief Jensen explained that Resolution 2026-02 covers the budget adoption, appropriates funds, and tax approval for the upcoming fiscal year, with no changes from the budget committee. President Bailey stated she would entertain a motion. Director Case made a motion to adopt Resolution 2026-02, A Resolution adopting the budget, making appropriations, imposing taxes, and categorizing taxes for FY 2026-27. Director Denstedt seconded. All in favor.

Bailey – **YES**



Case – **YES**

Denstedt – **YES**

Schanno – **YES**

Motion passed with 4 Ayes, 0 Nays.

- b. Motion to adopt Board Policy 7.5 billing for recovering fire suppression costs for violation of ORS 478.960. Chief Jensen explained the fire billing policy, clarifying billing procedures for suppression expenses, apparatus and manpower, however there is nothing to reference on billing when there is a call on a burn complaint or when a fire gets away from someone and we respond. He stated those are billable to the person. He stated he worked with Legal Counsel Myers to align billing language across the policies, ensuring consistent procedures for billing. President Bailey asked for a motion. Director Schanno made a motion to adopt changes to Board Policy 7.5 as presented in Appendix “A”. Director Case seconded. All in favor.

Bailey – **YES**

Case – **YES**

Denstedt – **YES**

Schanno – **YES**

Motion passed with 4 Ayes, 0 Nays.

14. GOOD OF THE ORDER

Director Denstedt asked when someone would be here from SDAO. Chief Jensen stated there would be someone here in August. When he reached out to SDAO regarding our invoice for workers comp, asking about our claims and how much we are paying each year on the claims, they advised him that there would be someone coming out in August to go over all of that with the board. There was no other Good of The Order.

15. ADJOURNMENT

President Bailey adjourned the meeting at 17:57p.m.

Board President

Secretary/Treasurer

MID-COLUMBIA FIRE & RESCUE
COMBINED CASH INVESTMENT
JUNE 30, 2026

GENERAL FUND

COMBINED CASH ACCOUNTS

01-0-1009-00	LGIP	5,705,782.10
01-0-1020-00	PAYPAL BURN PERMIT ACCOUNT	80.08
01-0-1025-00	COLUMBIA BANK PAYPAL ACCOUNT	.00
01-0-1030-00	CHECKING ACCOUNT	.00
01-0-1031-00	CHECKING ACCOUNT	131,378.79
01-0-1040-00	PETTY CASH	125.00
01-0-1075-00	AR CASH CLEARING	.00
TOTAL COMBINED CASH		<u>5,837,365.97</u>
TOTAL UNALLOCATED CASH		<u>5,837,365.97</u>

CASH ALLOCATION RECONCILIATION

10	ALLOCATION TO GENERAL FUND	3,637,946.75
20	ALLOCATION TO FF EQUIPMENT & SU	285,558.87
25	ALLOCATION TO FIREMED	78,033.21
30	ALLOCATION TO STACKER BUTTE	76,139.78
35	ALLOCATION TO DEBT SERVICE	165,150.77
40	ALLOCATION TO TECHNICAL RESCUE	56,589.21
45	ALLOCATION TO CAPITAL PROJECT	.00
50	ALLOCATION TO EQUIPMENT RESER	982,172.14
51	ALLOCATION TO BUILDING RESERVE	348,853.35
52	ALLOCATION TO TRAINING RESERVE	137,210.05
53	ALLOCATION TO RETIREMENT LIABILI	69,711.84
55	ALLOCATION TO BOND PRINCIPAL RE	.00
TOTAL ALLOCATIONS TO OTHER FUN		<u>5,837,365.97</u>
ALLOCATION FROM COMBINED CASH		<u>(5,837,365.97)</u>
ZERO PROOF IF ALLOCATIONS BALA		<u>.00</u>

MID-COLUMBIA FIRE & RESCUE

BALANCE SHEET

JUNE 30, 2026

GENERAL FUND

ASSETS

10-0-1000-00	CASH ALLOCATION	3,637,946.75	
10-0-1015-00	PETTY CASH	.00	
10-0-1049-00	AMBULANCE	.00	
10-0-1050-00	AMBULANCE A/R	.00	
10-0-1055-00	AMB BILLING SERVICE A/ R	.00	
10-0-1065-00	A/R AMBULANCE HOLDING	.00	
10-0-1069-00	BAD DEBT ALLOWANCE	.00	
10-0-1080-00	A/R TAXES - GENERAL FUND	.00	
10-0-1085-00	OTHER RECEIVABLES - GF	.00	
10-0-1090-00	GRANT RECEIVABLE	.00	
10-0-1200-00	MISCELLANEOUS A/R	.00	
10-0-1250-00	AR BILLINGS	.00	
10-0-1499-00	UNDEPOSITED FUNDS	.00	
10-0-1510-00	MACHINERY AND EQUIPMENT	4,163,122.84	
10-0-1520-00	BUILDINGS AND STRUCTURES	3,514,225.18	
10-0-1530-00	LAND AND IMPROVEMENTS	71,508.00	
10-0-1600-00	AMOUNT PROV - LTD AERIAL	.00	
10-0-1601-00	AMOUNT PROV - LTD BONDS	.00	
10-0-1602-00	AMOUNT PROV LTD - COPIER	.00	
10-0-1603-00	AMOUNT PROV - LTD LAPTOPS	.00	
10-0-1605-00	AMOUNT PROV - 2005 BONDS	.00	
10-0-1700-00	PREPAID EXPENSES	.00	
	TOTAL ASSETS		11,386,802.77

LIABILITIES AND EQUITY

MID-COLUMBIA FIRE & RESCUE

BALANCE SHEET

JUNE 30, 2026

GENERAL FUND

LIABILITIES

10-0-2010-00	GENERAL FUND A/P	(	8,258.16)
10-0-2010-02	AMBULANCE BILLING PAYABLE		.00
10-0-2011-00	LIFE FLIGHT A/P		.00
10-0-2012-00	RETAINAGE PAYABLE		.00
10-0-2015-00	ACCRUED COMP ABSENCE		.00
10-0-2015-01	ACCRUED WAGES		.00
10-0-2023-00	SHORT TERM HOLDING ACCOUNT		.00
10-0-2060-00	DEF REVENUE		.00
10-0-2065-00	OFFSET BEGINNING BALANCE	(	15,608,287.91)
10-0-2100-00	BONDS PAYABLE LT		.00
10-0-2105-00	PAYROLL LIABILITIES	(	100.00)
10-0-2106-00	CHILD SUPPORT PAYABLE	(	3,050.40)
10-0-2107-00	GARNISHMENTS PAYABLE		373.68
10-0-2110-00	UNION HOUSE FUND		447.00
10-0-2111-00	ADMINISTRATION HOUSE FUND		.00
10-0-2115-00	HOLIDAY BANK		.00
10-0-2120-00	SHORT TERM DISABILITY		.00
10-0-2121-00	CANCER FUND		.00
10-0-2121-01	AFLAC ACCIDENT INSURANCE		.00
10-0-2121-02	AFLAC SHORT TERM DISABILITY		.00
10-0-2122-00	ADULT/FAMILY SERVICES		.00
10-0-2123-00	CELL PHONE		.00
10-0-2124-00	MEDICAL INSURANCE	(	11,420.40)
10-0-2124-01	DEPENDENT CARE		.00
10-0-2124-02	UNREIMBURSED MED EXPENSES		2,314.00
10-0-2124-03	PEHP PAYABLE		.00
10-0-2125-00	PAYROLL ASSET		.00
10-0-2125-01	THE DALLES COUNTRY CLUB		.00
10-0-2126-00	OTFCU		.00
10-0-2126-01	CRBC		.00
10-0-2127-00	STANDARD RETIREMENT		.00
10-0-2127-01	TRANSAMERICA		.00
10-0-2127-02	EMPLOYEE RETIREMENT		.00
10-0-2127-03	NATIONWIDE RETIREMENT		.00
10-0-2127-04	UNITED MISSOURI BANK		.00
10-0-2127-05	FIDELITY		.00
10-0-2128-00	AMERICAN FUNDS		.00
10-0-2128-01	SAFECO/SYMETRA		.00
10-0-2128-04	NW MUTUAL DEFERRED COMP		.00
10-0-2128-05	OLIVER CAPITAL DEFERRED COMP		1,048.96
10-0-2129-00	LIFE INSURANCE		.00
10-0-2130-00	UNION DUES		975.00
10-0-2130-01	ADDITIONAL UNION DUES		.00
10-0-2131-00	FLEX-TRAN LOAN		.00
10-0-2140-00	PERS POLICE/FIRE UNITS	(	46,450.75)
10-0-2160-00	WORKERS' COMP		1,946.34
10-0-2200-00	FEDERAL W/H TAXES PAYABLE	(	203,134.60)
10-0-2210-00	MEDICARE TAXES PAYABLE		68,106.18
10-0-2220-00	STATE W/H TAXES PAYABLE		31,678.10
10-0-2221-00	HOLIDAY ACCRUALS		.00
10-0-2222-00	EMPLOYEE DRAWS		.00
10-0-2223-00	STATE OTT TAXES PAYABLE		1,476.00
10-0-2224-00	OREGON PAID LEAVE PAYABLE		15,949.36
10-0-2249-00	CAPITAL LEASES A/P		.00
10-0-2250-00	CAPITAL LEASES PAYABLE LT		.00

MID-COLUMBIA FIRE & RESCUE

BALANCE SHEET

JUNE 30, 2026

GENERAL FUND

10-0-2251-00	AERIAL LEASE LT DEBT	.00	
10-0-2252-00	AERIAL LEASE LT	.00	
10-0-2253-00	COPIER LEASE LT	.00	
10-0-2254-00	LAPTOP LEASE LT	.00	
10-0-2255-00	LOAN REPAYMENT	.00	
10-0-2256-00	2005 BONDS PAYABLE LT	.00	
10-0-2300-00	457 CLEARING	.00	
	TOTAL LIABILITIES		(15,756,387.60)
	<u>FUND EQUITY</u>		
10-0-3300-00	FIXED ASSETS	.00	
10-0-3381-00	INVESTMENT IN FIXED ASSETS	.00	
10-0-3500-00	FUND BALANCES	.00	
10-0-3551-00	PPA	.00	
10-0-3552-00	GENERAL FUND	15,877,789.39	
10-0-3570-00	CAPITAL ASSETS	7,748,856.02	
10-0-3570-01	RESTATED MODIFIED CASH	.00	
10-0-3900-00	RETAINED EARNINGS	.00	
10-0-3999-99	UNAPPROPRIATED FUND BALANCE	.00	
	REVENUE OVER EXPENDITURES - YTD	3,516,544.96	
	BALANCE - CURRENT DATE	27,143,190.37	
	TOTAL FUND EQUITY		27,143,190.37
	TOTAL LIABILITIES AND EQUITY		11,386,802.77

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
10-0-4300-00 BEGINNING FUND BALANCE	.00	3,977,478.17	3,632,525.00	(344,953.17)	109.5
10-0-4990-00 TAXES - PRIOR YEAR	1,627.84	103,404.18	130,000.00	26,595.82	79.5
10-0-4991-00 GF-INTEREST EARNED	24,743.57	185,914.99	120,000.00	(65,914.99)	154.9
10-0-4997-00 TAXES - CURRENT YEAR	21,361.35	4,611,333.25	4,360,000.00	(251,333.25)	105.8
10-0-4998-00 AMBULANCE REVENUE	147,075.66	1,623,475.28	1,700,000.00	76,524.72	95.5
10-0-4998-01 FIRE PROTECTION AGREEMENTS	.00	7,235.05	10,000.00	2,764.95	72.4
10-0-4998-04 GEMT AMBULANCE REVENUE	79,619.45	309,540.70	500,200.00	190,659.30	61.9
10-0-4998-07 TRANSFER FROM FIREMED	.00	5,000.00	5,000.00	.00	100.0
10-0-4999-00 GF-MISC REVENUE	30,745.86	383,675.03	139,000.00	(244,675.03)	276.0
TOTAL REVENUE	305,173.73	11,207,056.65	10,596,725.00	(610,331.65)	105.8

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>ADMIN - PERSONAL SERVICES</u>					
10-1-6401-00 FIRE CHIEF	14,647.97	175,775.64	175,776.00	.36	100.0
10-1-6402-03 DIVISION CHIEF - OPERATIONS	39,225.75	461,369.57	461,165.00	(204.57)	100.0
10-1-6403-07 OFFICE MANAGER / ADMIN. CLERK	6,427.91	76,522.74	72,882.00	(3,640.74)	105.0
10-1-6403-09 FINANCE/BUSINESS MANAGER	9,732.28	112,979.11	123,344.00	10,364.89	91.6
10-1-6407-01 UNIFORMS - ADMINISTRATION	.00	3,352.50	7,402.00	4,049.50	45.3
10-1-6414-01 VACATION ADMIN/ HRA / VEBA	.00	1,845.05	.00	(1,845.05)	.0
10-1-6421-02 RETIREMENT - ADMINISTRATION	16,448.05	195,092.51	181,502.00	(13,590.51)	107.5
10-1-6421-03 PEHP - ADMINISTRATION	.00	14,052.34	16,664.00	2,611.66	84.3
10-1-6422-01 WORKERS COMP - ADMINISTRATION	38.38	1,379.75	5,000.00	3,620.25	27.6
10-1-6423-01 LIFE INSURANCE - ADMIN	.00	1,071.56	3,300.00	2,228.44	32.5
10-1-6424-01 HEALTH INS - ADMINISTRATION	1,771.26	101,662.41	160,084.00	58,421.59	63.5
10-1-6424-04 OCC. HEALTH - ADMINISTRATION	2,217.00	3,127.00	4,500.00	1,373.00	69.5
10-1-6426-01 LONG TERM DISABILITY - ADMIN	352.14	4,144.44	7,000.00	2,855.56	59.2
10-1-6430-01 OREGON PAID LEAVE ADMIN	273.28	3,195.73	3,333.00	137.27	95.9
10-1-6430-02 MEDICARE - ADMINISTRATION	991.73	11,123.89	12,498.00	1,374.11	89.0
10-1-6430-03 DEFINED CONT. - ADMIN	3,501.70	45,282.27	41,659.00	(3,623.27)	108.7
TOTAL ADMIN - PERSONAL SERVICES	95,627.45	1,211,976.51	1,276,109.00	64,132.49	95.0

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>PUBLIC SAFETY - PERSONAL SRVCS</u>					
10-2-6403-02 CAPTAIN	31,924.21	360,627.51	374,000.00	13,372.49	96.4
10-2-6404-00 LIEUTENANT	46,804.25	626,619.98	670,000.00	43,380.02	93.5
10-2-6405-01 FIREFIGHTER	152,585.35	1,750,450.42	1,932,500.00	182,049.58	90.6
10-2-6405-02 SINGLE ROLE - EMS	1,521.45	45,734.87	139,500.00	93,765.13	32.8
10-2-6406-00 EMPLOYEE EVENTS	398.47	15,056.57	20,750.00	5,693.43	72.6
10-2-6407-00 UNIFORMS - PUBLIC SAFETY	677.71	18,694.67	33,558.00	14,863.33	55.7
10-2-6414-00 HOLIDAY	7,254.91	44,583.95	74,068.00	29,484.05	60.2
10-2-6414-02 FUNERAL LEAVE	435.09	435.09	.00	435.09	.0
10-2-6415-00 SICK OT	8,028.90	45,914.48	96,075.00	50,160.52	47.8
10-2-6416-01 FIRE	5,664.47	88,044.65	57,676.00	30,368.65	152.7
10-2-6416-02 AMBULANCE	13,417.27	105,435.34	70,000.00	35,435.34	150.6
10-2-6416-04 TECH RESCUE	1,484.17	20,189.28	33,640.00	13,450.72	60.0
10-2-6416-05 TRAINING	2,563.68	27,927.11	74,191.00	46,263.89	37.6
10-2-6416-06 OTHER	9,002.47	30,643.89	50,000.00	19,356.11	61.3
10-2-6416-07 AMBULANCE STAND-BY	.00	5,820.50	14,000.00	8,179.50	41.6
10-2-6417-00 FLSA	6,485.52	89,600.39	80,450.00	9,150.39	111.4
10-2-6421-00 RETIREMENT - PUBLIC SAFETY	(11,082.17)	637,248.99	561,580.00	75,668.99	113.5
10-2-6421-01 PEHP PLAN - PUBLIC SAFETY	.00	91,918.76	119,500.00	27,581.24	76.9
10-2-6422-00 WORKERS' COMPENSATION	70.72	128,429.32	117,000.00	11,429.32	109.8
10-2-6423-00 LIFE INSURANCE	.00	14,466.04	17,788.00	3,321.96	81.3
10-2-6424-00 HEALTH INSURANCE	49,593.66	643,856.16	698,367.00	54,510.84	92.2
10-2-6424-03 OCCUPATIONAL HEALTHCARE	14,137.00	36,618.09	43,980.00	7,361.91	83.3
10-2-6426-00 LONG TERM DISABILITY	1,642.63	20,070.71	26,200.00	6,129.29	76.6
10-2-6430-00 MEDICARE	3,997.34	47,168.92	54,025.00	6,856.08	87.3
10-2-6430-01 DEFINED CONTRIBUTION	6,609.46	91,577.10	77,000.00	14,577.10	118.9
10-2-6430-02 OREGON PAID LEAVE	1,007.95	11,793.19	14,665.00	2,871.81	80.4
10-2-6531-00 PAYROLL EXPENSES / SS	661.54	8,389.06	10,000.00	1,610.94	83.9
TOTAL PUBLIC SAFETY - PERSONAL SRVCS	354,886.05	5,007,315.04	5,460,513.00	453,197.96	91.7

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>PUBLIC SAFETY - MATERIALS</u>					
10-3-6434-00 GENERAL INSURANCE	.00	107,752.80	115,000.00	7,247.20	93.7
10-3-6435-00 ADVERTISING, PUBLICATIONS	75.60	75.60	6,500.00	6,424.40	1.2
10-3-6436-00 DUES, SUBSCRIPTIONS	643.00	36,852.31	55,925.00	19,072.69	65.9
10-3-6441-00 OFFICE EXPENSE	4,064.24	50,615.08	55,640.00	5,024.92	91.0
10-3-6441-01 OFFICE EQUIP MAINTENANCE	.00	1,402.56	2,608.00	1,205.44	53.8
10-3-6441-02 OFFICE EQUIPMENT LEASE	.00	546.87	810.00	263.13	67.5
10-3-6442-00 BANK CHARGES	146.23	1,891.59	2,500.00	608.41	75.7
10-3-6443-00 JANITORIAL SUPPLIES	113.27	5,246.63	4,000.00	(1,246.63)	131.2
10-3-6445-01 RESIDENCE SUPPLIES	178.95	1,625.84	2,600.00	974.16	62.5
10-3-6446-00 GAS AND DIESEL	8,353.75	73,640.05	65,000.00	(8,640.05)	113.3
10-3-6451-00 TIRE, BATTERIES	209.69	16,240.23	15,700.00	(540.23)	103.4
10-3-6453-00 EQUIPMENT MAINTENANCE	4,495.35	66,725.22	45,000.00	(21,725.22)	148.3
10-3-6453-01 TRAINING PROP MTCE & OPERATION	.00	1,072.94	3,000.00	1,927.06	35.8
10-3-6454-00 COMMUNICATION REPAIR	.00	1,861.65	9,915.00	8,053.35	18.8
10-3-6457-02 SM EQ MAINT, SHOP SUPPLIES	174.08	1,646.43	3,450.00	1,803.57	47.7
10-3-6457-03 FIRE EQUIPMENT MAINTENANCE	.00	2,994.40	10,980.00	7,985.60	27.3
10-3-6457-04 EMS EQUIPMENT MAINTENANCE	.00	5,831.97	11,272.00	5,440.03	51.7
10-3-6457-05 EQUIPMENT TESTING	.00	4,812.94	11,375.00	6,562.06	42.3
10-3-6459-00 AMBULANCE BILLING EXPENSE	4,898.22	119,548.69	193,500.00	73,951.31	61.8
10-3-6461-00 AUDIT, BUDGET	.00	29,755.00	29,740.00	(15.00)	100.1
10-3-6462-00 LEGAL SERVICES	1,285.50	10,644.50	56,500.00	45,855.50	18.8
10-3-6462-01 PROFESSIONAL SERVICES	11,589.15	180,610.66	181,051.00	440.34	99.8
10-3-6464-00 WATER	199.67	2,344.69	4,000.00	1,655.31	58.6
10-3-6465-00 NATURAL GAS	498.03	10,476.37	16,000.00	5,523.63	65.5
10-3-6466-00 ELECTRICITY	1,318.11	19,032.42	16,100.00	(2,932.42)	118.2
10-3-6467-00 TELEPHONE	1,474.11	20,607.35	22,512.00	1,904.65	91.5
10-3-6468-00 SEWER	294.56	3,488.16	3,700.00	211.84	94.3
10-3-6469-00 GARBAGE	257.65	7,470.99	6,780.00	(690.99)	110.2
10-3-6477-00 EMS TRAINING SUPPLIES	.00	.00	880.00	880.00	.0
10-3-6479-00 EMS DUES	625.00	2,290.10	1,775.00	(515.10)	129.0
10-3-6480-00 PHYSICIAN ADVISOR	.00	24,500.00	24,500.00	.00	100.0
10-3-6481-00 AMBULANCE TRANSPORT EXP	924.00	7,896.00	7,000.00	(896.00)	112.8
10-3-6482-00 AMBULANCE EXPENDABLES	15,556.76	97,098.06	73,000.00	(24,098.06)	133.0
10-3-6482-01 AMBULANCE NON EXPENDABLE	174.96	2,349.92	2,525.00	175.08	93.1
10-3-6483-00 HAZARDOUS MATERIALS	.00	1,422.55	1,500.00	77.45	94.8
10-3-6485-00 FF SUPPLIES-TOOLS/EQU	817.54	6,904.72	14,200.00	7,295.28	48.6
10-3-6485-01 FIREFIGHTING SUPPLIES - PPE	1,681.00	15,073.22	26,614.00	11,540.78	56.6
10-3-6486-00 FIRE PREVENTION SUPPLIES	131.89	3,113.64	14,940.00	11,826.36	20.8
10-3-6486-01 PUBLIC EDUCATION	4,372.79	12,966.01	27,150.00	14,183.99	47.8
10-3-6487-00 FIRE TRAINING SUPPLIES	738.95	7,809.36	12,275.00	4,465.64	63.6
10-3-6491-00 FIRE SUPPRESSION EXPENSE	26.85	31,733.60	239,000.00	207,266.40	13.3
10-3-6495-00 FIRE BOARD MEALS, LODGING	.00	4,067.99	6,900.00	2,832.01	59.0
10-3-6497-00 FIRE BOARD CONFERENCE	.00	2,693.20	2,800.00	106.80	96.2
10-3-6502-00 EMS SCHOLARSHIP	1,874.50	18,411.03	34,000.00	15,588.97	54.2
10-3-6503-00 BARGAINING UNIT - VOLUNTARY	225.00	966.90	9,000.00	8,033.10	10.7
10-3-6507-00 GENERAL TRAINING - ALL	313.23	25,154.70	42,780.00	17,625.30	58.8
10-3-6508-00 ADMINISTRATION - VOLUNTARY	.00	1,040.00	8,800.00	7,760.00	11.8
10-3-6510-00 BUILDING MAINTENANCE	6,064.67	15,557.30	30,401.00	14,843.70	51.2
10-3-6510-01 BLDG MAINT. AGREEMENTS	.00	7,193.28	7,175.00	(18.28)	100.3
10-3-6511-00 GROUNDS MAINTENANCE	79.93	2,872.63	3,800.00	927.37	75.6
10-3-6512-00 POSTAGE, SHIPPING	20.96	1,233.60	2,008.00	774.40	61.4
10-3-6513-00 MISCELLANEOUS EXPENSE	1,351.22	3,558.30	6,300.00	2,741.70	56.5

MID-COLUMBIA FIRE & RESCUE
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

		GENERAL FUND				
		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
10-3-6520-00	911 SERVICES	7,049.58	78,129.96	96,500.00	18,370.04	81.0
	TOTAL PUBLIC SAFETY - MATERIALS	82,297.99	1,158,850.01	1,646,981.00	488,130.99	70.4
CAPITAL OUTLAY						
10-4-6533-00	FIREFIGHTING EQUIPMENT	.00	.00	7,990.00	7,990.00	.0
10-4-6533-01	OFFICE EQUIPMENT	.00	4,570.13	7,025.00	2,454.87	65.1
10-4-6533-05	RADIO EQUIPMENT	.00	.00	5,400.00	5,400.00	.0
10-4-6533-07	PREVENTION	.00	.00	4,600.00	4,600.00	.0
	TOTAL CAPITAL OUTLAY	.00	4,570.13	25,015.00	20,444.87	18.3
OTHER & TRANSFERS						
10-6-7002-00	DUE TO FF EQUIP & SUPP	.00	61,000.00	61,000.00	.00	100.0
10-6-7003-00	DUE TO BLDG RESERVE FUND	.00	40,000.00	40,000.00	.00	100.0
10-6-7004-00	DUE TO EQUIPMENT RESERVE	.00	200,000.00	446,000.00	246,000.00	44.8
10-6-7007-00	DUE TO STACKER BUTTE	.00	2,800.00	2,800.00	.00	100.0
10-6-7008-00	DUE TO TECHNICAL RESCUE	.00	4,000.00	4,000.00	.00	100.0
	TOTAL OTHER & TRANSFERS	.00	307,800.00	553,800.00	246,000.00	55.6
CONTINGENCY						
10-7-8000-00	CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
	TOTAL CONTINGENCY	.00	.00	100,000.00	100,000.00	.0
UNAPPROPRIATED FUND BALANCE						
10-8-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00	1,534,307.00	1,534,307.00	.0
	TOTAL UNAPPROPRIATED FUND BALANCE	.00	.00	1,534,307.00	1,534,307.00	.0
	TOTAL FUND EXPENDITURES	532,811.49	7,690,511.69	10,596,725.00	2,906,213.31	72.6
	NET REVENUE OVER EXPENDITURES	(227,637.76)	3,516,544.96	.00	(3,516,544.96)	.0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

FF EQUIPMENT & SUPPRESSION RES

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
20-0-4300-00 BEGINNING FUND BALANCE	.00	324,153.75	372,000.00	47,846.25	87.1
20-0-4801-00 INTEREST EARNED-FF RESERVE	1,944.00	12,866.70	8,500.00	(4,366.70)	151.4
20-0-4802-00 X-FER FROM GF TO FF EQUIP	.00	61,000.00	61,000.00	.00	100.0
TOTAL REVENUE	1,944.00	398,020.45	441,500.00	43,479.55	90.2
 <u>FF EQUIPMENT & SUP - MATERIALS</u>					
20-3-6538-01 FEMA GRANT C.O.	.00	.00	50,000.00	50,000.00	.0
TOTAL FF EQUIPMENT & SUP - MATERIALS	.00	.00	50,000.00	50,000.00	.0
 <u>CAPITAL OUTLAY</u>					
20-4-6538-00 CAPITAL OUTLAY FF EQUIP	17,595.94	112,461.58	391,500.00	279,038.42	28.7
TOTAL CAPITAL OUTLAY	17,595.94	112,461.58	391,500.00	279,038.42	28.7
TOTAL FUND EXPENDITURES	17,595.94	112,461.58	441,500.00	329,038.42	25.5
 NET REVENUE OVER EXPENDITURES	 (15,651.94)	 285,558.87	 .00	 (285,558.87)	 .0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

		FIREMED				
		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
25-0-4300-00	BEGINNING FUND BALANCE	.00	100,731.30	93,714.00	(7,017.30)	107.5
25-0-4812-00	INTEREST EARNED FM	462.07	4,553.49	1,500.00	(3,053.49)	303.6
25-0-4812-02	FIREMED FEES	5,976.25	46,151.68	41,000.00	(5,151.68)	112.6
TOTAL REVENUE		6,438.32	151,436.47	136,214.00	(15,222.47)	111.2
		FIREMED MATERIALS & SERVICES				
25-3-6539-00	FIREMED MTLs & SERVICES	.00	6,502.10	8,000.00	1,497.90	81.3
TOTAL FIREMED MATERIALS & SERVICES		.00	6,502.10	8,000.00	1,497.90	81.3
		CAPITAL OUTLAY				
25-4-6539-01	FM CAPITAL OUTLAY	.00	61,901.16	123,214.00	61,312.84	50.2
TOTAL CAPITAL OUTLAY		.00	61,901.16	123,214.00	61,312.84	50.2
		OTHER & TRANSFERS				
25-6-6539-02	X-FER FIREMED TO GENERAL FUND	.00	5,000.00	5,000.00	.00	100.0
TOTAL OTHER & TRANSFERS		.00	5,000.00	5,000.00	.00	100.0
TOTAL FUND EXPENDITURES		.00	73,403.26	136,214.00	62,810.74	53.9
NET REVENUE OVER EXPENDITURES		6,438.32	78,033.21	.00	(78,033.21)	.0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

STACKER BUTTE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
30-0-4300-00 BEGINNING FUND BALANCE	.00	61,233.13	54,554.00	(6,679.13)	112.2
30-0-4825-00 X-FER GENERAL FUND TO SB	.00	2,800.00	2,800.00	.00	100.0
30-0-4825-01 SUB-LEASE & RENTAL FEES	.00	30,937.90	32,330.00	1,392.10	95.7
30-0-4825-03 SB INTEREST	488.00	2,826.65	1,000.00	(1,826.65)	282.7
30-0-4825-04 STACKER BUTTE REIMBURSEMENT	765.68	6,466.87	12,000.00	5,533.13	53.9
TOTAL REVENUE	1,253.68	104,264.55	102,684.00	(1,580.55)	101.5
 <u>STACKER BUTTE MATERIALS & SERV</u>					
30-3-6534-00 STACKER BUTTE MTLs & SVCS	727.83	28,124.77	34,265.00	6,140.23	82.1
TOTAL STACKER BUTTE MATERIALS & SERV	727.83	28,124.77	34,265.00	6,140.23	82.1
 <u>CAPITAL OUTLAY</u>					
30-4-6534-01 STACKER BUTTE CAPITAL OUTLAY	.00	.00	68,419.00	68,419.00	.0
TOTAL CAPITAL OUTLAY	.00	.00	68,419.00	68,419.00	.0
TOTAL FUND EXPENDITURES	727.83	28,124.77	102,684.00	74,559.23	27.4
 NET REVENUE OVER EXPENDITURES	 525.85	 76,139.78	 .00	 (76,139.78)	 .0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

DEBT SERVICE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
35-0-4300-00 BEGINNING FUND BALANCE	.00	132,560.05	120,983.00	(11,577.05)	109.6
35-0-4831-00 CURRENT YEAR TAXES DSF	1,476.66	330,651.50	308,700.00	(21,951.50)	107.1
35-0-4832-00 DSF PRIOR YEAR TAXES	116.96	10,523.86	6,300.00	(4,223.86)	167.1
35-0-4833-00 INTEREST EARNED DSF	2,900.07	13,799.22	3,000.00	(10,799.22)	460.0
TOTAL REVENUE	4,493.69	487,534.63	438,983.00	(48,551.63)	111.1

DEBT SERVICE MATERIALS & SERV

35-3-6561-00 INTEREST EXPENSE DSF	33,691.93	67,383.86	67,402.00	18.14	100.0
35-3-6562-00 PRINCIPAL EXPENSE DSF	255,000.00	255,000.00	255,000.00	.00	100.0
35-3-6563-00 ADMIN FEES	.00	.00	500.00	500.00	.0
TOTAL DEBT SERVICE MATERIALS & SERV	288,691.93	322,383.86	322,902.00	518.14	99.8

UNAPPROPRIATED ENDING FUND BAL

35-8-8600-00 UNAPPROPRIATED ENDING FUND BAL	.00	.00	116,081.00	116,081.00	.0
TOTAL UNAPPROPRIATED ENDING FUND B	.00	.00	116,081.00	116,081.00	.0

TOTAL FUND EXPENDITURES

288,691.93	322,383.86	438,983.00	116,599.14	73.4
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NET REVENUE OVER EXPENDITURES

(284,198.24)	165,150.77	.00	(165,150.77)	.0
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MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

TECHNICAL RESCUE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
40-0-4300-00 BEGINNING FUND BALANCE	.00	51,680.03	50,818.00	(862.03)	101.7
40-0-4841-00 INTEREST EARNED TR	348.44	2,170.04	1,000.00	(1,170.04)	217.0
40-0-4844-00 X-FER FROM GF TO TECH RESCUE	.00	4,000.00	4,000.00	.00	100.0
TOTAL REVENUE	348.44	57,850.07	55,818.00	(2,032.07)	103.6
 <u>TECH RESCUE - MATERIALS & SERV</u>					
40-3-6540-02 TECH RESCUE MTLs & SERVICES	.00	1,260.86	16,734.00	15,473.14	7.5
TOTAL TECH RESCUE - MATERIALS & SERV	.00	1,260.86	16,734.00	15,473.14	7.5
 <u>UNAPPROPRIATED FUND BALANCE</u>					
40-8-8500-00 UNFORSEEN OR FUTURE EXPEND.	.00	.00	39,084.00	39,084.00	.0
TOTAL UNAPPROPRIATED FUND BALANCE	.00	.00	39,084.00	39,084.00	.0
TOTAL FUND EXPENDITURES	.00	1,260.86	55,818.00	54,557.14	2.3
 NET REVENUE OVER EXPENDITURES	 348.44	 56,589.21	 .00	 (56,589.21)	 .0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

EQUIPMENT RESERVE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
50-0-4300-00 BEGINNING FUND BALANCE	.00	1,149,458.09	1,139,766.00	(9,692.09)	100.9
50-0-4863-00 INTEREST EARNED ER	6,322.62	43,606.82	8,500.00	(35,106.82)	513.0
50-0-4864-00 TRANSFER IN FROM GF	.00	200,000.00	446,000.00	246,000.00	44.8
TOTAL REVENUE	6,322.62	1,393,064.91	1,594,266.00	201,201.09	87.4
 <u>CAPITAL OUTLAY</u>					
50-4-6535-00 CAPITAL OUTLAY APPARATUS	4,187.47	410,892.77	1,594,266.00	1,183,373.23	25.8
TOTAL CAPITAL OUTLAY	4,187.47	410,892.77	1,594,266.00	1,183,373.23	25.8
TOTAL FUND EXPENDITURES	4,187.47	410,892.77	1,594,266.00	1,183,373.23	25.8
 NET REVENUE OVER EXPENDITURES	 2,135.15	 982,172.14	 .00	 (982,172.14)	 .0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

BUILDING RESERVE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
51-0-4300-00 BEGINNING FUND BALANCE	.00	307,454.67	290,699.00	(16,755.67)	105.8
51-0-4873-00 INTEREST EARNED BR	2,237.04	13,368.52	8,500.00	(4,868.52)	157.3
51-0-4874-00 XFER FROM GF TO BLD RSV	.00	40,000.00	40,000.00	.00	100.0
TOTAL REVENUE	2,237.04	360,823.19	339,199.00	(21,624.19)	106.4
 <u>CAPITAL OUTLAY</u>					
51-4-6536-00 CAPITAL OUTLAY BUILDING	.00	11,969.84	339,199.00	327,229.16	3.5
TOTAL CAPITAL OUTLAY	.00	11,969.84	339,199.00	327,229.16	3.5
TOTAL FUND EXPENDITURES	.00	11,969.84	339,199.00	327,229.16	3.5
 NET REVENUE OVER EXPENDITURES	 2,237.04	 348,853.35	 .00	 (348,853.35)	 .0

MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

TRAINING RESERVE

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
52-0-4300-00 BEGINNING FUND BALANCE	.00	151,249.86	132,949.00	(18,300.86)	113.8
52-0-4881-00 TRAINING RES REV FROM CLASSE	.00	.00	43,000.00	43,000.00	.0
52-0-4882-00 TRAINING RES OTHER REVENUE	.00	56,000.00	56,000.00	.00	100.0
52-0-4883-00 INT EARNED, TRAINING	1,246.71	7,751.97	4,000.00	(3,751.97)	193.8
TOTAL REVENUE	1,246.71	215,001.83	235,949.00	20,947.17	91.1

TRAINING RES - MATERIALS & SER

52-3-6537-01 TRAINING RES. MAT & SERVICES	.00	.00	58,000.00	58,000.00	.0
52-3-6537-02 TRAINING TOWER LOAN PRINCIPAL	55,017.49	55,017.49	55,100.00	82.51	99.9
52-3-6537-03 TRAINING TOWER LOAN INTEREST	2,188.84	4,344.55	4,400.00	55.45	98.7
TOTAL TRAINING RES - MATERIALS & SER	57,206.33	59,362.04	117,500.00	58,137.96	50.5

CAPITAL OUTLAY

52-4-6537-00 CAPITAL OUTLAY TRAINING	.00	18,429.74	118,449.00	100,019.26	15.6
TOTAL CAPITAL OUTLAY	.00	18,429.74	118,449.00	100,019.26	15.6

TOTAL FUND EXPENDITURES	57,206.33	77,791.78	235,949.00	158,157.22	33.0
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NET REVENUE OVER EXPENDITURES	(55,959.62)	137,210.05	.00	(137,210.05)	.0
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MID-COLUMBIA FIRE & RESCUE
REVENUES WITH COMPARISON TO BUDGET
FOR THE 12 MONTHS ENDING JUNE 30, 2026

RETIREMENT LIABILITY FUND

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
53-0-4300-00 BEGINNING FUND BALANCE	.00	66,750.20	55,154.00	(11,596.20)	121.0
53-0-4886-00 INTEREST EARNED RET. LIABILITY	447.04	2,961.64	3,000.00	38.36	98.7
TOTAL REVENUE	447.04	69,711.84	58,154.00	(11,557.84)	119.9
 <u>UNAPPROPRIATED ENDING FUND BAL</u>					
53-8-8600-00 UNAPPROPRIATED ENDING FUND BAL	.00	.00	58,154.00	58,154.00	.0
TOTAL UNAPPROPRIATED ENDING FUND B	.00	.00	58,154.00	58,154.00	.0
TOTAL FUND EXPENDITURES	.00	.00	58,154.00	58,154.00	.0
 NET REVENUE OVER EXPENDITURES	 447.04	 69,711.84	 .00	 (69,711.84)	 .0

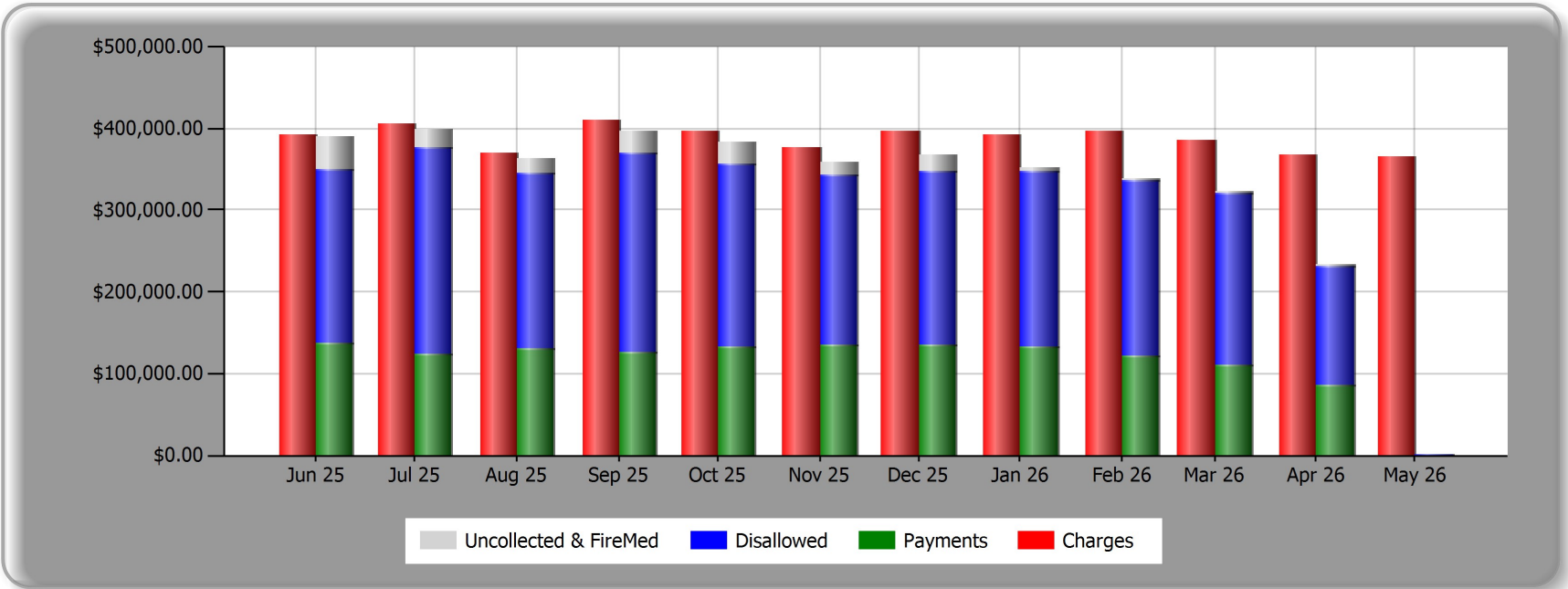
Mid-Columbia Fire & Rescue
ANNUAL COLLECTION STATISTICS

Company	Mid-Columbia Fire & Rescue
Date Of Service	6/1/2025
Date Of Service	5/31/2026
Invoices	0

Month	Tickets	Charges	Payments	%	FireMed	%	Disallowed	%	Uncollected	%	Pending	%
Jun 25	205	393,683.53	-138,565.21	35 %	-2,267.35	1 %	-212,063.58	54 %	-38,406.73	10 %	2,380.66	1 %
Jul 25	214	405,717.16	-123,763.73	31 %	-5,454.96	1 %	-252,916.82	62 %	-16,598.09	4 %	6,983.56	2 %
Aug 25	187	369,977.82	-130,243.24	35 %	-2,497.47	1 %	-215,674.97	58 %	-14,258.83	4 %	7,303.31	2 %
Sep 25	204	409,585.99	-127,288.74	31 %	-2,134.50	1 %	-243,505.49	59 %	-23,803.65	6 %	12,853.61	3 %
Oct 25	191	397,154.02	-132,894.03	33 %	-4,421.23	1 %	-224,510.09	57 %	-21,200.18	5 %	14,128.49	4 %
Nov 25	184	376,239.44	-135,217.11	36 %	-1,225.00	0 %	-208,693.30	55 %	-14,796.90	4 %	16,307.13	4 %
Dec 25	196	397,676.10	-135,435.59	34 %	-4,870.37	1 %	-212,274.91	53 %	-14,622.71	4 %	30,472.52	8 %
Jan 26	196	391,958.46	-132,216.71	34 %	-4,893.10	1 %	-215,104.16	55 %	-861.38	0 %	38,883.11	10 %
Feb 26	211	397,052.66	-122,939.72	31 %	-1,775.10	0 %	-214,945.51	54 %	0.00	0 %	57,392.33	14 %
Mar 26	198	386,934.12	-110,255.90	28 %	-2,022.97	1 %	-210,482.11	54 %	0.00	0 %	64,173.14	17 %
Apr 26	188	368,343.54	-85,749.51	23 %	-265.51	0 %	-146,840.75	40 %	0.00	0 %	135,487.77	37 %
May 26	180	364,935.23	-311.42	0 %	0.00	0 %	-1,342.47	0 %	0.00	0 %	363,281.34	100 %

2,354 4,659,258.07 -1,374,880.91 -31,827.56 -2,358,354.16 -144,548.47 749,646.97

All amounts shown relate directly to each month's charges. They will not reconcile to monthly deposit reports



Fire Chief Board Report

David Jensen, Fire Chief

June 2026

Budget Preparation Update

The Board adopted the FY 2026/27 budget on June 15. Following adoption, all required budget documents and filings were completed and submitted to the appropriate agencies. Final budget documents, hearing notices, and certified tax levy forms have been finalized and submitted. We have had a preliminary meeting with our financial auditor and are set to begin this process at the end of July.

Financial Outlook

The district has closed the fiscal year, and we will have final year-end numbers soon. In the attached financial report, you will find that we are generally consistent with budget expectations overall. As we finish year-end closeout work and prepare for the audit, some numbers may move between categories if we discover any clerical errors, but this should be minor. Work continues regarding future recognition of GEMT revenue and monitoring of state funding timelines. We did not receive Oregon GEMT funds before the end of June, but we did receive Washington GEMT funds. Staff also continues reviewing long-term revenue impacts associated with major commercial developments and tax-based growth within the district.

Fire Detection Cameras

We are happy to report that, as of July 8th, the Stacker Butte Fire Detection Camera, which covers our District, is already up and running. This was funded by Google and installed by OHAZ as part of the AlertWest Fire Detection Camera system. The camera system has provided outstanding intelligence regarding fire size and severity in the area.

Dispatch CAD (Progressing)

CAD implementation efforts remain a major focus. Weekly coordination meetings continue with ProPhoenix, Wasco County, Adcomm 911, and partner agencies. Recent work has focused on CAD interfaces, apparatus naming conventions, fire paging integrations, EnRoute Pro connectivity, and coordination with First Due regarding future integration requirements. While progress continues across multiple workstreams, implementation remains targeted for later in 2026.

Continuity of Operations Plan (COOP)

The District recently received the final draft of its Continuity of Operations Plan (COOP). Staff completed review comments and worked with consultants throughout June to finalize emergency continuity procedures, fuel contingencies, facility considerations, and operational recovery procedures. The project represents a significant step toward strengthening

organizational resilience and preparedness for major disruptions. The draft is attached to the board packet for Board review.

Cooperative Fire Protection Agreement

The Cooperative Fire Protection Agreement with the U.S. Forest Service has been fully executed. The agreement supports continued coordination and cooperative protection efforts within the Columbia River Gorge region and provides a framework for future interagency cooperation. Essentially, this is our mutual aid agreement with the USFS, and it is substantially similar to our previous agreement.

ODOT and Regional Coordination

This month, District leadership participated in multiple coordination meetings with ODOT, county agencies, OSFM representatives, and regional stakeholders. Topics included wildfire season preparedness, transportation corridor coordination, communications, emergency response planning, and community risk reduction activities.

AVL Situational Awareness and Technology Projects

The district continues advancing technology initiatives designed to improve situational awareness and interagency coordination. Staff conducted testing and troubleshooting related to AVL location data, mobile connectivity, and communications systems. Additional coordination efforts continue with public safety partners regarding data-sharing opportunities and operational integration. Currently, we have location-to-map capability for our entire first-out fleet and wildland apparatus. This is extremely valuable when operating on large incidents where the location of resources may not be visible.

Regional Interoperability and Communications Improvements

As part of the ongoing CAD implementation effort, Mid-Columbia Fire & Rescue has been actively involved in countywide discussions regarding apparatus identifiers, dispatch standards, and communications interoperability. These efforts are intended to ensure that all responding agencies operate using consistent terminology and resource identification, reducing the potential for confusion during emergency incidents and mutual aid operations. While largely invisible to the public, this foundational work supports responder safety, more efficient dispatching, improved situational awareness, and a smoother transition to the new CAD system. I have been able to talk with most of the fire districts, and we are in alignment with changes to a standardized system.

Board Report - Operations

Josh Beckner, Division Chief

June 2026

Staffing

Dual Role – 25 of 26 Positions currently filled. (1) Vacant Lieutenant position open for internal promotional recruitment. Closes July 6th.

Single Role EMS – 1 of 2 positions currently filled.

Single Role Wildland – 3 of 4 Positions filled.

Apprentices – 5/5 Currently Filled.

Administration – 6/6 Positions filled. 4 Chiefs and 1 Office Manager and 1 Business Services Manager.

Facility Maintenance & Projects

- Working on some electrical upgrades and repairs around the various buildings. This includes the training tower and lights outside at Station 2.
- Vehicle Exhaust Capture System Repairs Scheduled for July. This has been an ongoing process; vendor will finally be on-site to conduct repairs.
- Station 1 Watch Office project – Contractors failed to bid and provide timelines, project was postponed and will be budgeted in next fiscal year if it's still deemed necessary.
- Front Parking Area Project – Landscaping & Irrigation; no bids were received after reaching out to contractors. Crew 24 and on-duty crews are working on this project when they have down time and in-between other project work.

Dispatch CAD Project

- Ongoing, project completion timeline updated to October of 2026.
 - Interface team is working on integrations now and making good progress.
 - ProQA (EMD Software) goes live July 28th, we tested the system with success this month with the vendor at dispatch. This will significantly increase correct call type and resource allocation moving forward.

Operational Projects

- Working with T-Mobile on Cellular Gateway to boost radio communications, on waitlist for the demo unit.
- A shift is working on updating Engine 24 equipment and our Hose Program is being incorporated into our PsTrax system.
- B Shift is working on Fleet maintenance projects.

- C Shift is navigating through some grounds and maintenance projects and EMS Program adjustments.
- All response vehicles are getting upgraded Cradlepoint data access points to allow for better connectivity in the field.
- Vehicular repeaters are being set up and programmed in Chiefs vehicles to assist in communication in poor reception areas.

EMS Program

- Working with AHCG Admin & Operations on Inter-Facility Transfers
- OHA Ambulance Service Area Plan Rules Committee Meetings wrapped up in June, now we are awaiting final rule decision.
- Working with OHA on various projects for reporting and data transfer.
- Working with the ATAB 6 and MCI workgroup committee on revisions to the ATAB 6 plan and revised MCI Plan. Draft documents are under review by the group.
- Ambulance #2 (2026 F450-Medix) is going into production and should be done by August 2026.

Ongoing Meetings

- Assist DC Cole with training and testing for FF and AO qualifications.
- Board of Directors Meeting
- CAD Meetings – Recurring every Monday.
- ATAB 6 Meeting, ongoing as we work through updates to the EMS plan.
- MCI Sub-Committee Meetings should wrap up in August with final revised plans.
- Wasco County Chiefs Meetings
- Radio System Meetings and Work Sessions to determine best approach to fix poor reception and coverage areas.
- AHCG Meetings regarding transfers and Patient Care Review.
- COOP Work Session, this project wrapped up in June, and final COOP Plan is with Chief Jensen.
- Darkhorse Analytics Meetings
- QA EMS Meeting with Medical Director reviewing patient care charts.

June 2026 Statistics & Information

Incident Volume | Calls for Service within the Reporting Period
Response Volume | Individual Unit Responses
Dispatch | Time from Call Receipt until the Dispatch of Units
Turnout | Time from Unit Dispatch until Apparatus is Enroute
Concurrency | How Many Times Calls for Service Occurred at the Same Time

June 2026

June 01 2026 - June 30 2026

D **W** **M** **Q** **Y** **YTD** **1M** **1Y**

TIME RANGE

ALL **ALL** **ALL** **ALL** **ALL** **URBAN** **RURAL** **OUT OF AREA**

SHIFT

CAD MAJOR INCIDENT
CATEGORY

RMS MAJOR INCIDENT
CATEGORY

RMS FIRE

DEMAND ZONE

RESPONSE METRICS

347

Incident Volume

↓ 21

from prev mth.

439

Response Volume

↓ 39

from prev mth.

RESPONSE PERFORMANCE

85.2%

1st Due Performance

↑ 3.4%

from prev mth.

4

1st Due Overgoals

↓ 2

from prev mth.

48.0%

NFPA Performance

↓ 8.7%

from prev mth.

13

NFPA Overgoals

—

from prev mth.

INTERVALS (90TH)

11m04s

Total Response (90th)

↓ 5m

from prev mth.

23s

Dispatch (90th)

↓ 14s

from prev mth.

3m03s

Turnout (90th)

↓ 06s

from prev mth.

8m26s

Travel (90th)

↓ 1m11s

from prev mth.

ERF INTERVALS (90TH)

14m50s

ERF Total Response (90th)

↑ 49s

from prev mth.

10m23s

ERF Travel (90th)

↑ 2m56s

from prev mth.

UTILIZATION

5.2%

Unit Hour Utilization

↓ 1.2%

from prev mth.

101

Calls with Concurrency of 2+

↓ 31

from prev mth.

74.1%

Station Response Reliability

↓ 7.7%

from prev mth.

Incident Category and Volume by Hour (Chart 1) and Month (Chart 2)

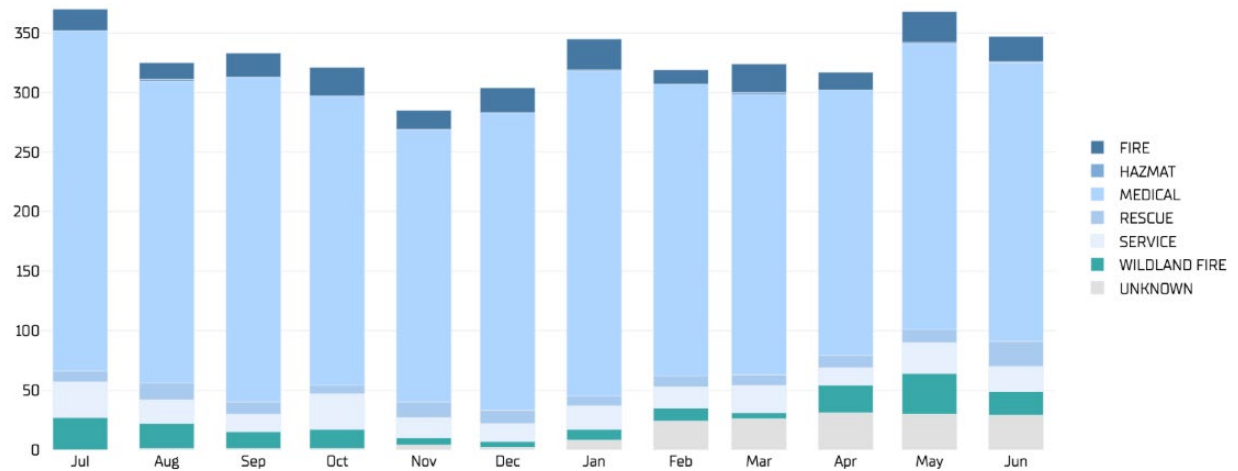
INCIDENT CATEGORY

by hour of day - June 2026



INCIDENT CATEGORY

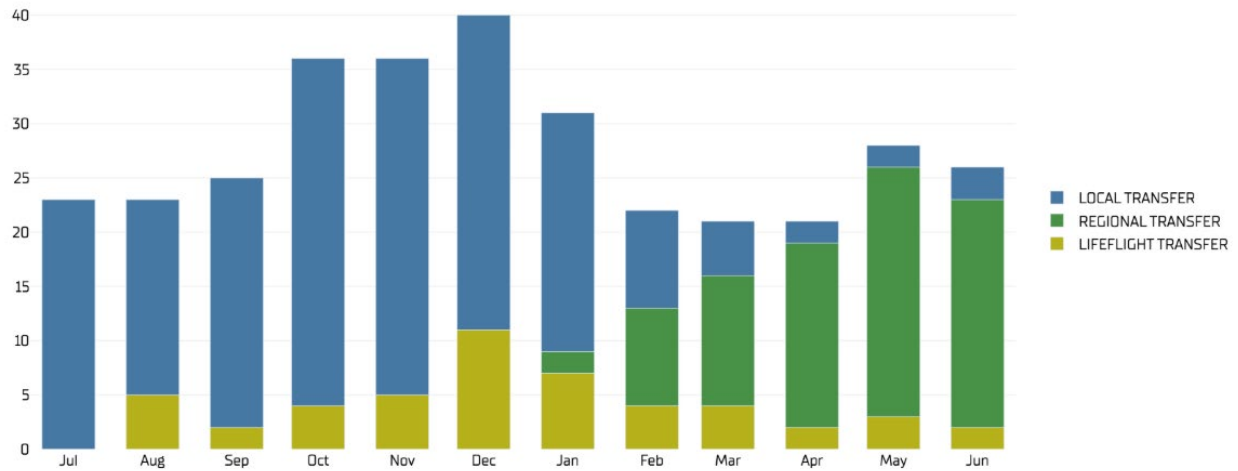
by months - [Jul 2025 - Jun 2026]



Inter-Facility Transfers (All Non-Emergent, Emergent and Emergency Transfers)

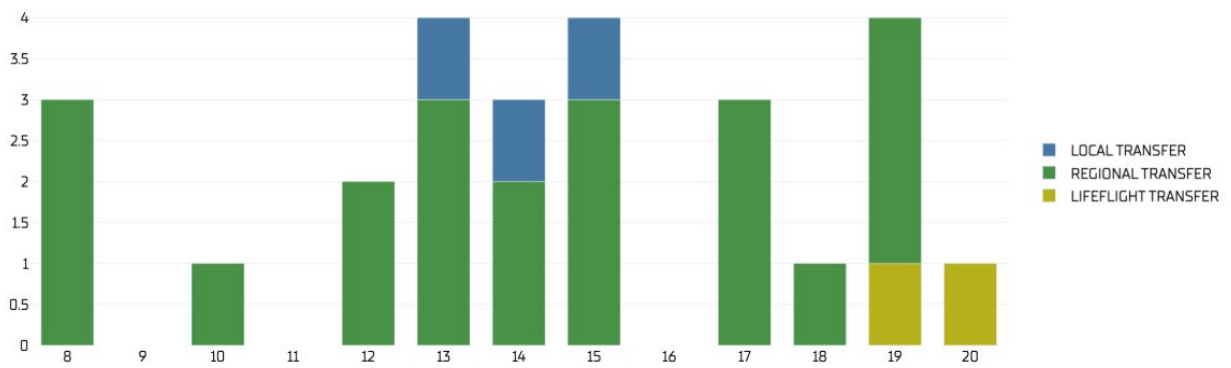
IFTS

by months - (Jul 2025 - Jun 2026)



IFTS

by hour of day - June 2026



Acuity (Alarm Response Level) June 2026

Alpha = Lowest Level Non-Emergent Response

Echo = Highest Critical ALS Response

DATE RANGE

2026 JUN 01 - 2026 JUN 30

MOST RECENT

Y

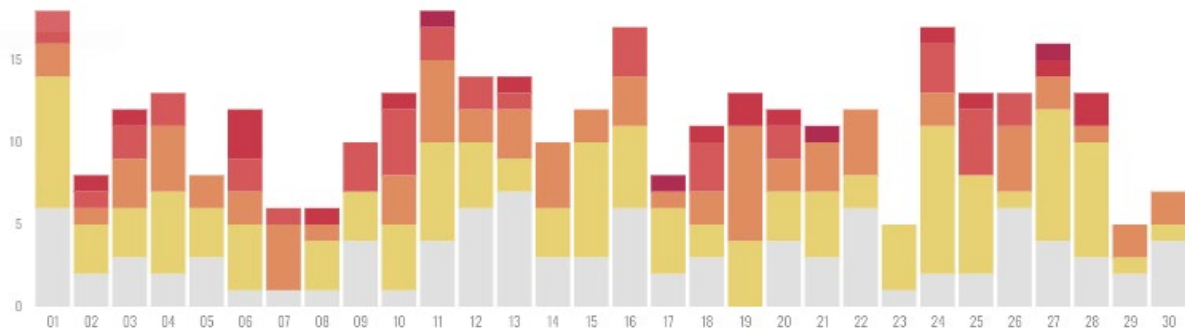
Q

M

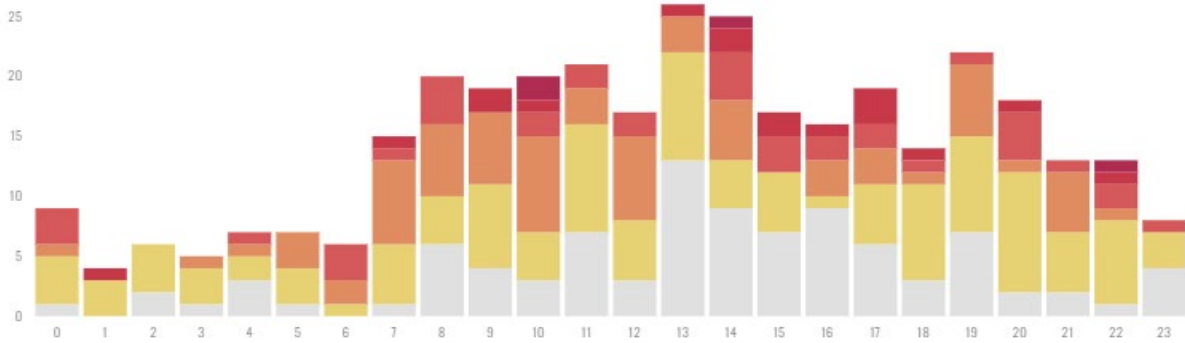
W

BY DAYS

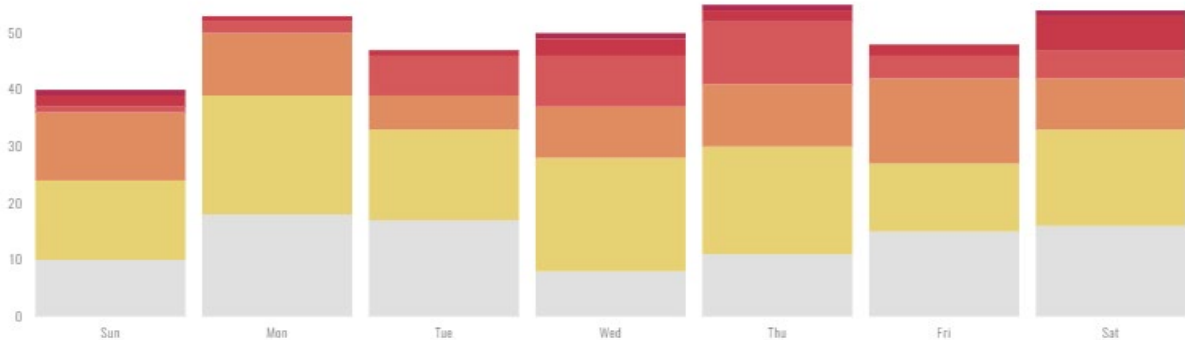
← 30 DAYS →



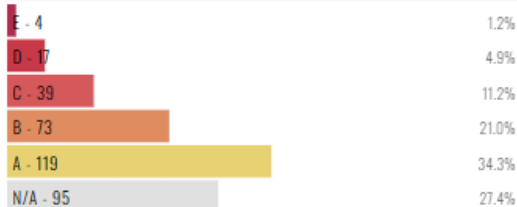
BY HOUR OF DAY



BY DAY OF WEEK

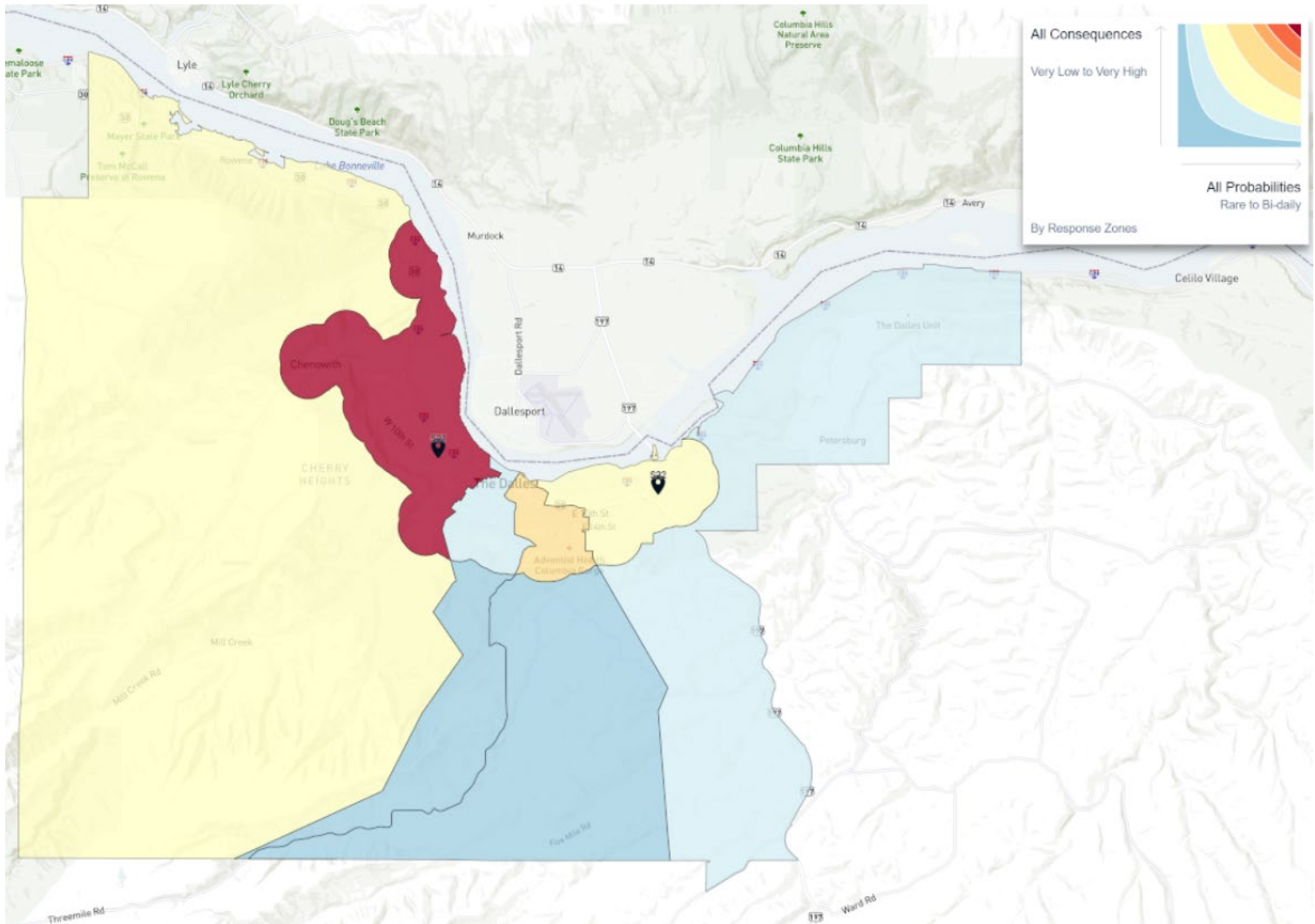


Acuity



Community Risk/Response by Zone – Historical Data

Rank	Boundary	Overall Risk ↓	Consequence	Probability
1	RSP_ZONE 1	Very High 100th pctl.	Very High 100th pctl.	Bi-daily 1716.4/year
2	RSP_ZONE 7	Moderate 85th pctl.	Medium 85th pctl.	Bi-daily 695.6/year
3	RSP_ZONE 3	Moderate 71st pctl.	Moderately Low 71st pctl.	Weekly 158.3/year
4	RSP_ZONE 4	Moderate 57th pctl.	Low 42nd pctl.	Bi-daily 582.8/year
5	RSP_ZONE 8	Low 42nd pctl.	Moderately Low 57th pctl.	Daily 493.6/year
6	RSP_ZONE 5	Low 28th pctl.	Low 28th pctl.	Monthly 29.2/year
7	RSP_ZONE 11	Low 14th pctl.	Very Low 14th pctl.	Monthly 16.5/year
8	RSP_ZONE 10	Low 0th pctl.	Very Low 0th pctl.	Weekly 45.9/year



Board Report – Prevention

Chris Grant, Division Chief

June 2026

This monthly Board report provides a more detailed overview of the activities and accomplishments of the Prevention Division, as well as those of Chief Grant. Like every service and operation at Mid-Columbia Fire & Rescue, the success of the Prevention Division depends on the commitment and teamwork of all department members to provide the highest level of service to our community.

The following is a summary of the Division's activities, accomplishments, and ongoing initiatives during this reporting period.

Community Risk Reduction [Prevention, Public Education, Code Enforcement]

- Site Team meeting for projects in the City and County.
- Get Ready Event planning meeting.
- Multiple visits to Google to test the Emergency Responder Radio system.
- Kindness 911 citation issued to the Get Ready Planning Committee.
- Radio PSA for wildfire safety provided to Gorge County Media.
- Led fire station tours for close to 100 students, teachers, and chaperones at Station 1 & 2.
- On going meetings with CWDG Grant Manager and Wasco County Soil and Water for Crew 24 operations and work assignments.
- Occupancy Inspections for June – 9, Shift level Inspections – 37.

Meetings/Training/Safety/Other:

- Presented at the Oregon State Fire Marshal's Q&A regarding fire experiments performed at IBHS on wildfire generated, structure to structure fire spread.
- Meeting with ODOT to discuss operations and collaboration on different topics.
- MCFR Board Meeting.
- Meeting with Wasco County Wildfire Coordinator and OSFM on wildfire education strategies.
- Department staff meetings, monthly safety meeting.
- Meeting with City and County Code Enforcement Officers.
- Columbia Gorge Safe Kids Coalition Meeting.
- Met with City of The Dalles Safety Officer.

Fire Inspections and Community Risk Reduction -

Fire inspections for both new and existing occupancies are conducted by suppression personnel and the fire marshal. Routine business and mercantile inspections are typically performed by on-duty fire crews to identify common fire hazards, verify compliance with basic fire safety requirements, and increase familiarity with commercial buildings within the district. These

inspections also serve as valuable pre-incident planning, allowing firefighters to develop response strategies and identify potential safety concerns before an emergency occurs.

Higher-risk occupancies are inspected by the Fire Marshal and include factories, warehouses, healthcare facilities, assembly occupancies (such as churches, restaurants, bars, and theaters), and other complex structures. When a new business occupies an existing building, the Fire Marshal conducts a change-of-occupancy inspection to ensure the building complies with the Oregon Fire Code for its intended use.

All newly constructed commercial buildings are inspected by both county building inspectors and the Fire Marshal throughout the construction process. Final fire inspections are required before a Certificate of Occupancy can be issued, ensuring that all life safety and fire protection systems are installed and operating as designed.

Current inspection priorities include ensuring adequate emergency responder radio coverage in large or complex buildings, verifying that mobile food vendors comply with the 2025 Oregon Fire Code requirements for fixed fire suppression and grease-laden vapor exhaust systems, and working with business owners to maintain fire alarm and fire suppression systems in accordance with required annual inspection, testing, and maintenance standards. Another recurring issue identified during inspections is the absence or improper maintenance of emergency lighting in assembly occupancies.

The Fire Prevention Division is also transitioning to a new fire protection system reporting platform. Mid-Columbia Fire & Rescue is replacing The Compliance Engine (TCE) with LIV, a more comprehensive inspection and premises management system.

This transition is being made because LIV combines fire protection system reporting with integrated inspection management and pre-incident planning capabilities. The new platform will improve data collection, inspection documentation, and record management while enhancing Community Risk Reduction (CRR) efforts. These improvements also support Mid-Columbia Fire & Rescue's Insurance Services Office (ISO) Public Protection Classification by providing more complete and accessible inspection and fire protection system information.

The transition to LIV will not increase MCFR's operating budget. Third-party inspection reporting costs are paid by the licensed contractors who perform the required inspections and maintenance of fire protection systems, not by the fire district. A comparison of current reporting fees also indicates that LIV offers lower costs for businesses than the existing TCE platform, reducing the financial impact on the local business community while improving service.

MCFR requires independent inspection, testing, maintenance, and documentation for numerous fire protection features, including fire alarm systems, automatic fire sprinkler and suppression systems, fire doors and opening protectives, commercial kitchen hood and suppression systems, emergency lighting, and portable fire extinguishers. These inspections help ensure that critical life safety systems remain operational and compliant throughout the life of each building.

Fire Investigations –

Oregon Revised Statute (ORS) 476.210 requires that the cause, origin, and circumstances of every fire occurring within a jurisdiction be investigated. MCFR company and chief officers routinely conduct fire investigations when the cause is readily apparent and document their findings in the department's reporting system.

Some incidents, however, are significantly more complex and require a comprehensive investigation to determine the fires, origin, cause, and contributing circumstances. In 2025, the fire marshal conducted 18 complex fire investigations. Through the current year of 2026, 15 complex investigations have already been completed. These investigations often require many hours of work and may involve collaboration with local and state police, the Oregon State Fire Marshal's Office (OSFM), and insurance company investigators.

Conducting thorough and accurate fire investigations not only fulfills our statutory responsibilities but also contributes to MCFR's overall ISO rating by demonstrating our commitment to effective fire prevention, code enforcement and investigative practices.

Public Education –

The Prevention Division routinely plans and participates in public education events and coordinates large group tours of our fire stations. Annual events such as Get Ready and Fire Prevention Week take many hours of planning. Suppression personnel actively participate in these events to reinforce safe practices and demonstrate the department's commitment to protecting our community.

Wildfire prevention and education remain a year-round priority. The current focus is expanding the number of NFPA Firewise Communities in our service area. In partnership with OSFM and the Oregon Department of Forestry, MCFR meets with neighborhoods and property owners to provide wildfire risk assessment, educate residents on community and property specific hazards and identify priorities for reducing wildfire risk.

The fire marshal conducts comprehensive defensible space assessments for residents. These site visits typically last between one and one-and-one-half hours and conclude with a written report outlining recommendations to improve the property's wildfire resilience. MCFR works closely with Wasco County Soil & Water Conservation District and other agency partners to support wildfire mitigation efforts throughout South Wasco County. Through a U.S. Forest Service reimbursement grant, MCFR's Crew 24 performs targeted vegetation managements and fuel reduction projects to reduce wildfire hazards.

MCFR firefighters also provide quarterly Heart Saver CPR and first aid classes at Station 1. Through this program, approximately 50 community members each year earn nationally recognized certification and gain skills needed to respond effectively during medical emergencies.

As with fire inspections and fire investigations, our public education and community risk reduction programs contribute to MCFR's ISO rating. These efforts reflect our ongoing commitment to improving public safety, reducing community risk, and enhancing the quality of service provided to the citizens we serve.

Emergency Response/Staffing/Fire Investigations

Duty Officer: 8days. Responded to 5 Incidents. (3) motor vehicle accidents, vehicle fire (1), and (1) fire alarm.

Wildfire Assessments Conducted: 7

Occupancy Inspections: 5 – Gateway Church, St. Paul's Episcopal, Google, City Hall, City Library, Ameri-Tie Plant.

Fire Investigations: 1 – Garage fire (May) investigation with insurance company investigators.

June Fire Loss Report (estimations) Estimated loss \$3,500 – at risk values \$ none.

Kindness 911 Recognition



Kindness 911

Jun 19 • 🌐

...

GET READY!

Kindness Citations MCFR-00336 thru 340

Mid-Columbia Fire & Rescue was thrilled to recognize, and issue Kindness Citations, to the planning team behind the annual Get Ready Disaster Preparedness Event, held each September in The Dalles, Oregon. Representatives from Northwest Natural Gas, North Central Public Health District, the City of The Dalles, Wasco County Emergency Management, Mid-Columbia Fire & Rescue, and other public agencies and private companies work together to help residents learn how to be self-sufficient during the first few days after a disaster.

This event is hosted by Mid-Columbia Fire & Rescue. This family-friendly event features community activities and workshops, live demonstrations, emergency vehicles on display, visits from Smokey Bear and Sparky the Fire Dog, as well as a barbecue lunch prepared by The Dalles Lions Club. If you are in The Dalles on the third Saturday in September you got to stop by.

Board Report - Training

Adam Cole, Division Chief

June 2026

Training Division Update

A major focus was continuing the closeout of probationary and qualification-related training requirements. The department remained on track to have remaining members complete probationary expectations by the end of June, which represents the completion of required onboarding, task books, and certification-related work. This has been an ongoing effort over several months and reflects a significant amount of shift-level mentoring, documentation review, and hands-on evaluation.

Over the next couple of months, the Training Division will be working through MCFR's DPSST maintenance re-certification packet. This biennial process is required under Oregon Administrative Rule 259-009-0065 and verifies that Fire Service Professionals continue to maintain the knowledge, skills, and abilities associated with their highest levels of certification. The work will include reviewing training records, confirming certification levels, and preparing the required documentation for submission to DPSST by the required deadline.

Paramedic Education and Staffing Development

Paramedic development continued to be a strong area for MCFR in June. One member is preparing to take his final NREMT Paramedic exam, which will further strengthen the department's ALS depth once completed.

Projects and Program Work

The Trench Rescue and Structural Collapse training project changed significantly during June. The class had been scheduled for June 22–25 at MCFR, but due to instructor availability due to accident and injury, the course was rescheduled for November 9–12. This remains an important project for the Training Division because it supports development of specialty rescue capability and creates a regional training opportunity with outside partners.

MCFR also hosted the 5-county mass fatality tabletop exercise on June 17. The exercise focused on operational coordination during a wildfire-related mass fatality scenario, including local notification processes, county-to-county coordination, triggers for state support, public information, and family notification considerations. This was a meaningful regional preparedness effort and required coordination of facility use, setup, participant support, and communication with the exercise organizers.

The donated bus remains part of the Training Division's future scenario-based training plan. The bus will support upcoming MCI and extrication evolutions by giving crews a realistic prop for triage, patient movement, extrication coordination, and multi-company incident management. There was no major new change to the project beyond continued planning, so it will be brought back in future reports when the drill schedule or training outcomes are ready to be reported.

The training grounds improvement project also continued moving forward in June. The bleachers are expected to arrive and be assembled during the first half of July.

Meetings, Exercises, and Partner Coordination

I attended the FEMA Pediatric Disaster Response and Emergency Preparedness course in Hermiston on June 4 and 5. The course supported MCFR's preparedness for pediatric patients during disaster conditions and provided useful information for future planning, EMS education, and larger-scale incident response considerations.

MCFR INFORMATION SHEET

DATE: July 20, 2026

TO: Fire District Board of Directors

FROM: David Jensen, Fire Chief

ISSUE: Board Policy 7.5, Recovery of Fire Suppression Costs

SYNOPSIS:

Request to approve resolution approving the revised Policy 7.5 on recovery of fire suppression costs for violations of ORS 478.960 so it aligns with Policy 7.3, ensures apparatus costs are included, and maintains consistency across fire response billing policies.

BACKGROUND:

At the June 15th Board meeting, I presented a recommendation for change to Board Policy 7.5 to provide consistent direction in billing for administrative staff. The board approved that motion, however, after further discussion with the district's attorney it was decided it would be most appropriate to ensure we have a resolution on file. Resolution 2026-03 reaffirms the board policy in resolution format.

RECOMMENDATION/ACTION:

Move to adopt Resolution 2026-03 A Resolution to adopt Board Policy 7.5 billing for recovering fire suppression costs for violation of ORS 478.960 as presented.

**MID-COLUMBIA FIRE & RESCUE
RESOLUTION NO. 2026-03**

A Resolution modifying Board Policy 7.5 billing for recovering fire
suppression costs for violation of ORS 478.960

WHEREAS, ORS 478.965 allows the District to recover costs for “furnishing such apparatus or personnel, or both, for the actual costs incurred by the district in controlling, extinguishing or patrolling the fire.”

WHEREAS, the Board of Directors has adopted Board Policy 7.5 “Billing for recovering fire suppression costs for violation of ORS 478.960,” most recently revised and approved on September 16, 2024.

WHEREAS, the Board of Directors has determined the current cost recovery Board Policy for billing for recovering fire suppression costs for violation of 478.960 does not clearly provide direction for billing of apparatus and rates for such responses.

WHEREAS, the Board of Directors has determined that it is fair, reasonable, and appropriate to revise the cost recovery mechanism to collect the costs of providing response fire suppression for violation of ORS 478.960.

WHEREAS, the Board of Directors has determined that to be consistent with other billing policies and provide clear direction, the District should use the current state standardized-cost schedule issued by the State Fire Marshal when determining actual incurred costs to recover.

THEREFORE, BE IT RESOLVED that Mid-Columbia Fire & Rescue does hereby adopt Resolution 2026-03, which updates Board Policy 7.5, a policy for recovering fire suppression costs for violation of ORS 478.960, as follows:

POLICY 7.5: BILLING FOR RECOVERING FIRE SUPPRESSION COSTS FOR VIOLATION OF ORS 478.960

- A. The Fire Chief or his designee shall determine if a violation of ORS 478.960 has occurred.
- B. The District, where applicable, shall seek to recover the actual costs to the District resulting from violations of ORS 478.960 for controlling, extinguishing, and/or patrolling said fire.
 - 1. Charges[DF1.1] will include the costs arising from the use of apparatus and personnel and any restoration to readiness of responding apparatus that results from the said incident.
 - 2. Billing shall be in accordance with the State Fire Marshal's standardized-cost schedule that is currently in use.
 - 3. In addition to the charges listed on the State Fire Marshal's standardized-cost schedule, the District will charge for any other costs related to the said incident. All supplies will be charged at a replacement cost factor.

4. If any apparatus charge is not specifically referenced in the State Fire Marshal's standardized-cost schedule, the charge shall be for the piece of apparatus most similar to that used.
 5. The minimum charge for restoring responding apparatus to readiness shall be for (1) hour. All charges in excess of one hour will be prorated at the nearest one quarter (1/4) of one hour.
 6. The minimum charge for career personnel shall be in accordance with the current Union contract. The minimum charge for volunteer personnel shall be for (1) hour at the current level in accordance with the State Fire Marshal's Mobilization Plan.
- C. When the Fire Chief or his designee determines that a violation of ORS 478.960 has resulted in significant costs to the District and has determined that it is feasible and economic to pursue the collection thereof:
1. The Fire Chief or his designee shall initiate the collection thereof by invoicing the violator for the actual costs incurred, to be paid not more than 90 days from date of invoice.
 2. If said costs are not paid within the time so allowed, the Fire Chief shall direct the attorney for the District to pursue legal action therefor and include as part of the costs attorney fees and court costs such as are reasonable and necessary to effect collection of said costs.

Adopted by vote of Mid-Columbia Fire & Rescue Board of Directors this 15th day of June 2026.

Diana Bailey, Board President

ATTEST:

Secretary

MCFR INFORMATION SHEET

DATE: July 20, 2026

TO: Fire District Board of Directors

FROM: David Jensen, Fire Chief

ISSUE: Continuity of Operations Plan

SYNOPSIS:

Mid-Columbia Fire & Rescue has developed a Continuity of Operations Plan (COOP) to ensure the District can continue delivering essential emergency services and administrative functions during and after significant disruptions. The plan establishes a framework for maintaining fire suppression, emergency medical services, communications, leadership continuity, financial operations, personnel management, and critical records during events such as natural disasters, infrastructure failures, cyber incidents, facility loss, staffing shortages, or other emergencies.

The COOP identifies mission essential functions, establishes orders of succession and delegated authority, designates alternate operating facilities, defines communication redundancies, and outlines procedures for continuity, recovery, and reconstitution of District operations. The plan is intended to provide organizational resilience while protecting the District's ability to carry out its mission of protecting life and property.

This draft is being presented to the Board for review and comment before formal consideration of adoption by resolution in August 2026. Board feedback received during this review period will be incorporated into the final document prior to adoption.

BACKGROUND:

Continuity planning is the process of preparing an organization to continue essential operations during and after a disruptive event. For a fire and emergency services agency, continuity planning ensures that critical emergency response capabilities remain available even when facilities, communications systems, technology, staffing resources, or leadership structures are impacted by an incident. The draft COOP identifies the systems, personnel, facilities, and processes necessary to sustain essential District operations and outlines procedures for recovering from major disruptions.

The development of a COOP is consistent with guidance from the Oregon Department of Emergency Management, Federal Emergency Management Agency continuity planning standards, and accreditation best practices identified by the Center for Public Safety Excellence (CPSE). The plan incorporates information from existing District planning documents including the Standards of Cover, Policies and Procedures Manual, Standard Operating Guidelines, Board Policy Manual, Employee Handbook, and OSHA Safety Plans Manual.

The draft plan recognizes that Wasco County is subject to a variety of natural, technological, and human-caused hazards and establishes organizational strategies to ensure continuity of operations during those events. Specifically, the plan addresses: Mission Essential Functions necessary to sustain emergency response and District operations.

- Succession of leadership and delegated authority during emergencies.
- Alternate operating facilities and continuity of communications.
- Protection of vital records and business systems.
- Resource management and personnel coordination.
- Recovery and restoration of services following a disruption.
- Ongoing testing, training, and program management responsibilities.

Development of this COOP also advances the District's Strategic Plan goal related to organizational resilience, emergency preparedness, and continuity of operations. The plan provides the Board with assurance that the District has established a framework to continue serving the community during extraordinary circumstances while preserving governance, fiscal accountability, and operational effectiveness

RECOMMENDATION/ACTION:

I recommend the Board of Directors consider adoption of the Mid-Columbia Fire & Rescue Continuity of Operations Plan (COOP) by Resolution in August 2026 and consider a corresponding amendment to the Board Policy Manual to formally recognize the COOP and its delegation of authority provisions. Adoption by Resolution provides a formal record of Board approval for a governance document that addresses continuity of leadership, delegated authority, succession planning, and maintenance of essential District functions during emergencies.

Consistent with the recommendation of District legal counsel, staff also recommends consideration of a Board Policy amendment to clarify the relationship between the Board Policy Manual and the COOP. Legal counsel has advised that Policy 1.1A could be amended to acknowledge the District's adopted Continuity of Operations Plan and establish that the Board of Directors will comply with the policies and procedures identified therein during continuity events.

MCFR INFORMATION SHEET

DATE: July 20, 2026

TO: Fire District Board of Directors

FROM: David Jensen, Fire Chief

ISSUE: Strategic Plan Process

SYNOPSIS:

The current Mid-Columbia Fire & Rescue Strategic Plan has provided organizational direction for the District and has guided planning, budgeting, capital investments, succession planning, Standards of Cover development, continuity planning efforts, and operational improvements over the past several years. As the District continues to evolve, it is appropriate to begin discussions regarding updates to the Strategic Plan to ensure it continues to reflect the priorities, expectations, and vision of the Board of Directors.

Several Board members have expressed interest in developing future strategic objectives utilizing the SMART framework (Specific, Measurable, Achievable, Relevant, and Time-Bound). The SMART methodology provides greater clarity regarding expected outcomes, measurable performance indicators, accountability, and progress reporting throughout the life of the Strategic Plan.

Staff are seeking direction from the Board regarding the preferred process for updating the Strategic Plan and whether Administration should begin development of a draft framework for Board consideration.

BACKGROUND:

Strategic planning is one of the Board's most important governance responsibilities. The Strategic Plan establishes the long-term direction of the Fire District, defines organizational priorities, and provides guidance to Administration regarding implementation and allocation of resources. The Board establishes the Mission, Vision, Values, and strategic direction of the organization, while Administration is responsible for developing operational plans and recommendations to implement those priorities.

During the development of the current Strategic Plan, the District utilized a collaborative process that included evaluation of organizational strengths, weaknesses, opportunities, and threats (SWOT), discussion of community needs and expectations, review of operational performance, and establishment of strategic goals and objectives. This process resulted in the current Strategic Plan and associated performance objectives that continue to guide District activities today. One example is Goal 7, Continuity of Operations, which included Performance Objective 7.2 directing the development of a Continuity of Operations Plan currently under Board review.

As part of a future update process, Administration proposes conducting an internal assessment of organizational strengths, weaknesses, opportunities, and threats as they

relate to the Board-established Mission and Vision of the District. Administration would then develop preliminary recommendations for strategic goals and SMART-format objectives for Board discussion and refinement. This approach would provide the Board with a starting point while preserving the Board's role in establishing the final priorities and desired outcomes.

The proposed process would generally include:

Review and confirmation of the District's Mission, Vision, and Values by the Board of Directors.

- Administrative evaluation of organizational strengths, weaknesses, opportunities, and threats.
- Review of current strategic goals completed objectives, and ongoing initiatives.
- Development of draft SMART objectives aligned with Board priorities.
- Board workshop(s)/ or meeting agenda item to discuss strategic direction, priorities, and desired outcomes.
- Development of a revised Strategic Plan for Board adoption.

This process would allow the Board to remain focused on governance, strategic direction, and organizational outcomes while leveraging staff expertise within the appropriate divisions to help develop practical implementation recommendations.

RECOMMENDATION/ACTION:

As an option, the board may choose to direct staff to begin reviewing the objectives and making proposal revisions for the Board of Directors to discuss and review in a future meeting.